

Richard Nixon Presidential Library  
White House Special Files Collection  
Folder List

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32	2	01/08/1969	Memo	Memo from RN to Henry Kissinger. 1 pg.
32	2	01/08/1969	Memo	Memo from RN to RMW. 1 pg.
32	2	01/08/1969	Memo	Memo from RN to Henry Kissinger. 1 pg.
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32	2	11/08/1968	Letter	Letter from H. Lynn Sheller to Dick and Pat. 1 pg. Attached to previous.
32	2	01/11/1969	Memo	Memo from RN to William Rogers. 1 pg.
32	2	01/11/1969	Memo	Memo from RN to Don Hughes. 1 pg.
32	2	01/11/1969	Memo	Memo from RN to General Goodpastor. 1 pg.
32	2	01/11/1969	Memo	Memo from RN to Don Hughes. 1 pg.
32	2	01/11/1969	Memo	Memo from RN to Rogers. 1 pg.
32	2	01/10/1969	Letter	Letter from Robert Anderson to President-Elect Nixon. 3 pgs. Attached to previous.

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32	2	12/04/1968	Letter	Letter from Walter Reed Hospital to President-Elect Nixon. 2 pgs. Attached to previous.
32	2	01/16/1969	Memo	Memo from RN to Don Hughes. 1 pg.
32	2	01/15/1969	Memo	Memo from RN to Gerry Van der Heuval. 1 pg.
32	2	01/13/1969	Memo	Memo from RN to Kissinger. 1 pg.
32	2	01/13/1969	Memo	Memo from Rn to Ehrlichman. 1 pg.

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32	2	01/13/1969	Memo	Memo from RN to Dr.. Dubridge. 1 pg.
32	2	01/08/1969	Memo	Memo from RN to RMW. 1 pg.
32	2	01/08/1969	Memo	Memo from RN to Daniel P. Moynihan. 1 pg.
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January 8, 1969

MEMORANDUM

TO: Henry Kissinger

FROM: RN

In making your study of Vietnam I want a precise report on what the enemy has in Cambodia and what, if anything, we are doing to destroy the build-up there. I think a very definite change of policy toward Cambodia probably should be one of the first orders of business when we get in.

January 8, 1969

MEMORANDUM

TO: RMW

FROM: RN

Lyman Brownfield should be on the Inauguration invitation list.

Brownfield, Kosydar & Yearling  
88 East Broad Street  
Columbus, Ohio 43215

January 8, 1969

MEMORANDUM

TO: Henry Kissinger

FROM: RN

You may recall that I mentioned Teddy White's suggestion that one dramatic move might be for us to offer to send Western European astronauts into space with ours.

This supplements the other suggestion that has been made with regard to inviting a Russian astronaut to go along on our next space trip.

I don't know whether such ideas are feasible or not but they appeal to me, and at some level you might have them checked out and give me a recommendation sometime after January 20.

January 8, 1969

MEMORANDUM

TO: RMW

FROM: RN

Just to remind you that you are to prepare a special list of those who helped us between the period of 1962 and 1968 with a few added from earlier years who should be on our "special friends" list.

This is for the purpose not only of such drills as Christmas cards, but also for occasional letters, telephone calls and White House invitations.

R

January 4, 1969

MEMORANDUM

TO: RMW  
FROM: RN  
cc: Bob Haldeman

In the future on my letters where I indicate they should be signed "Richard Nixon" or "Dick Nixon" or "Dick" I think it would be helpful to have an auto-pen signature for each one of these three forms. This will save me an enormous amount of time.

The procedure will be that no letter will be signed by the auto pen unless I have seen it or approved the form. After January 20 I will either sign all mail personally or approve it for auto pen signature.

The major problem, of course, will involve autographed pictures. I think we have to keep these to a minimum and I will welcome any suggestions as to how you feel that in this case an auto pen might be used.

*Rose in charge of autopen - no one else.  
try to work out way to sign pictures  
w/ autopen - say "let's write"  
don't sign anything yourself.*

January 8, 1969

MEMORANDUM

TO: RMW

FROM: RN

When someone writes and asks for a favorite poem, you might send them this excerpt from Carl Sandburg's, "The People Yes".

I recall studying this when Sheller was my teacher 40 years ago!

# FJC

3

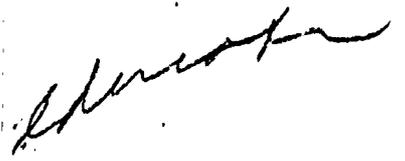
NOV 15 1968

Fullerton Junior College 321 East Chapman Avenue Fullerton, California 92634 Telephone 871-8000

Superintendent  
Charles H. Wilson

President  
H. Lynn Sheller

Board of Trustees  
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Richard D. Noble  
James R. Ratcliffe  
Herbert M. Warren



November 8, 1968

President-Elect Richard Nixon and Pat  
Key Biscayne, Florida

Dear Dick and Pat,

The people is a monolith,  
a mover, a dirt farmer,  
a desperate hoper.

The prize liar comes saying, "I know how, listen to me and I'll  
bring you through."

The guesser comes saying, "The way is long and hard and maybe  
what I offer will work out."

The people choose and the people's choice more often than not  
is one more washout.

Yet the strong man, the priceless one who wants nothing for him-  
self and has his roots among his people,

Comes often enough for the people to know him and to win through  
into gains beyond later losing,

Comes often enough so the people can look back and say, "We have  
come far and will go farther yet."

--From The People, Yes, by Carl Sandburg.

Congratulations a million to both of you, with every good  
wish for your unlimited success as our President and First Lady!

Sincerely,



H. Lynn Sheller  
President

North Orange County Junior College District

January 11, 1969

MEMORANDUM

TO: William Rogers

FROM: RN

Typical of some of the bad appointments by the previous administration was the Assistant Secretary for Latin-American affairs. From the reports of virtually everybody except the "in" group in the State Department, he was a walking disaster.

I think it is vitally important to get a capable man in this position and I hope we don't send another hack down there at this critical period.

# # #

January 11, 1969

MEMORANDUM

TO: DON HUGHES

FROM: RN

The piano in my library should be sent to Florida once we get ready to make the move from the apartment. Also, I would like to have the stereophonic equipment in the library sent to Florida and installed there with the speakers placed on either side of the fireplace in the long room which will be our residence. Bebe will be able to give instructions on this matter when the equipment arrives.

# # #

January 11, 1969

MEMORANDUM

TO: GENERAL GOODPASTER

FROM: RN

I was talking to General Eisenhower tonight and told him that I would like to have General Lincoln, Frank Shakespeare who is going to take on the job at USIA, and Walter Annenberg who is going to be Ambassador to London to call on him and get his views on these posts. He was very pleased with the idea and I would, therefore, suggest that you see that each of these men is contacted and that arrangements be made for them to talk with Bob Schultz for appointments to be made at the General's convenience.

January 11, 1969 -- RN Tape

TO: DON HUGHES

FROM: RN

For purposes of the Inauguration, I would like to have a plane pick up Julie and David on Saturday morning and then stop in New York and pick up Mrs. Nixon and Tricia at approximately 12:00 Noon so that they can be in Washington in time for afternoon and evening functions which they are expected to attend. I would like for Manolo and Fina to go down to Washington at that same time. Will you have someone make hotel reservations for them as well as for the family.

# # #

HRH

January 11, 1969

MEMORANDUM

TO: ROGERS

cc: Goodpaster and Kissinger

FROM: RN

While some of the conclusions he reaches may be overstated, I think it might be constructive for you to see some of Bob Anderson's observations with regard to the problems you will face in dealing with the State Department staff.

I have suggested that Bob, at your convenience, talk to you directly so that you can appraise his views for whatever they are worth.

# # #

ROBERT B. ANDERSON  
ONE ROCKEFELLER PLAZA  
NEW YORK, N. Y. 10020

January 10, 1969

President-elect  
Richard M. Nixon  
(By Hand)

Dear Mr. President,

One of the characteristics of our system of government is the fact that whenever anyone is appointed to Cabinet responsibility they necessarily inherit a well established and long experienced bureaucracy. For the most part these are dedicated civil servants who have given a lifetime career to their particular department. However, ~~immediately a Cabinet officer is appointed he goes on trial by the permanent staff.~~ It is a test really to determine whether he in fact is going to be the master of his department making the primary policy decisions, or whether he is going to rely substantially upon his staff to make recommendations which are then translated into policy decisions by his signature. Obviously, the permanent staff would prefer that they be the guiding masters in each department. They are making a serious effort to accomplish this result. I suppose this is human because they live with the department's problems permanently.

On the other hand, ~~if a Cabinet official makes it clear that he is going to be the master of his own department and make his own independent decisions,~~ he arouses a certain amount of hostility at bureaucratic levels who ~~feel that~~ they are being directed by a man of lesser experience than they.

It is obvious that perhaps the most entrenched bureaucracy in our government is the State Department. Traditionally these people believe that the moment any problem arises offshore it is automatically within the custody of the policy making power of the State Department. They propose to have people who can cope with the world's best in financial matters, commercial matters, military matters, labor, or anything else so long as it is offshore. On the other hand, nations dealing with us for the most part do not send their foreign staff officers when the matter is economic, but they send their very best people out of their Ministry of Finance. If the matter is military, they send the best man from their military services.

Our State Department is willing for some of the representatives of the other departments to tag along but they want the final responsibility for themselves. It is my view that the Lord did not endow any of us with such a variety of capabilities that any one department is capable of dealing with all of the matters offshore which confront a highly complex country like ours.

I call this to your attention because in my experience with President Eisenhower I frequently found in my discussions with him that things which he thought had been ordered done, or policies which he thought had been ordered implemented, were either lost or substantially modified by the bureaucracy of the Department of State. Other Cabinet officers disclaim full responsibility because of the State Department's insistence that they have experts in every field.

I could go on about this for a long time because I know it was one of the most difficult experiences of the Eisenhower years and one which President Eisenhower has discussed with me a great deal since he left office.

Unless you as the Chief Executive are absolutely sure of the people in every responsibility in this and other departments where decisions are actually made on a day-to-day basis, you will find yourself the custodian of policies which you do not recognize and the object of criticism both within and without the government on matters and policies to which you might not personally subscribe.

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January 8, 1969

MEMORANDUM

TO: General Goodpaster

FROM: RN

On one of the recent occasions when I saw the General I believe he handed me this memo and told me that he had received it from Johnson. My recollection, however, may be fuzzy in this respect. I found the memorandum in some papers that had piled up on my desk over the past few weeks.

I would like for you to read it quickly and give me a recommendation. My guess is that we can accomplish everything set forth in the memo better by individual handling rather than setting up a Council of former Presidents.

I, for example, can't see much good that would be accomplished by asking Truman to sit down with Johnson and Eisenhower. On the other hand, I could well bring Johnson and Eisenhower in together on one occasion as well as seeing them separately which, of course, I plan to do. As far as the staffing function is concerned and keeping them posted, as you know, we have talked about Bob Schulz taking over this function.

I would like for you to give the whole matter some thought and I will follow whatever advice you come up with.

"Through the years ahead the President of the United States should draw on Dwight D. Eisenhower, in quiet days as well as troubled, for the sage guidance and heartening lift he gives all who call on him.

"I have directed my staff to prepare ways by which, without undue imposition on him or trial to him, he can be kept currently abreast of the ventures, problems, and aspirations of the next Administration."

(From October 14, 1968, Press Release)

#### THE SITUATION

The extraordinary political hallmark of the Republic since its inception, except for the 1861-65 period, is National Governmental continuity through many decades of change in circumstances, of growth and expansion in every measurement of a nation's stature. In part, this continuity has been due to the durability of the membership of the Congress of the United States on the legislative side. In larger part, on the executive side, it has been due to the longevity of individuals, commonly referred to as Elder Statesmen, who have bridged Presidencies and who have been advisers to Presidents.

First and preeminent among such men today is Dwight D. Eisenhower. Since late 1945 until early 1961, he was either a molder and shaper of national policy at home and abroad or the Chief Executive.

His immediate successors in times of urgent crisis have always been quick to call on him for counsel--thereby, on more than one occasion, giving reassurance to Americans everywhere. The present President has tried to keep him abreast of international affairs by briefings in depth when advisable or possible. Most of the time, however, his sources of information have been his newspaper and visitors. And his views have only irregularly reached Government because no organized line of communications--protecting him from the appearance of intrusiveness--existed. Despite his self-imposed or tradition-imposed isolation from the mainstream of public affairs, he has nevertheless continued to enjoy the confidence and affection of the American people.

For the next Administration not fully to use a man still in his intellectual prime and in command of knowledge and wisdom immediately applicable to both foreign and domestic problems would be a waste of a unique human resource.

#### = THE PROBLEM

How--constitutionally, without diminution of Presidential image, stature or independence--can such a man and men like him in the future be formally associated with the President as continuing sources of senior advice?

#### A PROPOSED SOLUTION

The establishment by Executive Order of a Council of Former Presidents, constituting a solely advisory body but assigned a staff adequate to brief the council members and to communicate regularly through designated channels their advice whenever requested.

At the start, for a pioneer venture of this sort, the Secretary (or Chief Coordinator) should be an individual: who has a broad knowledge of the Executive departments and particularly White House operations; who is known to and has acted as liaison between those who will be members of the Council; who is keenly aware of the protocols, proprieties and channels that must be observed.

January 8, 1969

MEMORANDUM

TO: General Goodpaster

FROM: RN

Re the attached letter you will note the General's reference to General Heaton.

I would like to follow up on this in any way that is appropriate since I have the highest regard for General Heaton.

Perhaps the proper course of action is for a personal letter to be sent by me to him indicating that I would like for him to stay on and that I will put a request in to the Congress at the appropriate time.

I will, of course, do whatever you recommend in this respect.

DDE

GETTYSBURG  
PENNSYLVANIA 17325  
Walter Reed Hospital  
December 4, 1968

Dear Dick:

When I saw you all Thanksgiving Day there were two rather personal matters that I wanted to mention but with so many people present I thought it better to write you personally, making sure you got the letter yourself.

The first one has to do with Bob Woodruff. As you know, being from Georgia, he has been a Democrat all his life but he has supported me in the past as well as you this time. He made a significant contribution---I suppose secretly, due to his party affiliation. I am told that the amount was in excess of \$20,000. I know you are acquainted with Bob and thought it quite possible this knowledge had not come to your attention. I felt if you knew it you would write a note of appreciation.

The other point has to do with General Heaton. When he was asked to remain another two years on active duty (Though now retired) he declined to do so before the election for the simple reason of his determination to avoid serving under your opponent. I believe under the last resolution passed by Congress, a resolution extended his service to sometime in May. It occurred to me that you might want to take some action in the matter. He wants nothing for himself, but all his associates that I have met are so impressed; first, by his standing in medicine in the United States and second, by the close and friendly relation he has built up with Congress during the past 15 years that you might want him to continue for a couple years as the Chief, Army Medical Corps or you might want to use him in some capacity as coordinator of military medicine in all the services. He is an extremely able man.

Incidentally, we were all delighted to hear that you are assigning Colonel Tkach as your White House Physician. He is top flight in every respect.

I hate to bother you with a letter but these two matters were personal and are the expressions of my own opinion. No one else has any knowledge of this letter. I shall address it to Bryce Harlow who can bring it to you at your convenience.

I cannot tell you how much I enjoyed the visit you and your family made to Mamie and me on Thanksgiving Day. That occasion has been the highlight of seven long months in a hospital room.

With every good wish and affectionate greetings to every member of your charming family.

Cordially,

*J. K. S.*

President-Elect Richard M. Nixon  
c/o Hotel Pierre  
5th Avenue at 61st Street  
New York, New York 10021

January 16, 1969

MEMORANDUM

TO: Don Hughes

FROM: RN

With regard to the naming of the boats, I would like for the Sequoia to be retained purely apart from whether I would have the authority to change it, it has a California connotation which I like.

The other two boats will be called "The Patricia" and "The Julie".

January 15, 1969

MEMORANDUM

TO: Gerry Van der Heuvel  
FROM: RN

I think it would be helpful if you would get the best book on First Ladies - as well as the best book on the history of entertainment in the White House and see that Mrs. Nixon, Tricia and Lucy Winchester, as well as yourself, have copies.

Along this line there may be an outstanding magazine article on the role of the First Lady as well as one on the White House background.

Don't get a whole mass of material together but be discriminating in picking out the very best which might be read with profit by those involved.

KRH

January 13, 1969

MEMORANDUM

TO: KISSINGER  
FROM: RN

Among others with whom it might be well to set up a private correspondence would be the following:

Pope Paul

Ayub Khan

Sato

Marcos (Here I know Marcos and Romulo

Shah of Iran

Thanat Khoman - Foreign Minister of Thailand

January 13, 1969

MEMORANDUM

TO: EHRlichman

FROM: RN

In setting up the White House functions, I recall that Roger Williams played at our rally in Pittsburgh. He, therefore, should be included at an early time as one of our prime artists. Also, it might be well to check with our advancemen to see if any other outstanding artists appeared at functions during the campaign. Where they are of top quality, they should be invited.

# # #

January 13, 1969

MEMORANDUM

TO: HALDEMAN

FROM: RN

I note the ten young men of the year have been selected, including Bart Starr, Bill Steiger and Sam Wyly, all of whom we know well -- and James Hogue of the Chicago Sun-Times whom I have met.

Brief congratulatory notes should be prepared for each of these men. In addition, a system must be set up in the White House where letters are automatically prepared for my signature to cover everything in this area of achievement where a congratulatory note from the President would be expected or appreciated. In this note, reference should be made in order to personalize it that I received this honor in 1947.

# # #

January 13, 1969 - RN Tape

MEMORANDUM

TO: DR. DUBRIDGE

FROM: RN

On Page 16 of the January 12 New York Times, there is an interesting UPI report on a speech by Dr. Elliott Corday warning against the danger of a "medical sputnik."

In one of our early Cabinet meetings, I would like for you to analyze this problem in both the specific and general aspects that might be involved. We probably need at an early date recommendations as to what, if any, changes we make in the outgoing administration's budget on science research.

I am aware of the fact just more money for research even in a politically sensitive field like medicine is not necessarily productive but this is one area where I think we should not hesitate to appropriate and spend all that can be effectively used.

# # #

HRH

January 8, 1969

TO: RMW

FROM: RN

From the enclosed letter from Eisenhower, you will note his reference to Bob Woodruff. Would you check Stans' office to see if an acknowledgement was made to Bob Woodruff. If none was made, see that a letter goes to him and then have Haldeman ride herd to see if there are any others of this type who should have letters from me. I don't want things to fall between the stools as they did in 1960 in this respect, simply because we don't get the information.

# # #

HRH

January 8, 1969

MEMORANDUM

TO: Daniel P. Moynihan

FROM: RN

Your memorandum of January 3 was stimulating and helpful. Clearly apart from your other duties, I would like for you to sit back about once a month, or at other times when the spirit may move you to do so, and give me your reactions to policy problems generally in a memo of this type. In addition, I would like for you in that type of memo to send along on a very limited basis, having in mind my time problem, any suggestions you have for extra-curricular reading of good articles, columns or summaries of articles or columns on major national issues.

# # #

January 8, 1969

MEMORANDUM

TO: RMW

FROM: RN

I would like you to consider whether Rev. John F. Cronin, S.S. ought to be included at a White House reception or something else.

Rev. John F. Cronin, S.S.  
St. Mary's Seminary  
5400 Roland Avenue  
Baltimore, Maryland 21210