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<td>Letter</td>
<td>To: Robert E. Bolman  From: Houston I. Flournoy.  Re: Previous letter containing suggestions for party campaign.  1 Page.</td>
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<td>To: James Butler  From: Houston I. Flournoy  Re: Letter serves as verification of their conversation the morning of March 5, 1962.     1 Page.</td>
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<td>Letter</td>
<td>To: William Pearson  From: Houston I. Flournoy  Re: Assistance in the educational field.  1 Page.</td>
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INTER-OFFICE MEMORANDUM

Nixon for Governor

Date: 9 April 1962

To: Bob Haldeman
From: Sophie Telfer
Subject: Members of those three Task Forces which have so far met with RN
Distribution: Rose Mary Woods

ACADEMIC STEERING COMMITTEE (met with RN, March 9th)

Dr. Ivan Hinderaker, Chairman, Dept. of Political Science, UCLA, BR 2-6161, ext. 468
Prof. Richard Reath, Dept. of Political Science, Occidental, CL 5-5151
Prof. Carl Christol, Political Science, USC, RI 8-2311, ext. 206
Prof. Tully E. Warren, Political Science, LA State, CA 5-1631
Prof. George Blair, Political Science, Claremont, 714: NA 6-8511, ext. 2500
Prof. Fred Case, Business Administration, UCLA, BR 2-6161, ext. 9976
Prof. James Gillies, Asst. Dean, Business Administration, UCLA, BR 2-6161, ext. 711

AGRICULTURE TASK FORCE (met with RN, January 31st)

Mr. John Newman, Treasurer & Manager, Utt Development Co., Ltd., 4300 Etting Road, Oxnard, MU 3-6528
Mr. Richard Johnson, Jr., Executive Secretary, Agricultural Council of California, 1400 Tenth Street, Sacramento 14, GI 1-5059
Mr. Ralph E. Bunja, General Manager, California Canning Peach Association, World Trade Center, San Francisco 12, EX 2-5673
Mr. Keith Mets, Route 1, Box 158, Holtville, FL 6-1179
Mr. Danny Danenberg, Box 678, El Centro, EL 2-2341
Mr. Jack J. Miller, General Manager, Agricultural Producers Labor Committee, Suite 304, 3324 Wilshire Boulevard, LA 5, DU 5-5065

WATER TASK FORCE (met with RN, March 12th)

Hans Doe, Vista, PA 4-6996
Mr. James Krieger, Best, Best & Krieger, Riverside
Mr. Robert Durbrow, Executive Secretary, Irrigation Districts Association, 932 Pacific Building, 821 Market Street, San Francisco
Mr. Harvey O. Banks, Vice President, Leeds, Mill & Jewell (Consulting Engineers), San Francisco
To: Bob Haldeman
From: Hugh Flournoy
Subject: Distribution: The Research Staff

1. Your memorandum concerning Pete Pitchess and Law Enforcement.

   In talking with Pitchess today, he advises that the law enforcement issue, as an issue ought to be soft-pedaled by the Nixon campaign. He feels it is not an issue upon which the administration is the most vulnerable, in addition to which it is most difficult to come across to the press (as attacking Brown and Mosk without casting aspersions on the average law enforcement officer). He feels the most profitable method in this regard would be to attack Brown for specific positions he may have taken which have a law enforcement aspect but not to relate it to a broad sweeping issue of law enforcement in the state of California -- essentially asking the question, why did Governor Brown refuse to call a session to deal with the narcotics problem in 1960 instead of saying that narcotics is sweeping the state and overrunning the law enforcement people, etc.

   In addition, Pitchess felt it most desirable that he not be put in the position of clearing statements on law enforcement because, as things now stand, he feels it preferable to be able to respond to inquiries on RN statements (such as on the S F speech) that he doesn't know what RN said -- he may have been misquoted or overquoted -- and he has no particular knowledge, but he does know that Dick feels .... etc.

2. With regard to your memorandum dated March 27 from RN to Bob Finch concerning the California Medical Association.

   I gather that the Doctor's Committee to which he refers would be a campaign committee attempting to line up the California Medical Association and Ben Reed in support of the Nixon candidacy and does not refer to any activity in our shop here.

3. We are pursuing the matter with regard to Don Grunsky and I hope we can incorporate his assistance into the campaign.
April 16, 1962

MEMO TO: Houston Flournoy

FROM: Bill Spenceer

DISTRIBUTION: Al Moscow, Herb Kalubach, Bob Haldeman, Cap Weinberger

I just read over the memorandum on California Civil Defense that Kendall Hall prepared for the campaign. The memo appears to me to be extremely well done and I feel that there is material in it which can be used by the campaign.

Kendall Hall works at Stanford Research Institute and has access to a considerable amount of material compiled by that organization. If you feel that the Civil Defense report is helpful and well done, I would strongly encourage that you use Hall wherever ever you think a contact of this type might be helpful.

If you want us to work with him in any way from our Northern California office, please let us know.
Sophie Talfer

Members of various Task Forces or groups to whom questions may be addressed (as per your memorandum of March 19)

Rosemary Woods, Hugh Flourney

ACADEMIC STERNÍNG COMMITTEE (met with EN, March 9th)

Dr. Ivan Mindenaker, Dept. of Political Science, UCLA, BR 2-6161, ext. 468
Prof. Richard Reath, Dept. of Political Science, Occidental College, CL 3-5151
Prof. Carl Christol, Political Science, USC, 910-2311, ext. 206
Prof. Tally I. Warren, Political Science, LA State, CA 5-1431
Prof. George Blair, Political Science, Claremont, 714: MA 6-8311, ext. 2300
Prof. Fred Coss, Business Administration, UCLA, BR 2-6161, ext. 9976
Prof. James Gillies, Business Administration, UCLA, BR 2-6161, ext. 711

WATER TASK FORCE (met with EN, March 12th)

Mane Doe, Viola, PA 4-4994
Mr. James Krieger, Best, Best & Krieger, Riverside
Mr. Robert Barlow, Executive Secretary, Irrigation Districts Association
922 Pacific Building, 821 Market Street, San Francisco
Mr. Harvey O. Banks, Vice President, Leeds, Hill & Jewell (Consulting
Engineers), San Francisco

EDUCATION TASK FORCE (met with EN April 13th)

Dr. C. C. Trillingham, Superintendent, LA County Schools, Room 806,
806 North Spring Street, LA 12, MA 6-9211, ext. 63841 (all mail
should be marked PERSONAL)

Mr. Norma C. Hayhurst, Fidelity Federal Savings & Loan Association,
225 East Broadway, PO Box 1631, Glendale, CA 4-8111
Professor Frank Farmer, Dept. of Education, Claremont University College,
714: MA 6-0511

Mr. Oscar Edinger, President, Mount San Antonio College, Walnut
714: LY 3-2211

FARMERS FOR NIXON

Chairmen: Mr. Ralph B. Bunje, General Manager, California Canning Peaches
Association, World Trade Center, San Francisco 12, PA 2-5673
Public Relations: Ross Warm Associates, P.O. Box 630, Modesto, CA 4-4396
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Lihy; J. L. Sullivan, Yuba City; Harvey A. Lyon, Arlington; Raymond
F. Hanson, Norwalk; S.V. Christiansen, Salinas; John Sparkman, Poway;
Earl B. Whitcomb, Clovis; Warren Brock, El Centro

Bob Waldeman

18 April 1962
Enclosed is the January 6th issue of "California Farmer" which Tom Knudsen sent to me. It carries an article on page 5 which you may find of interest.

enclosure

File: S & I - Agri. Task Force
x - Flournoy
x - K
x - Chron.
MEMORANDUM

To: RN Staff
From: Hugh L. Flournoy
Re: Task Forces and Position Papers

January 18, 1963

Following last Saturday's meeting, Bob Finch, Don Frey and I discussed the process for developing "position papers" for the campaign. The following is the result, slightly altered from our previous plan.

Step I: The various subject matter areas of state legislation have been broken down into the following broad categories: Education; Social Welfare; Water; Administration; Taxes; Labor; Civil Rights; Agriculture; Local Government; Highways and highway safety; Fish and Game; Natural Resources - Recreation; Law Enforcement; Narcotics; Partisan Politics; Judicial Branch; Communism; Veterans; Propositions on ballot; Smog; Constitutional Reform; Economic Expansion - Jobs; Civil Defense; Medical and Institutional Facilities; Urban Problems.

Step II: RN staff - with some outside assistance - is preparing a brief 3 - 4 page summary of the various aspects and problems within the more general category. Our aim is to be comprehensive and descriptive - not necessarily suggestive. The deadline for these is January 31st. Concurrently with the preparation of the initial papers, we will be recruiting task forces and attempting to head each of them with a willing "spokesman" for later "rejoiners". Academic as well as lay personnel will be incorporated in each area possible.

Step III: These papers will be reproduced in quantities sufficient to
circulate to our task force or advisory groups. We will be seeking reactions as to problems that may have been short-changed, as well as to stimulate thought and hopefully to produce suggestions.

Step IV: The advisory groups will be convened for meetings to discuss the general areas and specific problems with the candidate.

Step V: As a result of these meetings the members of the task force and advisory committee will be canvassed to find - in each area - a member to produce a "position paper" in some detail.

Note: Not all areas included in the breakdown will receive the "full treatment". Some will be primarily for the candidate's information - e.g., propositions on the ballot, partisan elections.
December 4, 1961

Miss Irene Isherwood  
3016 Manhattan Avenue  
Manhattan Beach, California

Dear Miss Isherwood:

Thank you very much for your letter of November 24 and your most generous offer to help in Richard Nixon's Campaign for the Governorship of California.

Mr. Nixon, of course, does plan to make a major speech on health care and your offer of information and a survey of prominent men in this field would be most valuable.

I am taking the liberty of turning your letter over to our task force group who will be working on this subject and you will be hearing directly from them regarding proceeding with your suggestion.

This will probably not be until shortly after the first of the year. But, in the meantime, you might be getting together what information you feel will be of most value and also working out an outline of what you would propose to include in your survey.

Again, thanks very much for your most generous offer. We certainly appreciate your interest and will look forward to working with you.

Best regards,

Sincerely,

H. R. Haldeman

HRC/ jb
Stanley Freeman

very rich young man who will give more but should not be asked for it. he also wants to work -- should be included on an advisory type thing. He is executive type -- we should get him on one of our task forces.

RN

10/11/61
Dear Hugh:

Your memo to RN Staff of January 18th sets forth five items: Compilation of a Fact Book on California; Compilation of the Brown Book; Development of "Position Papers"; Rundown of estimated "unregistered Republican potential"; and RN speech data.

Can you give me an estimate of completion date on these?

File: Task Forces - Flournoy
x - F
x - Chron.
MEMORANDUM

To: RN Staff
From: Hugh L. Flournoy
Re: Research Program

January 15, 1962

1. Compilation of a Fact Book on California. Primarily a statistical summary of various aspects of the population, economy, educational program, etc., with emphasis on both absolute data as well as comparative data relevant to the other 49 states in many areas.

2. Compilation of the Brown Book. A comprehensive culling of Brown's statements and actions, in part excerpted in multiple card files by subject matter area for use in various activities - speeches, speakers' handbook, spokesman statements, etc.

3. The development of 'Position Papers' and task forces to develop issues and programs in various fields of state legislation, and to provide the candidate with information and briefing on state issues.

4. Rundown of estimated 'unregistered Republican potential', county by county for use in setting quotas on registration drives.

5. Richard Nixon - his record, speech quotes, etc. For use in speech construction as well as assistance in preparation of speakers' handbook.
October 24, 1961

Mr. Richard M. Nixon
1123 Pacific Mutual Building
Los Angeles, California

Dear Dick:

William Miskanen, 3041 Paula Drive, Santa Monica, telephone EX. 68640, is employed with the Rand Company and has been an instructor at U.C.L.A.

As you know the Rand Company does quite a number of studies on various projects.

Bill has been extremely active in Young Republican circles in the Santa Monica area and I can conscientiously recommend him to your campaign. He is prepared to take on a volunteer assignment in connection with your task forces on governmental issues.

I understand the Rand Company is working now on a report dealing with the transportation problem in the urban areas. This can be an important issue.

Best personal regards.

Sincerely,

Murray M. Chotiner

MGC:bhu
cc: William Miskanen

Dear Bob:

This is the chap I was telling you about who may be going with the Defense Department in Washington in a key position. He is too good a prospect to pass up and I suggest that he be contacted without delay.
March 5, 1962

Mr. Kenneth D. Moll
Division of Economics Research
Stanford Research Institute
Palo Alto, California

Dear Mr. Moll:

I am delighted that you have volunteered your services for the Nixon campaign with regard to the civil defense program of the state of California and the Brown Administration's handling of these matters. I would certainly appreciate it if you could prepare a memorandum on this subject and send it to us at your earliest possible convenience.

Looking forward to hearing from you.

Cordially yours,

Houston I. Flournoy
Research Director
March 5, 1962

Senator Robert J. Lagomarsino
State Capitol
Sacramento 14, California

Dear Bob:

Sandy Quinn has passed on to me your letter of February 16th concerning Richard H. Biles and his knowledgesability in the Unemployment Compensation Disability area. We certainly appreciate your handing over this information to us. I will be contacting him directly.

Incidentally, for the present purposes I would appreciate it if you would regard my connection with this campaign as confidential.

Cordially yours,

Houston I. Flournoy
Research Director
March 5, 1962

Mr. Richard H. Biles
Regional Manager
California Western States Life Insurance Co.
3400 West 6th Street
Los Angeles 5, California

Dear Mr. Biles:

Senator Robert Lagomarsino has suggested to us that you have extensive experience and information available in regard to the Unemployment Compensation Disability program and its administration particularly with regard to the exclusion of all private carriers from this field by the Director of Employment, Irving Perluss.

I would appreciate it if you would forward to us whatever information you might think pertinent with regard to this program and its administration as it is an area which we feel definitely needs investigation and proposals for substantial reorientation.

Cordially yours,

Houston I. Flournoy
Research Director
March 5, 1962

Mr. Robert E. Bolman
Post Office Box 342
San Luis Obispo, California

Dear Mr. Bolman:

I have received your earlier correspondence with Dick Nixon, dating back to November of 1961, and your suggestions that the party that will win in this decade, will be the party that appeals to the middle class of America.

I would appreciate it if you would forward to us any ideas which you have concerning state-wide issues relevant to the present gubernatorial campaign which you feel might be helpful and useful in appealing to this middle class.

Cordially yours,

Houston I. Flournoy
Research Director
March 5, 1962

Mr. James Butler
1167 Bella Vista
Pasadena, California

Dear Mr. Butler:

This letter will serve to verify our conversation this morning and to confirm the fact that I would be most interested to talk with you at the earliest possible opportunity concerning the matter we discussed. Perhaps it would be most convenient if you would drop me a line proposing the most suitable method of arranging this exchange of information.

Cordially yours,

Houston I. Flournoy
Research Director
March 5, 1962

Dr. Lester Greene
810 Gonzales Drive
San Francisco 27, California

Dear Dr. Greene:

I am delighted at your offer of assistance, through Robert Hornby, in developing some of the ideas in the economic and financial sphere which can be of major assistance to Dick Nixon in his gubernatorial campaign. Your idea of an economic showcase is certainly a most appealing one and one which would stimulate the imagination of our people.

I would appreciate it very much if you could forward to me a further development of your ideas in this regard, with as much detail as it is possible for you to provide us. You may be sure that this is an area in which we are particularly interested and in which your assistance would be most helpful.

Hoping to hear from you soon.

Cordially yours,

Houston I. Flournoy
Research Director

HIF/ps
March 5, 1962

Mr. Ray Griset
Box 555
Rancho Santa Fe, California

Dear Mr. Griset:

Bob Haideman has forwarded to me your correspondence with him concerning some of the agricultural problems confronting our state. I would certainly appreciate it if you could forward to us some of the outstanding considerations in the agricultural field which you feel are ripe for use in the present campaign. Such information would give us a firm foundation for further consideration on these matters.

Cordially yours,

Houston I. Flournoy
HIF/ps
Research Director
March 5, 1962

Mr. William Pearson,
District Superintendent
Nipomo Union School District
P. O. Box 385
Nipomo, California

Dear Mr. Pearson:

Mrs. Mildred Younger has referred your correspondence to me and I would be very appreciative of some assistance in the educational field if you feel so inclined. Particularly, it would be helpful if you could send us your thoughts with regard to some of the pressing educational problems which you feel require some resolution at the state level.

With your experience in the actual activity of the school districts, it would be most helpful to have your ideas in this regard.

Cordially yours,

Houston I. Flournoy
Research Director

HIF/ps
12 March 1962

Mr. Paul Roper
Blaine, Washington

Dear Mr. Roper:

Thank you for your further letter of March 2nd regarding THE CALIFORNIA MOREWATER PLAN. I would certainly appreciate it if you could send this to me for our review and information. I will of course respect your anonymity and the request which you made to remain in the background.

Cordially yours,

Houston I. Flournoy
Research Director

HIF/st