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<td>42</td>
<td>2</td>
<td>01/04/1969</td>
<td>Memo</td>
<td>To: Bob Haldeman. From: Richard Nixon. Re: Avoid or mitigate the development of cliques on the White House Staff. 2 pages.</td>
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<td>42</td>
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<td>01/10/1969</td>
<td>Memo</td>
<td>To: Herbert Klein. From: Ginger Savell. Re: Congratulatory Message to the Kent County Michigan Republican Committee at the &quot;Inaugural Ball&quot;.</td>
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<td>42</td>
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<td>Other Document</td>
<td>The United States of America honors the memory of Marion Sample. Signed by Lyndon B Johnson, President of the USA.</td>
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<td>42</td>
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<td>11/12/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Esther O'Rourke. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
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<td>10/09/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Leidy. Re: Thanks for certificate commemorating son's tour of duty.</td>
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<td>2</td>
<td>10/07/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Josephine Riordan. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
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<td>Letter</td>
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<td>42</td>
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<td>11/09/1968</td>
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<td>09/29/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Marjorie Wallin. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
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<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Ireson &amp; Mrs. Handren. Re: Thanks for certificate commemorating husband and father's tour of duty.</td>
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<td>11/12/1968</td>
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<td>To: Lyndon B Johnson, President of the U.S. From: Naomi Ring. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>10/30/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Francis McNair. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
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<td>10/15/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Jackson. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Evans. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
<td>2</td>
<td>10/13/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: May Ann Wardein. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
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<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Emily Harvey. Re: Thanks for certificate commemorating husband's tour of duty. Attached envelope not scanned.</td>
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<td>42</td>
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<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Schreiner. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
<td>2</td>
<td>10/26/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Susan Q. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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<td>42</td>
<td>2</td>
<td>11/22/1968</td>
<td>Letter</td>
<td>To: Lyndon B Johnson, President of the U.S. From: Mrs. Karger. Re: Thanks for certificate commemorating husband's tour of duty.</td>
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MEMORANDUM

TO: Bob Haldeman
FROM: RN
SUBJECT: RN Signature on Form Letters

As we previously have agreed, the use of my signature should be very drastically curtailed beginning immediately.

For example, sending letters to all of the people listed in Who's Who was, in my opinion, a somewhat silly exercise, and particularly, under those circumstances, my signature should not have been used.

I was surprised to note that my signature had been used by a letter which was sent to several thousand businessmen on behalf of the Inaugural Committee, asking them to make loans to the Inaugural Committee for the inauguration. As distinguished from the Who's Who letter, this use of my signature was worse than silly. It was absolutely wrong.

Under no circumstances in the future do I want my name used on form letters for fund raising of any type. Also, I take a dim view of having the signature, in facsimile or other form, used for exercises like the Who's Who business.

I think the best way to avoid this kind of a mistake in the future is for the next two or three months to submit all decisions for the use of RN signature on form letters to me personally. After a pattern has been established I will not have to go through this, since you or someone else on the staff can make decisions in accordance with the previously established policies.
January 4, 1969

MEMORANDUM

TO: Bob Haldeman
FROM: RN

In order to avoid or mitigate the development of cliques on the White House staff I think you should not only have a regular brief meeting of the staff each morning, or perhaps twice a week, but in addition, that you should try to meet each of the assistants on a regular basis once a week; and that you also should meet with the whole research group once a week. I have already suggested to Ehrlichman a meeting with the PR group on a weekly or bi-weekly basis. That group would include Buchanan, Price and Safire, together with Ehrlichman and Garment. It might be wise too to include Ellsworth in this group and, of course, Klein on a regular basis. Ziegler should sit in for information purposes.

But apart from that, top White House staffers need to have a regular contact with you so that you may anticipate their needs and keep them from reaching me, if possible. This means that McCracken, Kissinger, Wilkinson, perhaps Moynihan, should have regular meetings with you.
I think that you ought to make it a practice to call
the Cabinet officers, except for the top four (Rogers, Laird, Kennedy
and Mitchell), on a somewhat regular basis just to see if they
have any problems that you can take care of without them coming
up to me.
TO: Bob Haldeman
FROM: RN
SUBJECT: Reports to RN on His Action Requests

It will be my policy generally to send you copies of memoranda I send to Ehrlichman, Klein, Ziegler and others requesting some kind of action to be taken. I want you to assume the responsibility with regard to all such requests for action as well as with regard to such requests as come directly to you, to keep a file on them and to give me a regular running report as to what has happened on such requests.

There may be times when you or others may determine that the action I have requested should not be taken. I will accept such decisions but I must know about them. By the same token when I expect something to be done I want to know when it has been done and if it has not been done I want to know the reasons why and what the prospects are for filling the request in the future.

There is nothing more important to my peace of mind than to know precisely on an up to the minute basis whether my decisions are being implemented and if not, why not.
MEMO TO THE PRESIDENT-ELECT/H.R. Haldeman
From Buchanan
RE--PRESIDENT'S NEWS SUMMARY
January 5, 1968

My understanding is that the President-elect wants from Buchanan on a regular basis a "news analysis" or "general appraisal" of how the press is treating the Administration. In particular, following press conferences or television appearances, the President would want from Buchanan a broad reaction from around the country.

To accomplish this, I will set up in Washington, in my own office, shelves containing the ten top periodicals in terms of political influence, and eight or so of the nation's best newspapers, representative of the national spectrum.

From a scanning of the press, and reading of periodicals, we ought to be able to file an independent regular report on the impression the Administration is leaving.

In addition, on an irregular, perhaps weekly basis, the President would get a briefing on what the columnists are thinking and writing about---especially with regard to the Nixon Administration.

TELEVISION REPORT---On a regular basis, three persons should monitor the evening news shows on the networks and the 11 o'clock D.C. news shows---the latter because they are viewed by national press, national network correspondents and national Administration.

The three monitors should work for Herb Klein.
They should file daily reports with Klein, Ziegler and Buchanan. Klein, because he is authorized independently to take up gross outrages with the network chiefs; Ziegler, because he is on hand to take them up with the White House correspondents, if they be the offending party—and Buchanan to report to the President, should any television commentary be consistently prejudiced—either for or against.

I don't think RN is really interested in a daily report here. Normally, they are worthless, and Buchanan can decide when and if to summarize them and send them along.

Another reason they should be under Klein is simply that to have them work for Buchanan is to provide him with three people in a staff that will have but two half-hour segments of work each day.

NEW SUMMARY—Any news summary coming from staff to President must—first—be discounted for what RN is reading in the press, for what RN is getting from Intelligence, and for what RN is going to be getting from the agencies in daily briefings. The news summary may be redundant.

Anyhow, since it consists of one individual marking the papers, and about four typists working full blast for a couple of hours; it is again a function that rightly belongs in communications; this is a routine job involving a number of secretaries; it seems to be rightly the province of the communications division of the government.

They can co-ordinate it with the materials the departments are putting out as well.

However, if this arrangement is otherwise than what the President has in mind—please let me know. If it is acceptable as an arrangement, let me know and I will start working with Herb on setting it up in D.C.—and we can make do up here until then.
From Roy Ash delivered January 6th - typed from rough notes

I suggest the following tenor of remarks to be made by Mr. Nixon to Robert Mayo:

1. As Mr. Mayo knows, the subject of plans and programs, the budgets and executing organizational mechanisms necessary to effectively implement them, and the increasingly complex inter-departmental coordination required, are of prime importance in managing today's government.

2. Mr. Mayo, as Director of the Bureau of the Budget, has considerable breadth of responsibility in these areas and will substantially determine the level of success achieved.

3. Mr. Nixon, too, regards these matters as important ones, but also has other equally pressing requirements on his limited time. He wish he could spend full time on plans, programs, organization, etc. but regrettably can't.

4. In order to augment his capabilities to perform his own responsibilities, Mr. Nixon will have the assistance of Mr. ______. Mr. ______ will, on Mr. Nixon's behalf - but with the time Mr. Nixon could not spend - work with Mr. Mayo on these important matters.

5. There will, of course, be matters where Mr. Nixon will want to work directly with Mr. Mayo and Mr. Mayo will always have access to Mr. Nixon's office. On other matters if would be desirable for Mr. Mayo to work as closely with, and be as responsive to, Mr. ______ as he would to Mr. Nixon himself.

6. In fact, in such a way he - Mr. Mayo - can be assured of getting even more assistance from the President's office available to him and his needs.

7. This working relationship in no way affects the definition of authorities and responsibilities of the Director of the Bureau of the Budget or any of his people. It is instead a way the President can get his own job done and be more helpful to the Budget Director in doing his.

ROY ASH
Arthur Burns and I discussed his recommendations regarding government organization. I completely agree with him as to the necessity for abstaining the reorganization authority he recommends. As a result of our discussion he will revise the sections on "Hoover-type Commission" and "Office of Executive Management." He endorses the ideas I earlier submitted on these subjects and will incorporate them in his revised report.

I recommend as very timely reading a portion of an article in the January 4 New Yorker, wherein the urgency of considering, and changing, governmental organization at this time is clearly and articulately stated. Mr. Nixon will find it further support of his own convictions and act now.

ROY ASH
January 7, 1969

MEMORANDUM

TO: Bob Haldeman/John Ehrlichman

FROM: RN

By the end of this week I think we ought to have made firm offers to Champion, Hill, Lodge, Murfin, Day, Coleman, Middendorf, Warner and Sandoval, Herb, and any others in the strictly political category where heat will otherwise fall on me.

Pete Flanigan is on top of the situation and probably will have some answers.
January 9, 1969

MEMORANDUM

TO: HALDEMAN

FROM: RN

Approximately two weeks after January 20, I want brought to my attention again the Heineman, Ash and RN Task Force Reports on organization of the government as well as Kissinger's reports on the organization of NSC and the Lindsay report on organization.

At that time, I want to sit back and take a cool, objective look at what they have recommended and see how we measure up.

#   #   #
January 9, 1969

MEMORANDUM

TO: HALEMAN
FROM: RN

In setting up my daily schedule, one hour per day should be reserved for making telephone calls, receiving people who are not necessarily on the must list but simply to reduce the huge number of requests we will have pending, and to allow me time to do some of my personal correspondence -- initiating letters to major friends and political supporters as well as leaders abroad. This time should be scheduled by the staff or at least suggestions should be made as to how it should be scheduled.

For example, I should see each day a list of those telephone calls that might be made, of people who might be seen within fifteen minutes and some letters that might require my personal attention. I will make the decision as to how the hour will be finally used, of course.
President Johnson is in the process of appointing two more emergency labor boards, under the Railway Labor Act, to postpone strikes.

The disputes involve the signalmen and the conductors. They are wage disputes, and they are almost but not quite nationwide.

The boards will be made up of non-political, professional labor arbitrators.

The White House does not know today exactly who will be on the boards as they are just beginning to call people to go on them.

Under the Railway Labor Act, these boards will report to the President 30 days after they are appointed.
MEMORANDUM

January 10, 1969

TO: HALDEMAN
FROM: ELLSWORTH
RE: ED WENK

This memorandum follows our telephone exchanges of Wednesday, January 8.

Eleven different agencies in the Federal Government are active in oceanography. Therefore, Congress in 1966 assigned responsibility to the President to provide coordination, guidelines, and to establish goals for the Federal Government with regard to oceanography. Legislation created a National Council on Marine Resources and Engineering Development, to assist the President in discharging his responsibilities in this field.

Dr. Edward Wenk has been the Executive Director of this Council; the Council is scheduled to expire on June 30, 1969; Dr. Wenk was prepared to return at that point to his regular position which is Chief of the Science Division, Library of Congress; however, if the President-elect desired him to stay on for a year to assist in the discharge of the statutory Presidential responsibilities with regard to oceanography (which responsibilities will continue notwithstanding the fact that the National Council is scheduled to expire at the end of the fiscal year), he would be willing to do so, even though this would mean losing his right to return to his position as Chief of the Science Division.

Checking Wenk out in the oceanographic community, it appeared that he would be acceptable.
In view of all the foregoing, and in view of the need for promptness, you directed me to advise Wenk informally that the President-elect desired him to stay on for at least a year to assist with the Presidential responsibilities in the field of oceanography.

Through Congressman Charles A. Mosher (ranking Republican on the Oceanography Sub-Committee, and a co-author of the 1966 legislation) I thereupon advised Wenk of the foregoing. (The initiative in this matter had come originally from Wenk through Congressman Mosher).

Because of Congressman Mosher's role in this, Harlow has been advised of the foregoing.
MEMORANDUM

January 10, 1969

TO: Haldeman
FROM: Ellsworth
RE: Public Television

Further to our conversation of Thursday evening, Frank Pace, Chairman of Public Television, has been working with two of his board members, Dr. James Killian and Mr. John D. Rockefeller, to find a suitable Chief Executive Officer for their Corporation.

They have now taken a firm interest in Mr. John Macy, who is currently Chairman of the Civil Service Commission.

Macy has been a professional personnel man most of his career, having served as such with the Social Security Board, the War Department, and the Atomic Energy Commission.

From 1953 to 1958, during the Eisenhower Administration, he was Executive Director of the Civil Service Commission.

He has also been in the academic community, having been a Vice President of Wesleyan University from 1956 to 1961.

He holds academic degrees from Wesleyan and from Cornell College in Iowa.

He also holds honorary degrees from Colgate, Allegheny, East Kentucky College, Dartmouth, Wesleyan, and the University of Delaware.
The question is, would Macy be objectionable to the White House as Chief Executive Officer of Public Television?

I assured Pace I would be back to him as soon as possible.
MEMORANDUM

TO: Herbert G. Klein
FROM: Ginger Savell

Dale Grubb called from Bryce Harlow's office with a request from Bryce that R.N. tape a congratulatory message to the Kent County, Michigan Republican Committee for January 20.

The occasion is the "First Inaugural Ball." It is a gala in honor of the Republican workers of Kent County, who cannot attend the Ball in Washington and are having one of their own. This is Gerry Ford's county and the request originated from him. It should be a general congratulatory message to the hard working Republicans of Kent County, with appreciation for their superb work in carrying their area overwhelmingly for the ticket.

The tape should be sent to:

Mr. Gary Maurina
Kent County Republican Committee
301 McKay Tower
Grand Rapids, Michigan

January 10, 1969
MEMORANDUM

TO: JOHN EHRLICHMAN
FROM: HERB KLEIN
DATE: January 15, 1969

Because of political pressure, I strongly suggest that tape be cut for short video messages that could be made available at Inaugural Balls throughout the country Monday evening.

If not a general tape, I have had great pressure from the following: Bo Calloway in Georgia, Postmaster General-Designate Blount who has called several times and Gerry Ford in Michigan.

It is my understanding that there are Inaugural Balls being held in many sections of the country. Certainly this is an opportune time for Mr. Nixon to thank Republicans and to build up party organizations.

There is a time factor here and we must move expeditiously. Tapes could be made available through Republican organizations around the country should we decide to follow this course. I think Jim Keough could write some script.

cc: Chapin, Ziegler, Harlow
January 10, 1969

Mr. Paul Costello
450 Park Avenue
New York, New York 10022

Dear Paul:

It was good talking to you today, and I hope you and Herb can be of some help to us in getting a film of RN for our Inaugural Ball in Georgia. This is going to be a great occasion with approximately 500 Georgia Republicans in attendance, and a few words by the President-elect would go a long way in helping us build the Republican Party in the South.

As I mentioned on the phone, 35mm would be ideal, but if time is too short for that, then regular 16 mm would be fine. We'll be more than glad to pay the costs for the cameraman or any other expense that might be incurred.

I have enclosed a short script that we prepared here, but again Mr. Nixon can say whatever he thinks appropriate. However, to make it personal for the Ball here, a mention of Florence Cauble (our National Committeewoman) and myself and also a mention of Callaway Gardens where the Ball will be held will make his remarks more personal.

Give a call, Paul, if you or Herb need any more information, and I shall look forward to hearing from you.

With warm regards.

Sincerely,

HOWARD H. CALLAWAY

The film could be done in any other official studio if necessary.

Callaway Gardens, Pine Mountain, Georgia
Hello to all my good friends in Georgia.' You all look as if you're having a good time at Callaway Gardens and at this unique and wonderful Georgia Inaugural celebration. Bo and Florence certainly had a great idea when they decided to hold their very own Inaugural Ball. In fact, when I first heard about it, Pat and I wanted to come down and join the fun, but it seems some plans had been made for us here in Washington and everyone insisted that we stay here.

But truly we do have a great deal to celebrate tonight - not just in Georgia and Washington, but across the country. We've worked hard to make this night a reality, and your efforts were a big part of our overall success. Tonight we celebrate and tomorrow we get down to the serious business of running this Nation. In that task, I will again look to all of you for your help, your counsel and your support.

Have a wonderful evening at the Georgia Inaugural Ball. May it be the first of many to come for the great Republican Party of Georgia.
January 13, 1969

In replying please refer to

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Presidential Transition Committee
Pierre Hotel
2 E. 61st Street,
New York, New York 10021

Gentlemen:

In accordance with our usual practice, this will acknowledge receipt
of a letter dated January 9, signed by Miss Marion E. Morrone, enclosing
cards bearing specimen signatures of the following:

Marion E. Morrone
Lawrence Read Higby

We have placed these cards on file in connection with your Petty
Cash Account recently established at our Madison Avenue Office, and we shall
be pleased to honor withdrawals from your Petty Cash Fund Account when signed
by either one of the above.

Yours very truly,

Charles A. Whaley,
Assistant Treasurer
MEMORANDUM

January 14, 1969

TO: BOB HALEMAN
FROM: DOUG STEPHENS

The following was relayed to me via Bill Harmon in Frank Lincoln's office:

To: President-elect Richard M. Nixon

The Presidential Memorial Certificate Program honors the memory of deceased veterans discharged under honorable conditions. A certificate, signed by the President, is issued to the next of kin, whose identification is determined from the veterans VA records.

The United States of America honors the memory of:

(veteran's name)

This certificate is awarded by a grateful nation in recognition of devoted and selfless consecration to the service of our country in the armed forces of the United States.

The program was inaugurated by President Kennedy in March, 1962, and continued by President Johnson. It is conducted by the Administrator of Veterans Affairs at the request of the President, under statutory authority contained in 38 USC 112. A certificate may be issued to honor the memory of a veteran who died prior to March, 1962, upon request. Certificates are
mailed from Veterans Affairs central office in White House envelopes. Certificates are not mailed in active duty deaths unless there is a specific request because a similar certificate is mailed to survivors from the secretary of the service department. Response to the program has been very favorable. Thousands of letters received in the White House and the VA document the deep personal appreciation of survivors who have received certificates. A sampling of the letters and a copy of the certificate are included in the exhibit accompanying this memorandum.

In my opinion, the response to this program justifies its continuation. While not imperative, a decision by January 15th, 1969, would assure uninterrupted continuity.

/s/ W. J. Driver
THE PRESIDENTIAL MEMORIAL CERTIFICATE PROGRAM

The Presidential Memorial Certificate Program was inaugurated by President Kennedy in March, 1962, and has been continued by President Johnson. Statutory authority for the program is contained in 38 USC 112:

"(a) At the request of the President the Administrator may conduct a program for honoring the memory of deceased veterans, discharged under honorable conditions, by preparing and sending to eligible recipients a certificate bearing the signature of the President and expressing the country's grateful recognition of the veteran's service in the Armed Forces. The award of a certificate to one eligible recipient will not preclude authorization of another certificate if a request is received from some other eligible recipient.

"(b) For the purpose of this section an 'eligible recipient' means the next of kin, a relative or friend upon request, or an authorized service representative acting on behalf of such relative or friend."

Under this Program, Certificates are mailed from our Washington VA office in White House envelopes to the next of kin of honorably discharged deceased veterans without the necessity of an application. Notice of death is normally received in one of the VA Regional Offices or Hospitals, and that office then identifies the next of kin from the veteran's records.

A Memorial Certificate may also be issued to honor the memory of a veteran who died prior to March, 1962, upon request.
To date, a total of 1,550,000 Certificates have been mailed. Congressional budget submission for FY 69 contemplates issuance of 144,000 Certificates at a cost of $50,000.

Since the start of the Program, thousands of letters have been received in the White House and the Veterans Administration expressing appreciation for the Certificates. We do not mail Certificates in active duty deaths unless we receive a specific request. In 1963, and again in 1965, the matter of routine mailing of Certificates in active duty cases was considered at White House level. A decision was reached to mail the Certificate in active duty deaths only when we receive a specific request, since a similar certificate is mailed to survivors over the signature of the Secretary of the Service Department. At the present time, when servicemen die in Viet Nam, personal letters of condolence are written to the next of kin by the several military commanders concerned, the Secretary of the Military Department, and also by the President.

The following pages contain a sample Memorial Certificate, and also a few letters of appreciation recently received from next of kin.
The United States of America honors the memory of

MARION SAMPLE

This certificate is awarded by a grateful nation in recognition of devoted and selfless consecration to the service of our country in the Armed Forces of the United States.

President of the United States
November 12, 1968.

Dear Mr. President:

My heartfelt thanks for the beautiful certificate sent me, for services rendered by my beloved husband James J. O'Rourke, as a soldier in World War I. The certificate will have a place of honor in my home.

Again thank you for your kind thoughts and appreciation to a widow whose husband saw fit to do his duty as a citizen of this Great Country of ours.

Sincerely,

[Signature]

Mrs. Esther O'Rourke
3235 Grand Concourse
Bronx, N.Y. 10468.

November 12, 1968.

Mr. Lyndon B. Johnson
President of the U.S.
The White House
Washington, D.C.
October 9, 1968
807 Lime St.,
st. Joseph, Mo., 64501

Lyndon B. Johnson
President of The United States
The White House
Washington, D.C.

Mr. President:

This is to greatly acknowledge receipt of the citation sent to me in your administration, commemorating the tour of duty in the U.S. Army of my son, Pvt. John Leidy, Jr.; for services well done.

I wanted to thank you personally before now, but I am an old lady and I must ask others to do this for me. Thanking you again, I remain

Yours very truly,

[Signature]

887, 1-31-76
st. Joseph, Mo.
The President
The White House
Washington, D. C.

Mr. President:

May I express my deepest appreciation for the beautiful certificate I recently received honoring the memory of my father, Lieutenant Commander Jarvis B. Wellman, United States Coast Guard, Retired. He passed away well into his eighty-second year of a long and productive life, having served his country for thirty-six years.

If not for such a reason, I would never write the President of the United States, and perhaps this is unfortunate. So may I now at this time say another thank you.

As the wife of a United States Air Force Major, presently stationed at Takhli RTAFB, Thailand, may I add my heartfelt thanks to you and to the American people for the continued perseverance of our Armed Forces in Viet Nam.

Thank you for those who have died, and are yet to die, that they shall not have given their lives for empty promises and a false peace.

To borrow a phrase from the Strategic Air Command, and to substitute a word of my own, "Peace must be our Profession" if the free world as we know it is to survive.

Respectfully,

Mrs. Edith J. Wiggins
Rt. I, Lewis Lane
Harlingen, Texas
484 Country Club Drive
San Francisco, California 94132
October 7, 1968

The President
The White House
Washington, D.C.

Dear Mr. President:

This will acknowledge the certificate received just a few days ago which was sent to me in memory of my late husband, Gerald F. Riordan, who served his country during World War II.

I am most grateful for this certificate, and it will be treasured together with Gerald's Honorable Discharge from the United States Armed Forces.

May I take this opportunity to thank you for your efforts in our behalf during your years as President of our great country, and may you receive countless blessings in the years to come.

Respectfully,

[Signature]
(Mrs. Gerald F. Riordan)
President Lyndon B. Johnson

Dear Mr. President,

I received the certificate honoring the memory of my late husband for service in United States Army 1st World War. The effort required to trace Frank V. Kasper's present address must have been tremendous.

My husband died two weeks after our 49th wedding anniversary. This certificate I showed to all my friends and acquaintances. No one had ever seen one before, so apparently no other President ever sent them.

I appreciate your thoughtfulness very much.

From a grateful wife,
A sincere Thank You,

Sidonie Kasper

Our son also served in U.S. Marine Corps during 2nd World War.
November 8, 1968

The President
The White House
Washington 25, D.C.

Mr. President:

I wish to express my appreciation for the certificate sent to me in honor of the memory of my husband, Dr. Clyde Smith, Lieutenant Commander U.S.N.R.

I had not heard of this recognition or award being extended to servicemen. I think that it is a fitting and thoughtful gesture which will be deeply appreciated by the families of servicemen.

Sincerely yours,

Jeanne Smith

Mrs. Jeanne K. Smith
Associate Professor

JS/cs
November 19th 1968.

TO WHOM IT MAY CONCERN

I take this opportunity to express my deep appreciation and gratitude upon receiving a lovely citation in honor of my husband, Wilbur W. Tardy. He too would be most grateful in knowing of this.

His thought was a true one, principled and his country came first and always. The Flag too had a deep meaning even unto the end, and respected.

My thought also symbolizes many things and my heart was moved beyond words upon presentation of the flag at a most sorrowful period of my life. Altho it has been presented to me upon two other occasions having had four brothers in service who served their country with honor and of which I am justly proud. A man cannot live without honor. I am sure other men have felt likewise in cluding our great President who has also traveled many rugged roads with honor and courage tho with bleeding footsteps at times.

Thanking you, I remain,

Gratefully yours,

( Mrs.) Wilbur W. Tardy

38 Harrison Street,
Oak Park, Illinois, 60304
Sep. 29th, 1968.

TO: The President of the United States.
Lyndon B. Johnson, Srg;
The White House;
Washington, D.C.

Dear Mr. Johnson,

I have just received your citation honouring my late husband, Chadbourne D. Wallin, in recognition of his services in the armed forces. May I say that I have never been so thrilled about anything before. I am having this framed, and I thank you so much, in your very busy life, for having taken the time to have this sent to me. I am still a British subject, and hope to return to England, but because of this citation, you will always remain in my thoughts as great as my hero, Sir Winston Churchill.

Again, thank you so much, and may God bless you,

Very sincerely yours,

[Signature]

Marjorie D. Wallin
Mrs. George Ireson
and
Mrs. John Handren
36 Woodland Road
Georgetown, Massachusetts
01830

To The President of United States

Dear President Johnson,

My mother, Mrs. Grace D. Ireson, and I, Mrs. John H. Handren, thank you for honoring the memory of my father, George F. Ireson Jr., for his devoted service to his country during World War I. You will never know how much this means to me. I feel proud that he took such a part. He was much loved by all ages groups and corresponded with many service men all over.

Sincerely,

Marilyn Handren
Nov. 12, 1968.

Mr. President:

I just wanted to let you know how thrilled and how much I appreciated receiving the certificate, which you sent in memory of my husband, Howard H. Ring.

I have it framed, where all can see it.

"My God Bless you and your family.

My Sincere Thanks.

Mrs. Naomi Ring

322 E 70 St.

Signed by 9/10/65"
The President of the United States,
The White House,
Washington D. C.

Mr. President:

It is with deep gratitude and appreciation, that the certificate sent me, in honor of my husband, Willie McNair, who served in World War One, the armed forces.

In my grief in his passing this certificate brought much joy to my saddened heart, to think of me, in your busy schedule as President, brought much happiness and joy, beyond explanation.

Thanking you from the depth of my heart, I remain,

Sincerely yours,

Frances McNair

[Signature]
Mr. President:

I would like to express my appreciation for the certificate which honors the memory of my late husband Ulysses Jackson.

It is so comforting to know that a nation cares for the women who devoted their actions and lives to their country.

I came to this country through my late husband and learned through him to love and to cherish what was his land.

Very Respectfully,

Valentine McCook Jackson.
314 Stonewall, St.
San Antonio, Texas 78214
November 27, 1968

The Honorable Lyndon Baines Johnson:
President of the United States
The White House, Washington:

Dear Mr. President:

Perhaps I am mistaken but I think you are the first President to send a commendation honoring the memory of any man who saved his country during a war. My husband would have been so proud of it, and so "for him" am I.

"Mr. President, it isn't the great things a person does for which he is remembered. It is the little acts of love and kindness along one's way which make a man great. So let mine be a small voice in the crowd, reaching you and Mrs. Johnson a long and happy life together.

Thank you for being my President.

Sincerely,

Mrs. Sam L. Evans
Lyndon B. Johnson, 
President of the United States. 

Dear Mr. President:

Thank you for the certificate honoring the 
memory of our late sister, Louise A. Schleicher, who passed 

As Chief Nurse of United States Hospital No. 12, in 
Biltmore, North Carolina, in World War One, she did her best, 
as she did later in her missionary work in China until 1937.

This valued certificate will help keep alive in us the 
spirit she showed throughout her whole life.

Very sincerely yours,

Edward A. Schleicher
The White House
Washington

1968 OCT 13 AM 5 48

MADDY ML RD
SANTA CRUZ CALIF 12

THE PRESIDENT
THE WHITE HOUSE

DEAR SIR, RECEIVED CERTIFICATE OF MY HUSBAND SGT. THEODORE H.
WARDEIN SIR, I SHALL TREASURE IT ALWAYS AND BLESS YOU
MAY ANN WARDEIN.
A message of appreciation to you:

In recognition of the good you have done

Thank you for the certificate of honor in memory of William Harvey—my husband. And to show that you care and why I say that we have the best government in the world, who really care for its men, here and abroad.

Aloha, Emily Toaha Harvey
My Dearest President Mr. J. Johnson:

"Thank You," for the certificate, honoring my beloved husband's memory, William H. Schreine, for serving in the U.S. Armed Forces of U.S.

His heart was sad, as he loved his President, country and Flag and to live to see people act, against their leaders, country, and Flag all service men, but most of all, his feeling was hurt to see you. My Dearest President Johnson blamed for nothing, while those who are at fault, they are helping them to try to harm us all.

"God Bless You and your family, our country and its leaders." I feel badly as I love you Mr. President Johnson, my country and Flag.

To let you know your thoughtfulness

was especially appreciated.

Mrs. William H. Schreiner

(Vertel J. Leslie)

Tucson, Arizona
My dear Mr. President. It was indeed a great honor and privilege today, when I received your very fine communication for my late husband, Maj. Gen. Alfred B. Quinton, and I know he would have appreciated greatly your words of praise. Thank you.

Sincerely yours,

Susan R. Quinton
Cincinnati, Ohio
November 22, 1968

Dear Mr. President,

love of his United States of America was my husband's guiding motivation. He would have been so proud of the award you sent to me. I am so very grateful for your lovely tribute to his memory.

Sincerely with all my heart,

Mrs. Alfred Gus Karger
January 15, 1969

MEMORANDUM

TO: Bob Haldeman
FROM: RN
RE: Some Odds and Ends

Paul Smith at Whittier College should be put on some kind of a commission. There is probably an historic commission or something in connection with the Smithsonian. Have someone check the commissions of this type and then make an offer to him.

In that connection, the Pete Flanigan operation does not cover this kind of appointment. What I would like to have within a week after the Inauguration is a list of commissions not requiring fulltime activity but which would mean something from a prestige standpoint to those who receive the appointments. There are at least 75 to 100 of these, according to my recollection. Someone should get on this project before Johnson gets out or at least find out who on the continuing White House staff would have this kind of information. I want to change the membership of all of these commissions wherever I have the option to do so and I want to search around the country to see that people who want some recognition, but who are too decent to ask for it, are properly recognized. For example, I imagine there is some kind of a commission that has to do with medical things -- I would like to put Dr. DeLuccia on that commission.

Along the same lines, Whitney Stone would be a superb
appointment to any kind of a commission of this type. A check should be made with John Alexander as to what Stone might like. This is also a way to take care of people we were unable to give fulltime appointments to.

With regard to the White House historian, I wonder if there is any possibility we might get Hugh Sidey? He has done some brilliant writing on the character of the Presidency and he might see this as an opportunity to round out a distinguished career on that subject. You - rather than Klein - should make the check in this case.

In the PR field - I think the area where we have fallen down the most is on the comeback theme. Would you get Klein, Wilkinson, Garment, Ziegler, et al to see what can be done to get this story properly across. Incidentally, I have the feeling that our whole PR operation has fallen between the stools since the election. It seems to lack direction and purpose and needs a thorough shake-up. For example, we ought to have a recommendation as to what our PR line should be in the first year of the Administration. This should come from the Garment group and others who might have some kind of in-put, including the research types, etc.

Along these same lines, the idea of a young staff, which I was emphasizing in the latter weeks of the campaign, has failed to come through at all except in the very early White House staff appointments.

Also, we have not gotten through the fact that we have cut substantially the size of the White House staff and some of the extraordinary expenses. I want this handled in a way that it
will not embarrass Johnson personally but that this is simply the RN method of operating.

On both of these subjects I want a progress memorandum within a week after January 20.

The fact that this is a new Administration with young men and new ideas; the fact that the President is setting a real example of not only efficient operation, but of cutting down on personnel. The fact that there is more brainpower in this Administration than any in twenty years. These are some ideas that I want discussed with the PR group and ways found to get them across. Obviously, one way is to get the top flight columnists to write it and then send it around. Another and better way is to get somebody to do a piece on Television. The press is nailing us very effectively as being a rather efficient, colorless continuation of the past Administration. This, incidentally, is our fault and not theirs. They write this when we have failed to give them something to write.

Incidentally, I do not want a copy of this memorandum that I am dictating sent around to anybody. It is to be handled orally but very hard with all types involved so as to shake them up.

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