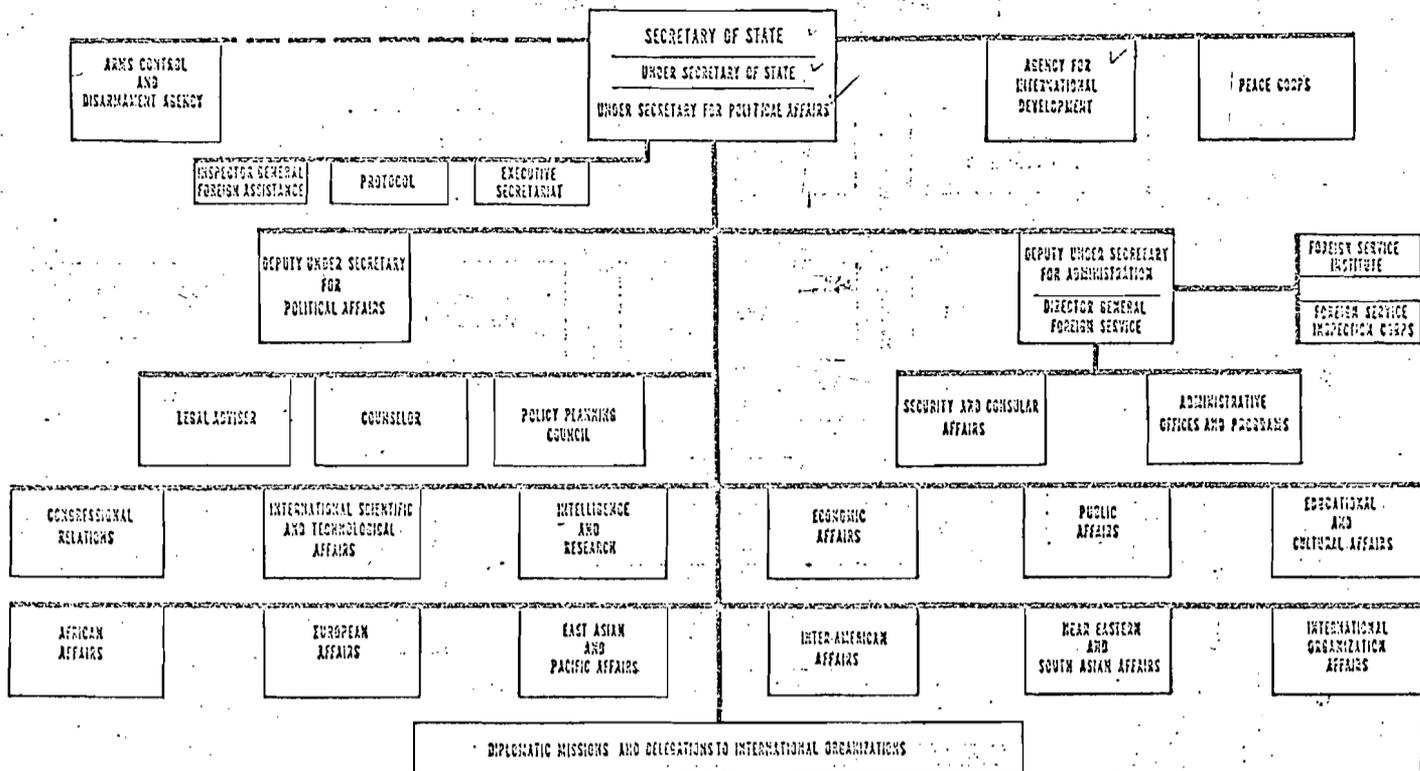


Richard Nixon Presidential Library
White House Special Files Collection
Folder List

<u>Box Number</u>	<u>Folder Number</u>	<u>Document Date</u>	<u>Document Type</u>	<u>Document Description</u>
43	2	n.d.	Report	Description of Governmental Units by Functional Area. Foreign section part I. 39 pages

C. Description of Governmental Units by Functional Area

DEPARTMENT OF STATE



ORGANIZATION.—The work of the Department and the Foreign Service is

directed by the Secretary of State, the Under Secretary of State, the Under Secretary for Political Affairs, the Deputy Under Secretary for Political Affairs, the Deputy Under Secretary for Administration, the Counselor, the Legal Adviser, the Chairman of the Policy Planning Council, the Director of International Scientific and Technological Affairs, 10 Assistant Secretaries, the Director of Intelligence and Research, and the Administrator of the Bureau of Security and Consular Affairs.

LEVEL I

Secretary of State

As head of the Department of State and the principal adviser to the President in the formulation and execution of the foreign policy of the United States, the Secretary of State is charged with the responsibility for all activities of the Department.

The Secretary of State is responsible to the full extent permitted by law, for the overall direction, coordination, and supervision of interdepartmental activities of the United States Government overseas (less exempted military activities). The Secretary discharges this authority and responsibility primarily through the Under Secretary of State and the regional Assistant Secretaries of State, who are assisted by interdepartmental groups of which they are executive chairmen.

LEVEL II

Under Secretary of State

The Under Secretary of State serves as full deputy to the Secretary of State and as Acting Secretary of State during the Secretary's absence. He advises and assists the Secretary in the formulation, determination, and implementation of United States foreign policy and provides overall direction to the geographic and functional bureaus and offices of the Department in the conduct of policy. He assists the Secretary in carrying out his authority and responsibility for the overall direction, coordination, and supervision of interdepartmental activities by serving as Executive Chairman of the Senior Interdepartmental Group. He is responsible for the effective integration of economic assistance and sales programs both at home and abroad.

LEVEL III

**UNDER SEC. FOR
POL. AFFAIRS**

The Under Secretary of State for Political Affairs serves as Acting Secretary of State in the absence of the Secretary and the Under Secretary. He assists the Under Secretary in giving overall direction to the substantive functioning and day-to-day management of the Department. He provides guidance on matters of foreign economic policy and related political issues. He assists the Secretary and Under Secretary in assuring that the Department's relations with other departments and agencies are effectively coordinated. He supervises the activ-

ities of the Special Assistants to the Secretary for Refugee and Migration Affairs, Fisheries and Wildlife, International Labor Affairs, Population Matters, and the Director, Office of Water for Peace.

LEVEL IV

**Deputy Under Secretary for Political
Affairs**

The Deputy Under Secretary of State for Political Affairs gives general direction within the Department to politico-military, intelligence, and arms control and disarmament matters and to relations with other departments and

agencies on such matters. He supervises the activities of the Deputy Assistant Secretary for Politico-Military Affairs, the Special Assistant for Youth, and the National Military Information Disclosure Policy Committee, and gives guidance to the Office of International Scientific and Technological Affairs. He gives continuous supervision and general direction to the military assistance and sales programs.

Deputy Under Secretary for
Administration

The Deputy Under Secretary for Administration assists, and as necessary for the Secretary and Under Secretary in providing effective and coordinated administration across the subject area for which the Secretary has policy and substantive responsibility; exercises the authority delegated in the Secretary with respect to administration of the Department and Foreign Service, including the authority specified in section 3 of the act of May 26, 1949 (63 Stat. 111; 22 U.S.C. 811a), to "administer, coordinate and direct the Foreign Service of the United States and the personnel of the State Department." He directs and supervises the activities of the Administration, Bureau of Security and Consular Affairs, the Director General of Foreign Service, the Director of the Foreign Service Institute, and the Inspector General, Foreign Service. He controls the organizational structure, assignment of functions and prepares and promulgates such rules and regulations, and makes such recommendations of authority as are necessary to carry out his responsibilities.

LEVEL IV

Counselor

The Counselor of the Department, ranking equally with Assistant Secretaries of State, serves as special adviser and consultant to the Secretary, the Under Secretary, and the Under Secretary for Political Affairs on major problems of foreign relations. He presides over special international negotiations and consultations and other special assignments as requested or approved by these officials.

LEVEL IV

Legal Adviser

Legal Adviser, ranking equally with Assistant Secretaries of State, is the principal adviser to the Secretary of the Department on all legal matters with which the Department and its overseas posts are concerned.

LEVEL IV

Chairman of the Policy Planning Council

The Chairman of the Policy Planning Council advises and assists the Secretary and other senior officials in evaluating current foreign policy, in the formulation of long-range policies, and in the coordination of planning activities within the Department and with other interested departments and agencies.

LEVEL IV

CHIEF OF PROTOCOL.—The Chief of Protocol serves as the protocol official for the United States Government and

the White House. He advises and assists the Secretary of State in the fulfillment of the United States Government's obligations relating to national and international protocol.

LEVEL V

DIRECTOR

International Scientific and Technological Affairs

International Scientific and Technological Affairs, under the direction of the Director, a principal officer of the Department with rank administratively equivalent to an Assistant Secretary, advises the Department and the Foreign Service on science and technology as it relates to foreign policy in international relations. The Director is responsible for the peaceful uses of atomic energy and outer space and general scientific and technological affairs as these matters relate to the development of foreign policy. He is responsible for directing the Overseas Scientific Attaché Program and serves as central point of liaison with both Government and non-Government scientific organizations.

ASST. SEC. BUREAU OF AFRICAN AFFAIRS

REGIONAL BUREAUS

The regional bureaus, each under the direction of an Assistant Secretary of State, are responsible for the conduct of relationships with the countries and regional international organizations within their particular area. They also maintain relationships with foreign missions in the United States representing countries within their regional jurisdiction, except on substantive consular matters, and guide the operation of Foreign Service establishments within the area.

The regional Assistant Secretaries of State are responsible for overall direction, coordination, and supervision of interdepartmental matters in the regions of their responsibility. They serve as executive chairmen of interdepartmental regional groups established to assist them in performing this function.

The regional Assistant Secretaries are assisted by Country Directors responsible for leadership and interdepartmental coordination with respect to assigned countries. Country Directors work closely with U.S. Ambassadors

and country teams abroad to ensure the adequacy of U.S. policy for assigned countries and of the plans, programs, resources, and performance for implementing such policy.

The regional bureaus of the Department are as follows: Bureau of African Affairs, Bureau of East Asian and Pacific Affairs, Bureau of European Affairs, Bureau of Inter-American Affairs, and Bureau of Near Eastern and South Asian Affairs.

ASST. SEC. BUREAU OF EAST ASIAN AND PACIFIC AFFAIRS

ASST. SEC. BUREAU OF EUROPEAN AFFAIRS

ASST. SEC. BUREAU OF INTER-AMERICAN AFFAIRS

ASST. SEC. BUREAU OF NEAR EASTERN AND SOUTH ASIAN AFFAIRS

BOTH ARE LEVEL IV

ASST. SEC.

Bureau of Economic Affairs

The Bureau of Economic Affairs, under direction of the Assistant Secretary for Economic Affairs, formulates and implements policy regarding foreign economic matters of an interregional nature and, in this connection, negotiates agreements; serves as Deputy Administrator for the Mutual Defense Assistance Control Act (Battle Act); and clears assignments of officers to economic positions abroad.

INTERNATIONAL TRADE POLICY.

INTERNATIONAL MONETARY AFFAIRS.

COMMERCIAL AFFAIRS AND BUSINESS ACTIVITIES.-

INTERNATIONAL RESOURCES AND FOOD POLICY.-

TRANSPORTATION AND TELECOMMUNICATIONS.-

ASST. SEC.

Bureau of Educational and Cultural Affairs

The Bureau of Educational and Cultural Affairs, under direction of an Assistant Secretary, conducts the Department's educational and cultural exchange programs authorized by the Mutual Educational and Cultural Exchange Act of 1961. These include student exchange, under which Americans pursue graduate study abroad, and foreign nationals in the United States and under which foreign students come to the United States for student leader seminars and for educational travel; teacher exchange, whereby Americans teach abroad, and foreign nationals teach in the United States (in elementary and secondary schools) and foreign teachers and other educators participate in educational development projects in the United States; the program for university lecturers and research scholars, which arranges for Americans to lecture and do advanced research abroad at institutions of higher learning and for foreign nationals to follow similar pursuits in the United States; the international visitor program, which brings distinguished leaders in government, politics, social welfare, and fine arts to visit the United States to observe, consult with colleagues, demonstrate special skills,

**LEVEL IV
DIRECTOR**

Bureau of Intelligence and Research

The Bureau of Intelligence and Research, under direction of the Director of Intelligence and Research, with rank equivalent to that of an Assistant Secretary of State, develops and implements a coordinated program of intelligence, research, and analysis for the Department and for other Federal agencies, and produces intelligence studies and spot intelligence essential to foreign policy determination and execution.

**LEVEL IV
ASST. SEC.**

**Bureau of International Organization
Affairs**

The Bureau of International Organization Affairs, under direction of the Assistant Secretary for International Organization Affairs, provides guidance and support for United States participation in international organizations and conferences, and

acts as the channel between the Federal Government and such organizations. It prepares United States positions on international organization matters, and coordinates the overall Federal Government interest with respect thereto.

**LEV. IV
ASST. SEC.**

Bureau of Public Affairs

Under the direction of the Assistant Secretary for Public Affairs, this bureau provides the public with information concerning U.S. foreign policy and the work of the Department of State. This bureau also (1) advises and assists officials of the Department on the public affairs aspects of foreign policy; (2) reviews and provides foreign policy guidance on public statements and manuscripts by Government officials; and (3) provides foreign policy guidance to agencies which conduct overseas information programs of the United States Government.

**LEVEL IV
ASST. SEC.**

**Assistant Secretary for Congressional
Relations**

Assistant Secretary for Congressional Relations supervises and coordinates all legislative and nonlegislative relationships (except appropriations matters) between the Department and the Congress, directs the presentation of the Department's legislative program, and provides advice to other areas of the Department on congressional matters.

**LEVEL IV
INSPECTOR GEN.
DEP. INSPECTOR**

**Inspector General, Foreign
Assistance**

Ranking equally with Assistant Secretaries, the Inspector General and Deputy Inspector General of Foreign Assistance have statutory responsibilities (subsection 624(d) of the Foreign Assistance Act of 1961, as amended) relating to the effectiveness of U.S. economic and military assistance programs and Peace Corps and Public Law 80 activities.

The office conducts overseas and headquarters inspections of program operations. Based on the findings in these inspections, the Inspector General makes recommendations to the head of the agency concerned and follows up such recommendations to determine the action taken by the agency.

ADMINISTRATOR

**Bureau of Security and Consular
Affairs LEV. IV**

The Bureau of Security and Consular Affairs was created by act of Congress, section 104(b) of the Immigration and Nationality Act (66 Stat. 174; 8 U.S.C. 1104), and is directed by an Administrator who ranks equally with Assistant Secretaries of State. The Administrator develops, establishes, revises, promulgates, and directs policies and procedures relating to functions of the Bureau, including the administration and enforcement of the provisions of the immigration and nationality laws, issuance of passports and related services, issuance of visas and related services, protection and welfare of American citizens and interests abroad, and third country representation of interests of foreign governments.

FOREIGN SERVICE

The Foreign Service of the United States includes ambassadors, Foreign Service officers, Foreign Service Reserve officers, Foreign Service staff officers and employees, local employees, and consular agents. Foreign Service officers are ordinarily assigned abroad as ambassadors, counselors of embassy, attachés, diplomatic secretaries, consuls general, consuls, or vice consuls.

The Government of the United States is represented abroad through the following diplomatic missions:

Embassies

Abidjan, Ivory Coast.
Accra, Ghana.
Addis Ababa, Ethiopia.
Aden, People's Republic of
Southern Yemen.
Amman, Jordan.
Ankara, Turkey.
Asunción, Paraguay.
Athens, Greece.
Bamako, Mali.
Bangkok, Thailand.
Bangui, Central African Republic.
Bathurst, The Gambia.
Beirut, Lebanon.
Belgrade, Yugoslavia.
Bern, Switzerland.
Bogotá, Colombia.
Bonn, Germany.
Bridgetown, Barbados.
Brussels, Belgium.
Bucharest, Romania.
Budapest, Hungary.
Buenos Aires, Argentina.
Bujumbura, Burundi.
Canberra, Australia.
Caracas, Venezuela.
Colombo, Ceylon.
Conakry, Guinea.
Copenhagen, Denmark.
Cotonou, Dahomey.
Dakar, Senegal.
Dar-es-Salaam, Tanzania.
Djakarta, Indonesia.
Dublin, Ireland.
Fort Lamy, Chad.
Freetown, Sierra Leone.
Gaborone, Botswana.
Georgetown, Guyana.
Guatemala, Guatemala.
The Hague, Netherlands.
Helsinki, Finland.
Jidda, Saudi Arabia.
Kabul, Afghanistan.
Kampala, Uganda.
Kathmandu, Nepal.
Kigali, Rwanda.
Kingston, Jamaica.
Kinshasa, Congo.
Kuala Lumpur, Malaysia.
Kuwait, Kuwait.
Lagos, Nigeria.
La Paz, Bolivia.
Libreville, Gabon.
Lima, Peru.
Lisbon, Portugal.
Lomé, Togo.
London, United Kingdom.
Lusaka, Zambia.
Luxembourg, Luxembourg.
Madrid, Spain.
Managua, Nicaragua.
Manila, Philippines.
Maseru, Lesotho.
México, D. F., Mexico.
Mogadiscio, Somali Republic.
Monrovia, Liberia.
Montevideo, Uruguay.
Moscow, Soviet Union.
Nairobi, Kenya.
New Delhi, India.
Niamey, Niger.
Nicosia, Cyprus.
Oslo, Norway.
Ottawa, Ontario, Canada.
Ouagadougou, Upper Volta.
Panamá, Panama.
Paris, France.

Embassies—Continued

Port-au-Prince, Haiti.
Port-of-Spain, Trinidad and Tobago.
Prague, Czechoslovakia.
Pretoria, South Africa.
Quito, Ecuador.
Rabat, Morocco.
Rangoon, Burma.
Rawalpindi, Pakistan.
Reykjavik, Iceland.
Rio de Janeiro, Brazil.
Rome, Italy.
Saigon, Viet-Nam.
San José, Costa Rica.
San Salvador, El Salvador.
Santiago, Chile.
Santo Domingo, Dominican Republic.
Seoul, Korea.
Singapore, Singapore.
Sofia, Bulgaria.
Stockholm, Sweden.
Taipei, (Taiwan), China.
Tanganyika, Malagasy Republic.
Tegucigalpa, Honduras.
Tehran, Iran.
Tel Aviv, Israel.
Tokyo, Japan.
Tripoli, Libya.
Tunis, Tunisia.
Valletta, Malta.
Vienna, Austria.
Vientiane, Laos.
Warsaw, Poland.
Wellington, New Zealand.
Yaoundé, Cameroon.
Zomba (Blantyre), Malawi.

The United States also maintains the following Special Missions: the United States Mission to the United Nations, New York, N.Y.; the United States Mission to the Organization of American States, Washington, D.C.; the United States Mission to the International Civil Aviation Organization, Montreal, Canada; the Berlin Mission in Germany; the United States Mission to the European Communities, Brussels, Belgium; the United States Mission to the European Office of the United Nations and Other International Organizations, Geneva, Switzerland; the United States Mission to the International Atomic Energy Agency, Vienna, Austria; the United States Mission to the North Atlantic Treaty Organization, Brussels, Belgium; and the United States Mission to the Organization for Economic Cooperation and Development, Paris, France.

In addition, there are approximately 160 U.S. consulates general, consulates, special offices, and consular agencies in cities throughout the world.

the Deputy Administrator

GENERAL COUNSEL.—Provides legal advice and service to the Agency.

MANAGEMENT OFFICES AND STAFFS

The Assistant Administrator for Administration is responsible for management and organization within the Agency for International Development. He is assisted by the following:

OFFICE OF THE WAR ON HUNGER.— Provides leadership to the Agency's War on Hunger activities including A.I.D.'s role in administering the Food for Freedom and Food from the Sea Programs; assists in the development of policies, procedures and reporting systems pertaining to agriculture, health, population, and nutrition; participates in program reviews, budget formulation, and coordinates evaluations and audits of War on Hunger activities. Acts as the Agency focal point for all dealings with the Departments of Agriculture and Health, Education, and Welfare in matters pertaining to health, population and nutrition. Coordinates the Agency research program and administers grants under section 211(d) of the Foreign Assistance Act.

PROGRAM OFFICES

OFFICE OF PROGRAM AND POLICY COORDINATION.—Develops capital and technical economic assistance program policies, coordinates and presents Agency budget requests, recommends allocation of resources, and provides guidance to regional bureaus in development planning. Assures coordination of U.S. aid programs with development assistance activities of multilateral and interregional organizations and other donor governments. Provides senior technical staff guidance and assists all elements of A.I.D. in the areas

of educational, institutional, and social development. Provides statistical support services to the Agency's bureaus, offices, and staffs.

✓ **OFFICE OF PRIVATE RESOURCES.**—

Provides leadership and formulates policies, program guidance, and procedures for maximum effective utilization of U.S. non-Federal resources in fostering overseas development. Includes A.I.D.'s Private Investment Center which acts as a focal point for Agency contacts with the business community and coordinates the financial assistance, investment insurance, and investment promotion activities of the Agency. Administers the Specific Risk Insurance Program, portions of the Extended Risk Guaranty Program, and Investment Survey Program. Also includes the Private Resources Development Service which provides staff leadership to the Agency's cooperative development activities and technical assistance efforts in industry, housing, and transportation. Establishes and maintains general relationships with all non-Federal entities, except universities. Coordinates all voluntary foreign aid and disaster relief activities.

OFFICE OF LABOR AFFAIRS.—Develops agencywide guidelines and policies to govern the labor aspects of country programs and projects and provides general agency liaison and coordination with the U.S. trade movement, the International Labor Organization, and the U.S. Department of Labor.

OFFICE OF PUBLIC SAFETY.—Has primary responsibility for public safety programs; develops policies, standards, and programs in public safety assistance; coordinates public safety programs and operations with other appropriate agencies and A.I.D. offices; administers participant training in public safety; evaluates public safety activities.

REGIONAL BUREAUS

There are five Regional Bureaus: East Asia, Viet-Nam, Near East and South Asia, and Africa, each under an Assistant Administrator, and Latin America under the U.S. Coordinator of the Alliance for Progress.

The Regional Bureaus are the principal line offices of A.I.D. with responsibility for program planning and execution of U.S. economic development programs overseas. Regional programs are administered in accordance with policies and standards established by the Administrator assisted by staff, program, and management offices. The chain of command runs directly from the Administrator through the head of each Regional Bureau and thence through the Ambassadors to the Directors of United States A.I.D. missions.

The head of each Regional Bureau, within Agency policies and delegated authorities: (1) plans, directs, and supervises the activities of the Bureau, and the overseas United States A.I.D. missions within the region; (2) directs the formulation of U.S. assistance programs in the region, reviews and approves proposed regional and country programs and projects, and approves the negotiation and execution of development agreements with countries of the region; (3) approves and submits to the Administrator an annual budget covering all proposed Agency activities in the region, and assists in presenting and justifying the budget to the Congress; (4) approves and directs the allocation of available program and administrative resources among United States A.I.D. missions in the region and components of the regional bureau; (5) directs, coordinates, and supervises the implementation of programs and projects; (6) monitors, reviews, and reports to the Administrator on the conduct and performance of authorized programs and projects, and takes any required remedial action or recommends appropriate action to the Administrator; (7) assures the maintenance of necessary liaison with the Department of State, other U.S. and multilateral agencies and organizations, public and private organizations, and officials of recipient countries; and (8) represents the Agency and the Bureau as required before the press and the public.

ASST. ADMINISTRATOR-EAST ASIA

ASST. ADMINISTRATOR-VIETNAM

ASST. ADMINISTRATOR-NEAR EAST AND SOUTH ASIA

ASST. ADMINISTRATOR-AFRICA

Peace Corps

PURPOSE.—As stated in the Peace Corps Act, the purpose is “to promote world peace and friendship through a Peace Corps, which shall make available to interested countries and areas

Corps volunteers, carefully selected and well trained, serve for periods of 2 years teaching, building, or working in the communities to which they are sent. They serve local institutions and live with the people they are helping.

men and women of the United States qualified for service abroad and willing to serve, under conditions of hardship if necessary, to help the peoples of such countries and areas in meeting their needs for trained manpower, and to help promote a better understanding of the American people on the part of the peoples served and a better understanding of other peoples on the part of the American people.”

CHANNELS OF OPERATION.—The Peace Corps provides skilled manpower to developing nations through several different channels:

1. Through arrangements with private voluntary agencies to carry out Peace Corps-type programs;
2. Through arrangements with colleges, universities, or other educational institutions;
3. Through programs of other U.S. Government agencies;
4. Through programs of the United Nations and other international agencies; and
5. Through directly administered Peace Corps programs with host countries.

ACTIVITIES.—The Peace Corps arranges for the placement abroad of volunteer men and women of the United States in developing nations of the world to help fill these nations' critical needs for skilled manpower. In this program of assistance, Peace

**LEVEL III
Director**

As head of the Peace Corps, the Director is responsible to the Secretary of State for all the activities of the agency. He is assisted by a Deputy Director and several staff units.

**DEPUTY DIRECTOR
LEVEL IV**

**ALSO (DIR. OF VOLUNTEERS
DIR. OF PROGRAM DEVELOPMENT & OPERATIONS)**

AMBASSADORIAL POSITIONS

AFRICA

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Botswana	Gaberones		1. _____
			2. _____
Burundi	Bujumbura		1. _____
			2. _____
Cameroon	Yaounde	1	1. _____
			2. _____
Central African Republic	Bangui		1. _____
			2. _____
Chad	Fort Lamy		1. _____
			2. _____
Congo, Dem. Republic of	Kinshasa	3	1. _____
			2. _____
Dahomey	Cotonou		1. _____
			2. _____
Ethiopia	Addis Ababa	1	1. _____
			2. _____
Gabon	Libreville		1. _____
			2. _____
Gambia, The	Bathurst		1. _____
			2. _____
Ghana	Accra		1. _____
			2. _____
Guinea	Conakry		1. _____
			2. _____
Ivory Coast	Abidjan		1. _____
			2. _____

AFRICA (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Kenya	Nairobi		1. _____
			2. _____
Lesotho	Maseru		1. _____
			2. _____
Liberia	Monrovia		1. _____
			2. _____
Libya	Tripoli	2 (offices)	1. _____
			2. _____
Malagasy Rep.	Tananarive		1. _____
			2. _____
Malawi	Zomba (Blantyre)		1. _____
			2. _____
Mali	Bamako		1. _____
			2. _____
Morocco	Rabat		1. _____
			2. _____
Niger	Niamey		1. _____
			2. _____
Nigeria	Lagos	3	1. _____
			2. _____
Rwanda	Kigali		1. _____
			2. _____
Senegal	Dakar		1. _____
			2. _____
Sierra Leone	Freetown		1. _____
			2. _____

AFRICA (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Somali Rep.	Mogadiscio		1. _____ 2. _____
South Africa, Rep. of	Pretoria, Transvaal		1. _____ 2. _____
Tanzania	Dar-es-Salaam	1	1. _____ 2. _____
Togo	Lome		1. _____ 2. _____
Tunisia	Tunis		1. _____ 2. _____
Uganda	Kampala		1. _____ 2. _____
Upper Volta	Ouagadougou		1. _____ 2. _____
Zambia	Lusaka		1. _____ 2. _____

LATIN AMERICA

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Argentina	Buenos Aires		1. _____
			2. _____
Barbados	Bridgetown		1. _____
			2. _____
Bolivia	La Paz	1	1. _____
			2. _____
Brazil	Rio de Janeiro	7	1. _____
			2. _____
Chile	Santiago	1	1. _____
			2. _____
Colombia	Bogota	3	1. _____
			2. _____
Costa Rica	San Jose		1. _____
			2. _____
Dominican Rep.	Santo Domingo	1	1. _____
			2. _____
Ecuador	Quito	1	1. _____
			2. _____
El Salvador	San Salvador		1. _____
			2. _____
Guatemala	Guatemala (City)		1. _____
			2. _____
Guyana	Georgetown		1. _____
			2. _____
Haiti	Port-au-Prince		1. _____
			2. _____

LATIN AMERICA (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>		<u>Recommendations</u>
Honduras	Tegucigalpa	1	1.	_____
			2.	_____
Jamaica	Kingston		1.	_____
			2.	_____
Mexico	Mexico D.F.	17	1.	_____
			2.	_____
Nicaragua	Managua		1.	_____
			2.	_____
Panama	Panama	1	1.	_____
			2.	_____
Paraguay	Asuncion		1.	_____
			2.	_____
Peru	Lima	1	1.	_____
			2.	_____
Trinidad & Tobago	Port-of-Spain		1.	_____
			2.	_____
Uruguay	Montevideo		1.	_____
			2.	_____
Venezuela	Caracas	2	1.	_____
			2.	_____

NEAR EAST AND SOUTH ASIA (NESA)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Afghanistan	Kabul		1. _____ 2. _____
Ceylon (and Maldives)	Colombo		1. _____ 2. _____
Cyprus	Nicosia		1. _____ 2. _____
India	New Delhi	3	1. _____ 2. _____
Iran	Tehran	4	1. _____ 2. _____
Israel	Tel Aviv		1. _____ 2. _____
Jerusalem		1	1. _____ 2. _____
Jordan	Amman		1. _____ 2. _____
Kuwait	Kuwait		1. _____ 2. _____
Lebanon	Beirut		1. _____ 2. _____
Maldives (see Ceylon)			
Muscat and Oman, The Sultanate of	(Aden)		1. _____ 2. _____
Nepal	Kathmandu		1. _____ 2. _____

NEAR EAST AND SOUTH ASIA (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Pakistan	Rawalpindi Karachi	3 (office)	1. _____
			2. _____
Saudi Arabia	Jidda	1	1. _____
			2. _____
Turkey	Ankara	3	1. _____
			2. _____

EUROPE

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Austria	Vienna		1. _____ 2. _____
Belgium	Brussels	1	1. _____ 2. _____
Bulgaria	Sofia		1. _____ 2. _____
Canada	Ottawa, Ontario	10	1. _____ 2. _____
Czechoslovakia	Prague		1. _____ 2. _____
Denmark	Copenhagen		1. _____ 2. _____
Finland	Helsinki		1. _____ 2. _____
France	Paris	6	1. _____ 2. _____
Germany	Bonn Berlin	6 (Mission)	1. _____ 2. _____
Great Britain & N. Ireland	London	10	1. _____ 2. _____
Greece	Athens		1. _____ 2. _____
Hungary	Budapest		1. _____ 2. _____
Iceland	Reykjavik		1. _____ 2. _____
Ireland	Dublin		1. _____ 2. _____

EUROPE (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>		<u>Recommendations</u>
Italy	Rome	7	1.	_____
			2.	_____
Liechtenstein (see Switz.)				
Luxembourg	Luxembourg		1.	_____
			2.	_____
Malta	Valletta		1.	_____
			2.	_____
Monaco	(Nice)		1.	_____
			2.	_____
Netherlands	The Hague	4	1.	_____
			2.	_____
Norway	Oslo		1.	_____
			2.	_____
Poland	Warsaw	1	1.	_____
			2.	_____
Portugal & Possessions	Lisbon	4	1.	_____
			2.	_____
Romania	Bucharest		1.	_____
			2.	_____
San Marino	(Florence)		1.	_____
			2.	_____
Spain	Madrid	4	1.	_____
			2.	_____
Sweden	Stockholm	1	1.	_____
			2.	_____

EUROPE (cont.)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Switzerland (and Liech.)	Bern	1	1. _____ 2. _____
Union of Soviet Socialist Rep.	Moscow		1. _____ 2. _____
Yugoslavia	Belgrade	1	1. _____ 2. _____

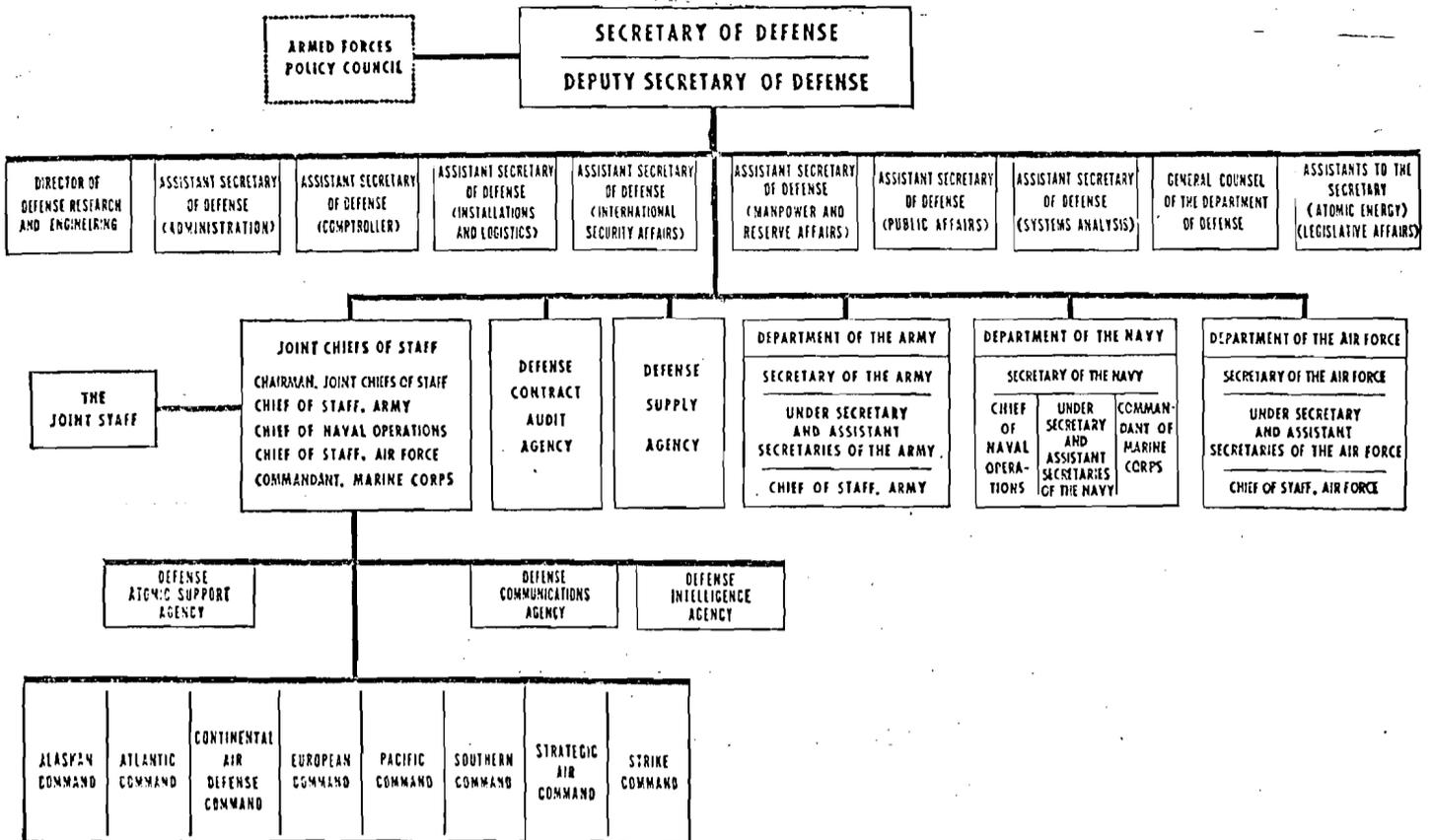
EAST ASIA AND PACIFIC (EAP)

<u>Country</u>	<u>Embassy</u>	<u>Consulates</u>	<u>Recommendations</u>
Australia	Canberra	5	1. _____ 2. _____
Burma	Rangoon	1	1. _____ 2. _____
China	Taipei, Taiwan		1. _____ 2. _____
Indonesia	Djakarta	2	1. _____ 2. _____
Japan	Tokyo	5	1. _____ 2. _____
Korea	Seoul		1. _____ 2. _____
Laos	Vientiane		1. _____ 2. _____
Malaysia	Kuala Lumpur	1	1. _____ 2. _____
New Zealand	Wellington	1	1. _____ 2. _____
Philippines	Manila	1	1. _____ 2. _____
Singapore	Singapore		1. _____ 2. _____
Thailand	Bangkok	2	1. _____ 2. _____
Viet-Nam	Saigon		1. _____ 2. _____

SPECIAL MISSIONS

<u>Mission</u>	<u>Location</u>	<u>Recommendations</u>
USNATO (U.S. Mission to the North Atlantic Treaty Organization)	Brussels	1. _____
		2. _____
USEC (U.S. Mission to the European Communities)	Brussels	1. _____
		2. _____
U.S. Mission to the United Nations	New York	1. _____
		2. _____
U.S. Mission to the European Office of the United Nations and Other Internat. Organizations	Geneva	1. _____
		2. _____
IAEA (U.S. Mission to the Internat. Atomic Energy Agency)	Vienna	1. _____
		2. _____
OAS (U.S. Mission to the Organization of American States)	Washington	1. _____
		2. _____
USOECD (U.S. Mission to the Organization for Economic Cooperation and Development)	Paris	1. _____
		2. _____
ICAO (U.S. Mission to the Internat. Civil Aviation Organization)	Montreal	1. _____
		2. _____

DEPARTMENT OF DEFENSE



PURPOSE.—The Department of Defense was created as a part of a comprehensive program designed to provide for the future security of the United States through the establishment of integrated policies and procedures for the departments, agencies, and functions of the Government relating to the national security. In enacting this legislation, it was the intent of the Congress: (1) to provide a Department of Defense, including three military departments of the Army, the Navy (including naval aviation and the United States Marine Corps), and the Air Force, under the direction, au-

thority, and control of the Secretary of Defense; (2) to provide that each military department shall be separately organized under its own Secretary and shall function under the direction, authority, and control of the Secretary of Defense; (3) to provide for their unified direction under civilian control of the Secretary of Defense, but not to merge these departments or services;

to provide for the establishment of unified or specified combatant commands, and a clear and direct line of command to such commands; (5) to eliminate unnecessary duplication in the Department of Defense, and particularly in the field of research and en-

gineering by vesting its overall direction and control in the Secretary of Defense; (6) to provide more effective, efficient, and economical administration in the Department of Defense; and (7) to provide for the unified, strategic direction of the combatant forces, for their operation under unified command, and for their integration into an efficient team of land, naval, and air forces but not to establish a single chief of staff over the armed forces nor an overall armed forces general staff.

ORGANIZATION.—The Department of Defense includes the Secretary of Defense, the Deputy Secretary of Defense, the Defense Staff offices, the Joint Chiefs of Staff and the Joint Staff, the three military departments and the military services within those departments, the unified and specified commands, and other Department of Defense agencies as the Secretary of Defense establishes to meet specific requirements. (See chart on page 634.)

In providing immediate staff assistance and advice to the Secretary of Defense, the Defense Staff Offices and

the Joint Chiefs of Staff, although separately organized, function in full coordination and cooperation. The Defense Staff Offices include the offices of the Director of Defense Research and Engineering, the seven Assistant Secretaries of Defense (one of whom serves as the Comptroller of the Department of Defense), the General Counsel of the Department of Defense, and such other staff offices as the Secretary of Defense establishes to assist him in carrying out his duties and responsibilities. The heads of these offices perform such functions as are assigned by the Secretary of Defense in accordance with existing laws. The Joint Chiefs of Staff, as a group, are directly responsible to the Secretary of Defense for the functions assigned to them. Each member of the Joint Chiefs of Staff, other than the Chairman, is responsible for keeping the Secretary of his military department fully informed on matters considered or acted upon by the Joint Chiefs of Staff.

LEVEL I

Secretary of Defense

[For regulations codified under this heading, see Code of Federal Regulations, Title 32, Chapter I]

The Secretary of Defense is the principal assistant to the President in all matters relating to the Department of Defense. Under the direction of the President, and subject to the provisions of the National Security Act of 1947, as amended, the Secretary of Defense exercises direction, authority, and control over the Department of Defense. He is appointed from civil life by the President, with the advice and consent of the Senate. He serves as a member of the National Security Council, the National Aeronautics and Space Council, and the North Atlantic Council.

LEVEL II

Deputy Secretary of Defense

The Deputy Secretary of Defense is responsible for the supervision and coordination of the activities of the Department of Defense as directed by the Secretary of Defense. He acts for, and exercises the powers of, the Secretary of Defense during his absence or disability. He is appointed from civil life by the President, with the advice and consent of the Senate. He represents the Secretary of Defense with such governmental and international groups as determined by the Secretary.

LEVEL III

Director of Defense Research and Engineering

The Director of Defense Research and Engineering is the principal adviser and staff assistant to the Secretary of Defense in the functional fields of scientific and technical matters;

basic and applied research; research, development, test, and evaluation of weapons, weapons systems, and defense materiel; and design and engineering for suitability, producibility, reliability, maintainability, and materials conservation.

LEVEL IV

Assistant Secretary of Defense (Administration)

The Assistant Secretary of Defense (Administration) is the principal staff assistant to the Secretary of Defense in the functional fields of administration, management, and organization. He is also the principal adviser to the Secretary of Defense for the National Communications System. He performs functions in his assigned fields of responsibility such as: (1) conducting research to provide timely and effective solutions to Department of Defense management and organizational problems; (2) developing long- and short-range plans for managing and organizing the Department in order to provide progressive and effective improvement in the accomplishment of DOD functions and duties; (3) developing improved management practices within the Department to achieve more efficient and economical operation and to eliminate unnecessary overlap or duplication of effort; (4) providing the Secretary of Defense and the Joint Chiefs of Staff, as appropriate, with the capability to conduct: (a) criminal or counterintelligence investigations as required within the Department; and (b) inspections or studies of the operational or administrative effectiveness of components of the Department.

LEVEL IV

Assistant Secretary of Defense (Comptroller)

The Assistant Secretary of Defense (Comptroller) advises and assists the Secretary of Defense in the performance of the Secretary's programing, budgetary, and fiscal functions and organizational and administrative matters pertaining to these functions; provides for the design and installation of resource management systems throughout DOD; and collects, analyzes, and reports resource management information for the Secretary of Defense and, as required, for the Bureau of the Budget, the Congress, the General Accounting Office, and other agencies outside of DOD.

LEVEL IV

Assistant Secretary of Defense (Installations and Logistics)

The Assistant Secretary of Defense (Installations and Logistics) is the principal staff assistant to the Secretary of Defense in the functional fields of materiel requirements; production planning and scheduling; acquisition, inventory management, storage, maintenance, distribution, movement, and disposal of materiel, supplies, tools, and equipment; small business matters; transportation, telecommunications, petroleum, and other logistical services; supply cataloging, standardization, and quality control; commercial and industrial activities and facilities, including fixed industrial equipment; military construction, including Reserve Forces Facilities; family housing; and real estate and real property, including general purpose space. He performs functions in his assigned fields of responsibility such as: (1) recommending policies and guidance governing Department of Defense planning and program development; (2) developing systems and standards for the administration and management of approved plans and programs; (3) reviewing programs of the military departments for carrying out approved policies

LEVEL IV

Assistant Secretary of Defense (International Security Affairs)

The Assistant Secretary of Defense (International Security Affairs) is the principal staff assistant to the Secretary of Defense in the functional field of international security as prescribed by the Secretary of Defense. He performs functions in his assigned field of responsibility such as: (1) monitoring Department of Defense participation in National Security Council affairs, including development, coordination, and recommendation of the positions of and the provision of staff support for the Defense member on the Council; (2) conducting such political-military planning studies as the Secretary of Defense from time to time may direct; (3) initiating appropriate actions and measures within the Department of Defense for implementing approved National Security Council policies

LEVEL IV

Assistant Secretary of Defense (Manpower and Reserve Affairs)

The Assistant Secretary of Defense (Manpower and Reserve Affairs) is the principal staff assistant to the Secretary of Defense in the functional fields of manpower, personnel, and reserve affairs, including health and medical matters; armed forces information and education; health and sanitation; medical care and treatment of patients; hospitals and related health and medical facilities; industrial relations; and Federal voting assistance.

In the performance of his functions, he coordinates actions, as appropriate, with the military departments and other Department of Defense agencies having collateral or related functions and maintains liaison with appropriate agencies outside of the Department of Defense on manpower, personnel, reserve, and other matters in his assigned fields of responsibility. In the course of exercising full staff functions, he is authorized to issue instructions appropriate to carrying out policies approved by the Secretary of Defense for his assigned fields of responsibility. The Assistant Secretary of Defense (Manpower and Reserve Affairs) is appointed by the President with the advice and consent of the Senate.

LEVEL IV

Assistant Secretary of Defense (Public Affairs)

The Assistant Secretary of Defense (Public Affairs) is the principal staff assistant to the Secretary of Defense for all public information activities and for community relations. He performs functions in his assigned fields of responsibility such as: (1) advising and assisting officials of the Department of Defense on public information and public relations aspects of Department of Defense policies, plans, and programs; (2) recommending policies and providing appropriate guidance and assistance to assure fulfillment of the Department's affirmative obligation to keep the public adequately informed as to its activities; (3) providing for the review from a security standpoint, under the provisions of Executive Order 10501 of November 5, 1953, of all material originated within the Department of Defense, including testimony before congressional committees, or by its contractors for public release or for publication by departmental personnel as individuals, and of material submitted by sources outside the Department for such review.

LEVEL IV

Assistant Secretary of Defense (Systems Analysis)

The Assistant Secretary of Defense (Systems Analysis) is the principal staff assistant to the Secretary of Defense in the functional fields of quantitative requirements, requirements studies, and cost effectiveness studies.

He assists the Secretary of Defense in the review of requirements for military forces, weapon systems, materiel, and manpower. He helps to define program issues, identifying studies that need to be done, proposing terms of reference for the studies, monitoring them to see to it that the best analytical methods are employed, and summarizing the studies for the Secretary of Defense. He supervises and directs

studies in the areas of transportation and strategic mobility, statistical estimation of the cost of advanced weapon systems, and command, control, communications, and intelligence requirements, and provides economic analysis of problems involving the interaction of DOD activities on the U.S. economy and balance of payments. He assists the Secretary of Defense on matters of economic policy of joint interest to the DOD and other executive departments and agencies, as required.

LEVEL IV

General Counsel of the Department of Defense

The General Counsel is the chief legal officer of the Department of Defense and is responsible for all legal services to be performed within and involving the Department of Defense. He advises and assists the Secretary and Deputy Secretary of Defense on legal aspects of Department of Defense activities, renders legal opinions or interpretations on such matters as required, and represents the Secretary and Deputy Secretary of Defense with other governmental, nongovernmental, and international organizations on legal matters involving the Department. He is also responsible for monitoring the development of the legislative program of the Department of Defense and the development of the Department of Defense position on other items of legislation affecting the Department, including assignment of responsibility for preparation and internal coordination, clearance with the Bureau of the Budget, and submission to the Congress. He performs such other duties as the Secretary of Defense assigns. The General Counsel is appointed by the President with the advice and consent of the Senate.

LEVEL V

**CHAIRMAN OF THE MILITARY LIAISON COMMITTEE
THE ATOMIC ENERGY
COMMISSION**

The Chairman of the Military Liaison Committee to the Atomic Energy Commission serves as the Assistant to the Secretary of Defense (Atomic Energy) without additional compensation.

LEVEL V

DIRECTOR, ADVANCED
RESEARCH
PROJECTS AGENCY

ADVANCED RESEARCH PROJECTS
AGENCY.—The Advanced Research
Projects Agency is a separately organ-
ized research and development agency
of the Department of Defense under
the direction and supervision of the
Director of Defense Research and En-
gineering. It is responsible for basic
and applied research and development
of such advanced projects as the Di-
rector of Defense Research and En-
gineering assigns. The Agency utilizes
the services of the military depart-
ments, other Government agencies,
private industrial and public entities,
individuals, and educational or re-
search institutions to perform its
projects.

LEVEL V

DEPUTY GEN. COUNSEL

LEVEL V

DEPUTY DIRECTORS OF
RESEARCH & ENGINEER-
ING (4)

LEVEL V

DEPUTY DIRECTOR
NATIONAL SEC. AGENCY

POSE.—The National Security Agency has two primary missions—a security mission and an intelligence information mission. To accomplish these missions, the Director, National Security Agency has been assigned responsibilities as follows:

(1) prescribing certain security principles, doctrines, and procedures for the U.S. Government;

(2) organizing, operating, and managing certain activities and facilities for the production of intelligence information;

(3) organizing and coordinating the research and engineering activities of the U.S. Government which are in support of the Agency's assigned functions; and

(4) regulating certain communications in support of Agency missions.

Approved.

MARSHALL S. CARTER,
Director.

SPECIAL ASSISTANT TO
THE SEC. OF DEFENSE

LEVEL V