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<td>22</td>
<td>11</td>
<td>11/19/1968</td>
<td>Letter</td>
<td>From Gardner to Chapin Re: proposed agenda for the meeting of the Urban Coalition with Nixon. Copy of letter, proposed agenda, list of invited Steering Committee members, note and envelope included. 6 pg.</td>
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<tr>
<td>22</td>
<td>11</td>
<td>11/22/1968</td>
<td>Form</td>
<td>Appointment Request Form for the meeting of the Urban Coalition with Nixon, copy of proposed agenda and list of invited Steering Committee members included. 3 pg.</td>
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<td>11</td>
<td>12/03/1968</td>
<td>Letter</td>
<td>From Gardner to Chapin Re: final confirmation for the meeting of the Urban Coalition with Nixon. Envelope included. 2 pg.</td>
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<td>22</td>
<td>11</td>
<td>11/19/1968</td>
<td>Letter</td>
<td>From Lee to Nixon Re: invitation for Nixon to use the Glenangus Farm of Col. Larry MacPhail as a retreat. Information folder and envelope included. 8 pg.</td>
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<td>22</td>
<td>11</td>
<td>12/05/1968</td>
<td>Letter</td>
<td>From Chapin to Lee Re: appreciation for the offer of MacPhail's Glenangus Farm. 1 pg.</td>
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<td>11</td>
<td>12/02/1968</td>
<td>Letter</td>
<td>From Chapin to Norlander Re: appreciation for the offer of use of the Washington Hilton. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>11/08/1968</td>
<td>Letter</td>
<td>From Dozier to Nixon Re: the political situation of Columbia County, Georgia, and an invitation for Nixon to stay at a cottage at the Augusta National. Envelope included. 2 pg.</td>
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<td>22</td>
<td>11</td>
<td>11/25/1968</td>
<td>Memo</td>
<td>From Haldeman to Chapin Re: Robert Murphy to attempt to hire Henry Tasca and Jacob Beam as personnel. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>12/02/1968</td>
<td>Letter</td>
<td>From Woods to Nixon Re: Elmer Bobst to give Nixon a list of the ten best CEOs in the country, and Bobst wishes to meet briefly with Nixon. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>11/13/1968</td>
<td>Memo</td>
<td>Memo to Chapin Re: request from The Plain Dealer newspaper for an interview. Chapin's written response indicates that he will be available for a few minutes. Copy of letter from Plain Dealer and envelope included. 3 pg.</td>
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<td>22</td>
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<td>01/15/1969</td>
<td>Letter</td>
<td>From Sedlar to Chapin Re: Sedlar to be staying at the Ambassador Hotel instead of the Georgetown Motel. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>12/11/1968</td>
<td>Letter</td>
<td>From Hamilton to Chapin Re: congratulations to Chapin on his success and the wish to be contacted if needed for advance work in the future. 1 pg.</td>
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<td>Letter</td>
<td>From Chapin to Hamilton Re: appreciation for letter and willingness for advance work. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>n.d.</td>
<td>Other Document</td>
<td>Description of what is to be done on stage during Nixon's Oath of Office. 2 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>n.d.</td>
<td>Other Document</td>
<td>A timed schedule for the entire inauguration ceremony. 1 pg.</td>
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<tr>
<td>22</td>
<td>11</td>
<td>12/11/1968</td>
<td>Memo</td>
<td>Invitation from Ehrlichman to those wanted at a Cabinet and Staff briefing. List of those invited included. 2 pg.</td>
</tr>
<tr>
<td>22</td>
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<td>n.d.</td>
<td>Other Document</td>
<td>Agenda for a conference with the Cabinet for December 11th-12th. 3 pg.</td>
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<tr>
<td>22</td>
<td>11</td>
<td>12/12/1968</td>
<td>Memo</td>
<td>From Anderson to Chapin Re: background information about the Urban Coalition and suggested questions for Nixon's upcoming meeting with the Urban Coalition. 2 pg.</td>
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<td>Other Document</td>
<td>Agenda for the meeting of the Urban Coalition and Nixon. Two copies included. 3 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>n.d.</td>
<td>Memo</td>
<td>Memo outlining the purposes of the meeting of the Urban Coalition with Nixon and the group's intentions concerning the Nixon administration. 1 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>11/27/1968</td>
<td>Letter</td>
<td>From Whitney to Chapin Re: request from a group of Insurance Investment Officers to meet with Nixon. 1 pg.</td>
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<tr>
<td>22</td>
<td>11</td>
<td>01/08/1969</td>
<td>Letter</td>
<td>From Chapin to Whitney Re: reply concerning meeting with the Insurance Investment Officers to follow after inauguration. 1 pg.</td>
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<tr>
<td>22</td>
<td>11</td>
<td>01/07/1969</td>
<td>Letter</td>
<td>From Badger to Chapin Re: congratulations on Chapin's success, and request that Badger be considered for a position in the Nixon administration. Envelope included. 2 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>01/08/1969</td>
<td>Letter</td>
<td>From Chapin to Badger Re: appreciation for letter and to whom information should be sent concerning employment. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>01/07/1969</td>
<td>Letter</td>
<td>From Chapin to Hardin Re: recommendation of Don Liebengood for a position in the Department of Agriculture. 1 pg.</td>
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<td>22</td>
<td>11</td>
<td>01/03/1969</td>
<td>Letter</td>
<td>From Lewis to Chapin Re: securing good seats for members of the Reader's Digest staff for the Inauguration and parade. Envelope included. 2 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>01/03/1969</td>
<td>Letter</td>
<td>From Chapin to Dumas Re: Dumas unable to have his requested appointment due to business. 1 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>01/03/1969</td>
<td>Letter</td>
<td>From Chapin to Slezak Re: misunderstanding of Chapin's position in Nixon's staff, and recommendation that Slezak contact Fleming. 1 pg.</td>
</tr>
<tr>
<td>22</td>
<td>11</td>
<td>12/30/1968</td>
<td>Letter</td>
<td>From Slezak to Chapin Re: request to have an appointment with Chapin, mistakenly under the impression that Chapin is the Head of Personnel. Includes a short background of himself. Envelope included. 2 pg.</td>
</tr>
</tbody>
</table>
INAUGURAL CEREMONIES

January 20, 1969 - After all parties at the Inaugural Ceremonies are seated Senator Dirksen will speak briefly welcoming the people to the Inauguration. He will be followed by the Right Reverend Charles Eubank Tucker, Bishop, African Methodist Episcopal Zion Church, who will make the Invocation. The United States Marine Band will play "God Bless America", then there will be a prayer by Rabbi Edgar S. Magnin, Wilshire Boulevard Temple, Los Angeles, California. The Oath of Office will be administered to Vice President Spiro T. Agnew by the Honorable Everett McKinley Dirksen. Immediately following this there will be a prayer by His Eminence Iakovos, Metropolitan of the Greek Orthodox Church of North and South America. This will be followed by the Mormon Tabernacle Choir singing "This Is My Country.

There will be a prayer by the Reverend Billy Graham.

The President, the Chief Justice and Mrs. Nixon will arrive and walk to the podium. There will be large dots on the floor with arrows indicating the way they are to face. Mr. Mark Trice will then place the two family Bibles in Mrs. Nixon's hands.

NOTE: THE TWO BIBLES ARE VERY HEAVY AND ARE TO BE HELD UNTIL THE COMPLETION OF THE OATH. MARK TRICE WILL IMMEDIATELY TAKE THE BIBLES FROM MRS. NIXON WHEN THE OATH IS COMPLETED.
All parties remain standing through Ruffles and Flourishes and "Hail to the Chief." Mrs. Nixon will then be escorted to her seat. The President remains standing through the 21 Gun Salute.

At this point in the program the President will make his Inaugural Address.

At the conclusion of the Inaugural Address, the Mormon Tabernacle Choir will sing and the United States Marine Band will play our National Anthem. All remain standing until the end of the benediction by the Most Reverend Terence J. Cooke, Archbishop of the Roman Catholic Archdiocese of New York.

The President, Mrs. Nixon and honored guests will then be escorted to the Capitol. At the top of the steps, the Senate Aides will continue to walk into the room. The President will then turn, face the crowd for a moment and then go into the Capitol.
**SATURDAY**

<table>
<thead>
<tr>
<th>Event - Persons</th>
<th>Inside</th>
<th>Outside</th>
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<tbody>
<tr>
<td>Distinguished Ladies' - Mrs. Nixon - Nat'l Gallery of Art</td>
<td>R. Whitney</td>
<td>Ron Walker - Andrews Arrival &amp; Kids</td>
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<tr>
<td>Young Americans - Tricia, escort and Mr. &amp; Mrs. David Eisenhower - Wash. Hilton</td>
<td>C. Cudlip</td>
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<tr>
<td>Gala - Nixon kids National Guard Armory</td>
<td>S. White</td>
<td>Golden</td>
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**SUNDAY**

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<tbody>
<tr>
<td>V.P. Reception -- Nixon kids</td>
<td>Kingsley</td>
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<tr>
<td>President Nixon and Mrs. Nixon arrival</td>
<td>Ron Walker</td>
<td>Golden</td>
</tr>
<tr>
<td>Concert - Pres.-elect and Mrs. Nixon and kids</td>
<td>J. Nidecker, L. Dunn, Bruce Wagner</td>
<td>Golden</td>
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<tr>
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<td>Ruhe</td>
<td>Nidecker - Golden</td>
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<tr>
<td>Motorcade - Pres.-elect &amp; Mrs. Nixon and family</td>
<td>Dan Kingsley</td>
<td>&quot; (loading at Statler)</td>
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<tr>
<td>White House</td>
<td>Bill Cudlip</td>
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<tr>
<td>Hill</td>
<td>Bill Codus</td>
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<tr>
<td>Review</td>
<td>Nidecker</td>
<td>Golden</td>
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<td>Cudlip</td>
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<td>Shoreham</td>
<td>Bill Cudlip</td>
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<td>Sheraton-Park</td>
<td>Wagner - V. Olson</td>
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<td>Wash. Hilton</td>
<td>R. Whitney - Murey</td>
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<td>Statler Hilton</td>
<td>N. Cashin</td>
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<td>Statler Hilton</td>
<td>S. Gibbons</td>
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11:40 A.M. The men depart for the Stand in this order:
   President Johnson
   Vice President Humphrey
   Vice President-elect Agnew
   President-elect Nixon

11:45 A.M. The Platform is seated

11:47 A.M. Senator Dirksen speaks

11:49 A.M. Invocation by the Right Reverend Charles Eubank Tucker, Bishop, African Methodist Episcopal Zion Church.

11:51 A.M. The United States Marine Band plays "God Bless America".

11:55 A.M. Prayer by Rabbi Edgar S. Magnin, Wilshire Boulevard Temple, Los Angeles, California.


12:00 N Prayer by His Eminence Iakovos, Metropolitan of the Greek Orthodox Church.

12:02 P.M. The Mormon Tabernacle Choir sings "This Is My Country."

12:06 P.M. Prayer by the Reverend Billy Graham


12:10 P.M. Ruffles and Flourishes
   "Hail to the Chief"
   21 Gun Salute

12:21 P.M. Address by President Nixon

12:41 P.M. The National Anthem (first two verses)


12:48 P.M. President Nixon and his family and Vice President Agnew and his family depart the stand for the luncheon in the Capitol.
December 11

There will be a Cabinet and Staff briefing at 8:30 a.m. on Thursday morning in the Board Room, following an 8:00 breakfast in the Tudor Room on the Lobby Floor of the Hotel.

You are requested to be present and to be prepared to stay for luncheon and throughout the day.

Attached is a list of those who will attend.

John D. Ehrlichman
CABINET AND STAFF BRIEFING
8:30 a.m., Thursday, December 12, 1968
Shoreham Hotel

John Ehrlichman
Bryce Harlow
Bob Ellsworth
Bob Haldeman
Herb Klein
Dr. Kissinger
Dr. McCracken
Dr. McNamara
Jim Keogh
Roy Ash
Harry Dent
John Sears
Dick Allen
Rosemary Woods
Bill Safire
Roy Price
Pat Buchanan
Bud Krogh
Chuck Stuart
Martin Anderson
Bob Brown
Dwight Chapin
Ron Ziegler
Gerry van der Heuvel
Peter Flanigan
Henry Loomis
Len Garment
Frank Shakespeare
Charles McWhorter
Dr. and Mrs. Dubrige
AGENDA

WEDNESDAY, DECEMBER 11, 1968

9:40 p.m.  Cabinet and wives meet in holding room - Heritage Room
            Family members and staff in Palladian Room to
            assigned seats

9:45 p.m.  Cabinet and wives to assigned seats

9:50 p.m.  Nixons and Agnew enter holding room - Heritage Room

10:01 p.m. President-elect, Mrs. Nixon, Tricia Nixon,
             Vice President-elect and Mrs. Agnew enter
             Mrs. Nixon, Tricia Nixon, Vice President-elect and Mrs. Agnew
             are seated

10:05 p.m. RN REMARKS

At completion of remarks:
  President-elect and Mrs. Nixon, Tricia Nixon,
  Vice President-elect and Mrs. Agnew,
  Cabinet and wives and families retire to Heritage Room
  (holding room) and to Lower Lobby for photographs

11:00 p.m. Supper for Cabinet and wives, President-elect and Mrs. Nixon,
            Vice President-elect and Mrs. Agnew in Suite C-330
THURSDAY, DECEMBER 12, 1968

8:00-8:30 a.m.  Breakfast served - Tudor Room
8:30-9:10 a.m.  Adjourn to Board Room for briefings

9:10-9:30 a.m.  Roy Ash
Making the Executive Branch Effective

9:30-9:45 a.m.  R. P. Mayo
Budget-Making and Immediate Budget Issues Facing
the Administration

10:00-10:45 a.m. Bryce Harlow
Congressional Relations and Legislative Prospects
Q&A

11:00-11:40 a.m. John Ehrlichman
Senatorial Confirmation, Conflict of Interest
Q&A

12:00-12:30  Lunch

12:30 p.m.  Henry Loamis
"The Career Civil Servant"

1:15 p.m.  Dr. Henry Kissinger
National Security Briefing
Q&A

2:00 p.m.  Dr. Paul McCracken
National Economy Briefing

2:45 p.m.  Dr. Lee DuBridge
Science Briefing

3:30 p.m.  Herb Klein
Press Relations and Public Information

4:00 p.m.  Break

4:15 p.m.  John Mitchell/John Ehrlichman
Personnel Recruitment, Staffing Policies, Transition Procedure
THURSDAY, DECEMBER 12, 1968 - 2

4:35 p.m.  Dr. Daniel Moynihan
           The Urban Challenge

5:00 p.m.  RN - Closing remarks

5:10 p.m.  Adjournment
           President-elect and Mrs. Nixon to White House

5:45 p.m.  Reception for Johnson Cabinet members, Vice President-elect
           Agnew and Mrs. Agnew and Nixon Cabinet and wives
           Diplomat Room - Shoreham Hotel
The Urban Coalition was formed in August, 1961 after a summer of rioting. Its purpose is to improve the quality of life in our cities by involving the private sector. As of October 21, 1968 there were 39 local coalitions. The membership of these local coalitions generally includes members of minority groups and leadership segments of the community such as the mayor, businessmen, labor, churches, news media and the professions.

Task Forces have been set up in the following areas:

(1) Manpower: considering the establishment of a nonprofit corporation to create jobs and match them with the skills of the unemployed.

(2) Economic Development: have created two corporations; one to give short term loans to minority group businessmen, the other to give managerial and technical advice.

(3) Education: have created some schools for drop-outs.

(4) Housing: working on privately sponsored housing projects.

(5) Communications: creation of dialogue between white and black communities -- emphasis has been on stimulating the hiring of minority group members.
Suggested Questions

(Apparently the Urban Coalition has done a lot more talking than doing and, in general, seems to be inclined toward big government spending programs. Suggest you probe them for specific actions that can be taken to involve the private sector without getting into huge government programs -- such as federally guaranteed jobs.)

(1) What specific techniques would you suggest to accelerate and broaden the involvement of the private enterprise sector in solving our urban problems? For example, what action could be taken in each of the following areas?

   (a) Education
   (b) Jobs
   (c) Housing
   (d) Economic Self-Development ("Black Capitalism")

(2) What are the specific short and long range goals of the Urban Coalition?

(3) How is the work of the Urban Coalition coordinated with the National Alliance of Businessmen?

(4) Do you think the imaginative use of tax credits would be useful?

(5) From your experience to date which programs of the Urban Coalition have been most effective?
I. Critical nature of the urban crisis and the need to give top priority to this most comprehensive of all domestic problems.

II. Characteristics of Urban Coalition which make it a useful instrument.
   A. Joins public and private sectors
   B. Joins diverse elements of private sector -- Business, Labor, Minorities, Universities
   C. Key link with disadvantaged communities -- Black, Puerto Rican, Mexican American, American Indian
   D. Grass roots organization -- Locals in 39 cities; 25 more being organized.

III. Offer of support to President-elect
   A. To help with passage of urban legislation
   B. To help unite the country
   C. To help establish effective link with private sector
   D. To advise when needed on urban problems.

The following members of the Steering Committee are scheduled to attend:

John W. Gardner, Chairman, The Urban Coalition
Andrew Heiskell, Co-Chairman, The Urban Coalition: Chairman of the Board, Time Incorporated
A. Philip Randolph, Co-Chairman, The Urban Coalition: International President-Emeritus, Brotherhood of Sleeping Car Porters
Arthur Flemming, President, National Council of Churches; President, Macalester College
John V. Lindsay, Mayor, City of New York
I. W. Abel, President, United Steelworkers of America
Donald S. MacNaughton, President, The Greater Newark Urban Coalition; Executive Vice President, Prudential Insurance Company
Arthur Naftalin, Mayor, City of Minneapolis
David Rockefeller, President, The Chase Manhattan Bank
Whitney M. Young, Jr., Executive Director, The National Urban League

See following page for press statement
PROPOSED AGENDA FOR MEETING OF URBAN COALITION REPRESENTATIVES
WITH THE PRESIDENT-ELECT

I. Critical nature of the urban crisis and the need to give top priority to this most comprehensive of all domestic problems.

II. Characteristics of Urban Coalition which make it a useful instrument.
   A. Joins public and private sectors
   B. Joins diverse elements of private sector -- Business Labor, Minorities, Universities
   C. Key link with disadvantaged communities -- Black, Puerto Rican, Mexican American, American Indian
   D. Grass roots organization -- Locals in 39 cities; 25 more being organized.

III. Offer of support to President-elect
   A. To help with passage of urban legislation
   B. To help unite the country
   C. To help establish effective link with private sector
   D. To advise when needed on urban problems.

The following members of the Steering Committee are scheduled to attend:

John W. Gardner, Chairman, The Urban Coalition
Andrew Heiskell, Co-Chairman, The Urban Coalition; Chairman of the Board, Time Incorporated
A. Philip Randolph, Co-Chairman, The Urban Coalition; International President-Emeritus, Brotherhood of Sleeping Car Porters
Arthur Flemming, President, National Council of Churches; President, Macalester College
John V. Lindsay, Mayor, City of New York
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See following page for press statement
STATEMENT TO THE PRESS

The purpose of the meeting is not to make any requests of the President-elect or to seek any commitments, so there will be nothing concrete to tell the press afterwards.

We would tell them the purposes of our visit, as follows:

(a) To stress the urgency of the urban crisis
(b) To describe the objectives of the Urban Coalition
(c) To offer our help to the new Administration in constructive efforts to solve the problems of the cities.

If we are asked about Mr. Nixon's reactions, we would not go beyond saying that he "seemed interested in what we had to say."

Possible Statement by Mr. Nixon

We would, of course, be gratified if Mr. Nixon saw fit to issue a statement indicating:

(a) His deep concern about the problems of the cities
(b) His keen interest in the work of the Urban Coalition, representing as it does, an effectively functioning grass roots organization under broad and varied leadership
(c) His intention to welcome the help of the Coalition and even seek it out in his own efforts to tackle urban problems.
November 19, 1968

The Honorable Dwight Chapin
Assistant to the President-elect
450 Park Avenue
New York, New York

Dear Mr. Chapin:

In accord with our telephone conversation,

I am sending the attached memo presenting the proposed agenda for our meeting with the President-elect.

Sincerely,

[Signature]

John W. Gardner
Chairman

JWG: wb
Enclosure
Copy sent to Key Biscayne, Florida
November 19, 1968

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* * * * *

The delegation will number no more than ten people, and will limit its stay to 30 minutes.

We are inviting the members of the Steering Committee listed on the next page. If one or another cannot make it, we will make appropriate substitutions so that no element of the Steering Committee (Business, Labor, etc.) goes unrepresented.
STEERING COMMITTEE MEMBERS TO BE INVITED TO MEETING WITH PRESIDENT-ELECT

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President
Chase Manhattan Bank

The Honorable Arthur Naftalin
Mayor of the City of Minneapolis

Mr. Andrew Heiskell
Chairman of the Board
Time, Inc.

Mr. John W. Gardner
Chairman
The Urban Coalition

Dr. Arthur Flemming
President, Macalester College
President, National Council of Churches

Mr. George Meany
President
AFL-CIO

The Honorable John Lindsay
Mayor of the City of New York

Mr. A. Philip Randolph
International President-Emeritus
Brotherhood of Sleeping Car Porters

Mr. Whitney M. Young, Jr.
Executive Director
National Urban League

Mr. Walter Reuther
President
United Auto Workers
To: Secretary to Mr. Chanin
From: Wendy Burdsall
Date: 11/19/68

I sent the original letter and memo via "Special Delivery," since experience has taught me that's often the faster way!
APPOINTMENT REQUEST

ORGANIZATION OR PERSON(S):
The Urban Coalition
John W. Gardner, Chairman, and members of the Steering Committee (see attached)

REQUEST VIA:
John Gardner

DURATION/URGENCY:
30 Minutes

SUBJECT:
(See Attached)

COMMENTS:
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President
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The Honorable Arthur Naftalin
Mayor of the City of Minneapolis
November 27, 1969

TO: DWIGHT CHAPIN

FROM: BOB HALDEMAN

RE: URBAN COALITION

I discussed the question of a meeting with the Urban Coalition with RN this afternoon.

He agreed that such a meeting probably should be set before the time that the Cabinet is announced. Accordingly, I would suggest that you go ahead with Gardner to try to work out a suitable date. If it cannot be worked out prior to mid-December, when we expect to have covered the Cabinet, go ahead and work it out for later.

You probably should check with Finch first since he is going to be talking to Gardner on Wednesday afternoon in San Francisco.
December 3, 1968

The Honorable Dwight Chapin  
Assistant to the President-elect  
450 Park Avenue  
New York, New York

Dear Mr. Chapin:

This letter will confirm our several phone conversations about the meeting between President-elect Nixon and members of the Steering Committee of the Urban Coalition. We will be at the Hotel Pierre at 10 a.m., Friday, December 13, and will proceed to the 39th floor.

Enclosed is a briefly outlined agenda, a list of participants, and suggested notes for the press. Please let me know if further material would be helpful.

Thank you for your help.

Sincerely,

John W. Gardner  
Chairman

Enclosures 2
Dear Mr. Nixon,

Col. Larry MacPhail permits me to send you the attached information on his famous Glenangue Farms near Bel Air, Harford County, Maryland. The color photo, map, table of facts and eleven black and white photos show off the place with justice.

The Colonel and I feel the property can be made secure for your family and for you for weekend rest or meetings. There is ample room for guests and a staff. Helicopter time from Washington is negligible.

We were happy that my mother-in-law and our family switched over from the "Rockefeller List" to the "Nixon List". Have had the honor of knowing you and Mrs. Nixon since Young Republican days in New Jersey.

Sincerely,

E. Brooke Lee, Jr.
Vice President, Domestic Sales
GLENARUS FARMS

Bel Air

Harford County, Maryland

Presented by

PANORAMA PROPERTIES, INC.
GLENANGUS FARMS
Bel Air
Harford County, Maryland

TABLE OF FACTS

LOCATION: Bel Air, Harford County, Maryland, center of
interest as one of the most fertile blue-grass sections in the
Mid-Atlantic year-round climate and rainfall. Bel Air is from
an hour from 6 Maryland counties, and 1 to 2
hours from all important New York and New Jersey points. New
Jersey Turnpike connecting the Delaware and New Jersey
routes to New York and the Superhighway in minutes from
Aldie, 3 miles. Bel Air is a growing residential
locale, 22 miles, has 2 fine new public and private
golf courses. Jr. High, 1100 students. Sagamore
and Glenlawn Day Nursery, swimming, tennis, club, and
Memorial Stadium, home of Balnamore Giants and Cobra.
Washington, D.C., midway, home of the Senators and Red
Skins nearby and quickly reached are express highways.

ENVIRONMENT: Approx. 250 acres with 170 on Little, 30 in
aquaculture, some woodland. Soil tested regularly, brought in higher
variety of varieties of grasses. High return. Property is
environmentally surrounded by Maryland Golf and Country Club, with
excellent quality residential development in the immediate area.

WATER: All fields and paddocks have more than ample pure
watering water. There are several streams, including Lynn Run.

FIELDS AND PADDOCKS: 6 stullion paddocks. 18 fields adjacent
farm house and training barn. 10 acre flat training
which. All fenced and cross-fenced.

ROADS: About 5 miles of hard-surfaced and semi-improved roads
topographically.

1. BLACKBIRD BARN, with 30 x 40 ft stable, 9 boxes, etc.
2. STALLION MARE BARN, 35 stalls, 10 boxes.
3. YEARLING BARN, 45 stalls, 14 box stalls; apartments, isolation
   boxes, 2 box stalls.
4. MOOD BARN, 4 stalls, office, laboratory.
5. BARRED BARN, completely equipped.
6. BOARDER MARE BARN, 9 footing stalls, 22 box stalls.
7. POLE BARN, for feeding 'new growth' hay or grain.

OTHER FARM BUILDINGS:

TRACTOR AND EQUIPMENT BARN, 2 large sections.

MACHINE SHED.

GERMINATION BUILDING, provides fresh green winter feed.

TRACTOR AND EQUIPMENT BARN, 2 large sections.

EQUIPMENT ROLL-UP DOOR, 2 large sections, 1 1/2

HAY DRYER BARN, with all-hand dryer, daily capacity of 35

SOME TOOL BUILDING, some large hogs, Mini: Garages and

Buildings.

Scales for horses and trucks. 2 large gas pumps and Service
Tanks.

1. STABLE HOUSES AND APARTMENTS totaling 30 rooms:
   HOUSE, MANAGER'S HOUSE, 6 rooms. HOOFMAN'S HOUSE, 8
   ROOMS. BUNK RUN HOUSE, 3 rooms. TENANT HOUSE, Golf
   Course, 3 rooms. TINNANT HOUSE, Hoosier, 6 rooms. APART-
   MENT in Yeasting Bar.

PERSONNEL: 12 to 15 permanent and day employees fully
staffed and managed on site operation.

MAIN RESIDENTIAL AREA: Formally landscaped with box
wood borders, fine lawns. Pagoda0 windows, walled terraces, rose and
tulip garden. 1 acre spring-fed pond. 85' x 15' swimming
pool. 9' deep, spring-fed, 18 patio, guest room. Recent Par 3
Golf Course inside Touring Track, with greens, 4 miles. Large
greens covered.

MAIN HOUSE: 10 rooms (3 bedrooms, 2 full and 3 half)
with basement. Maryland Colonial, built approx. 1797; modernized
1955. Newly paneled. Stone and glazed porcelain exterior on some
and brownstone interior. Stone and brownstone foundation; slate roof.
All window storm windows, random and hardwood floors, store and
cellar plumbing. Turkish Turkish Box water heating system
steamed water boiler; separate electric water heater. Attic fan.

OUTSIDE: Septic and drained well water. Septic tank.

Barnyard:

FIRST FLOORS: Covered Porch. Hall. Formal
dining room, parlor, living room.

SECOND FLOORS: Covered Porch. Hall. Formal
living room, parlor, library, music room.

OTHER FEATURES:

Conveniently situated with everything for

Comfortable living.

GUTTENBERG BUILDING, provides fresh winter feed.

EQUIPMENT ROLL-UP DOOR, 2 large sections, 1

HAY DRYER BARN, with all-hand dryer, daily capacity of 35

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OTHER FEATURES:

Conveniently situated with everything for

Comfortable living.
Panorama Properties, Inc.
1104 Vermont Avenue, N.W.
Washington, D.C. 20005.
(202) 337-4100
December 5, 1968

Dear Mr. Lee:

President-Elect Richard Nixon has asked me to write and thank you for your recent kind letter containing your very gracious offer to allow the President-Elect the use of Glenangus Farm.

We are certainly very appreciative of this generous invitation and will keep this information for any future need that may arise.

Please extend my best wishes to Col. MacPhail and again, our sincere thanks for your generosity.

Cordially,

Dwight L. Chapin
Special Assistant

E. Brooks Lee, Jr.
Vice President, Domestic Sales
PANORAMA
1104 Vermont Avenue, N. W.
Washington, D. C. 20005
November 25, 1966

Mr. Dwight Chapin
Counsel to President-Elect
The Pierre Hotel
Fifth Avenue at 61st Street
New York, New York 10021

Dear Mr. Chapin:

I am sure that I am not the first to extend congratulations to you and your appointment as Counsel to the President-Elect, but I would like to add my sincere good wishes.

These first weeks of preparing for the Inaugural and the new administration will be undoubtedly busy and hopefully very productive.

As a member of the business community of the Capital the Washington Hilton is of course available for your use at any time. But in addition, I would like to offer my personal service to you in your new duties, if you ever feel I could be helpful. I am in the hotel 24 hours a day, so please call any time.

Again, congratulations.

Sincerely,

John A. Norlander
General Manager
December 2, 1968

Dear Mr. Norlander:

I would like to take this opportunity to thank you for your very kind letter of good wishes.

It is most gracious of you to offer to use your personal services, along with the open offer of the availability of the Washington Hilton. You may be certain that we will remember this hospitable gesture and will freely contact you for any services that we may require in the future.

With best wishes,

Sincerely,

Dwight L. Chapin
Special Assistant
in charge of
Appointments

John A. Norlander, General Manager
THE WASHINGTON HILTON
Connecticut Avenue at Columbus Road, N. W.
Washington, D. C. 20009
Richard M. Nixon, President-Elect
Waldorf Towers
New York, New York

Dear Mr. Nixon:

Congratulations on your race. The leadership and moral support on your part, in my opinion, was the main ingredient toward the '68 success.

I regret that those of us here in Columbia County, Georgia, who have been attempting to build a two-party system have no victory to celebrate, but we shall continue and redouble our efforts in the future.

For your information, Columbia County starts about two or three miles west of Ike's "Little White House" at the Augusta National. At the moment—and for the past 40 odd years—it is a rural county dominated by one man, one family control. The political situation is not pleasant.

I realize full well the demands made on your time and efforts in behalf of the Republican Party, but it seems that if we are to ever get a good two-party system established here, then we will have to have the assistance and prestige of those admired and respected within the Party. Should the occasion arise that you may use the cottage at the Augusta National for a weekend or few days away from Washington, we would like to arrange a speaking engagement or tour of our County for you.

Again, congratulations and best wishes for a most successful "first four year" administration. It goes without saying that if there is anything we can do to assist in any small way, you have but to let it be known.

Sincerely yours,

William Perry Butler
MEMORANDUM

November 25, 1968

TO: DWIGHT CHAPIN
FROM: BOB HALDEMAN
RE: PERSONNEL: H. TASCA and J. BEAM

RN talked with Robert Murphy regarding Henry Tasca and Jacob Beam. Murphy explained the problem in bringing them back and it was agreed that we would hold up on this for the time being. He did ask Murphy to check to see if there was any chance of Tasca coming home home for Christmas or around that time.

It was left that Murphy will try to set up meetings as soon as it is possible.
In talking with Elmer Bolin to ask him to give me the names of the ten best Chief Executive Officers he knows in the country — in the age bracket of 60—65, he said he would be glad to give some thought and come up with a list.

However, he did say that sometime he would like to have just a few minutes with you. Says he has not seen you to talk with you at all since the campaign began — that he has been glad to talk with Stan, Tom Evans, Bob Finch and crew but that he would like to just see you for a few minutes.

(FYI he has sent along some helpful suggestions on HEW/ Federal Trade Commission, etc. which have gone on to John Mitchell and Bob Finch).

It occurs to me that when you come back from California you might possibly have the time to see him late some afternoon or something for a few minutes. (He just wants to be able to say he has talked with you).

RmWoods
12/2/68
The PLAIN DEALER is sending you this letter with hope that you will grant them an interview at sometime concerning the story they wish to write on RN and the men surrounding him.

What shall I do?

Call Mr. Peacock

tell him I could spend only a very few minutes - and it might have to be over the phone since I'll be in Florida all next week (I think). He can reach me through your (Kay).
November 13, 1968

Mr. Herbert G. Klein
Communications Director
Office of the President-Elect
450 Park Avenue
New York, New York

Dear Herb:

This confirms our recent telephone conversation. I will be in New York for a week, starting Monday afternoon, Nov. 18, staying at the St. Moritz Hotel. We have scheduled two big stories for our Sunday magazine, which has well over one million readership.

**STORY No. 1 - The President-Elect** - his character, personality, soul. What moves him. How does he think, what does he read. Portray - behind the press cliches - the unknown Nixon of inner fortitude, quietude, dignity, a man to have faith in. Here is a case, where what is good news for a change. Needed: Insights and anecdotes to point up the tale.

**STORY No. 2** - The principal men around the President-Elect - either as principal White House aides or as his closest personal advisors. How is their influence exercised on Mr. Nixon. Brief biographies of these men and what makes them tick. What chief hallmark do these men have in common.

I am sending a copy of this letter to the list below for appointments with the gentlemen I need to see to do both stories.

A photographer, Michael Evans, of the New York Times, will take shots of the list for the Plain Dealer.

I am deeply obliged, Herb, for your help.

Cordially yours,

C. L. Leach

Copies to: Mr. Robert H. Finch
 Mr. John N. Mitchell
 Mr. Leonard Garment
 Mr. H. R. Haldeman
 Mr. Bryce H. Harlow
 Mr. John Ehrlichman
 Miss Rose Mary Woods

Mr. Ron Ziegler
 Mr. Raymond K. Price, Jr.
 Mr. Patrick J. Buchanan
 Mr. Robert F. Ellsworth
 Mr. Dwight Chapin
January 15, 1969

Mr. Dwight Chapin  
Appointments Assistant  
President-Elect Headquarters  
Hotel Pierre  
New York, New York

Dear Dwight:

There has been a change in plans. I will be staying at the Ambassador Hotel, 14th and K Streets, phone 628-8510, instead of the georgetown Motel.

Hope we have an opportunity to see you.

Sincerely,

Thomas S. Sedlar

TSS:ec
December 11, 1968

Mr. Dwight Chapin
Hotel Pierre
61st & 5th Street
New York, New York 10021

Dear Dwight:

Congratulations on your well-earned and exciting responsibilities with the new Administration. Ken tells me you are looking for a home in this area and the enclosed booklet may be of some help.

John Whitacker told me that you would be assigning advance men for Mr. Nixon in the future. I would appreciate your including my name on the list of advance men you will be calling on during the next four years. As was the case during the primaries and the campaign, I would consider it an honor to take on any advancing assignment. My office number is:

(202) 783-2000

My home number is:

(301) 365-7878

Again, congratulations, happy holidays and best wishes in the New Year.

Sincerely,

Enclosure
January 8, 1969

Dear Jim:

Many thanks for your kind letter of December 11. It was very thoughtful of you to enclose the booklet on Washington Housing, but Susie and I have already chosen our new home and are ready to make the big move.

It is good to know that we have your name on our roster of Advance Men and you may be assured that we will be in touch with you in the near future.

With kindest personal regards,

Sincerely,

Dwight L. Chapin
Special Assistant to the President-Elect

Mr. Jim Hamilton
UNITED STATES STEEL CORPORATION
1625 "K" Street, N. W.
Washington, D. C.
November 27, 1968

Mr. Dwight Chapin  
Office of the President Elect  
Richard M. Nixon  
450 Park Avenue  
New York, New York

Dear Dwight:

At your suggestion, I am writing down in letter form the request of the Insurance Investment Officers group to meet with Mr. Nixon on April 16 or 17.

These people have the investment responsibility for over ten billion dollars. Each year they make a trip to Washington to get a closer look at the government in operation and particularly its current economic philosophy. In the past, they have met with Presidents Johnson and Kennedy. A list of the group's members is enclosed.

Best regards,

Richard P. Whitney

P.S. I will be happy to do the advancing on this trip.
Ours very best,

February 20

January 8, 1969

Dear Dick:

I just want you to know that we have received your letter of November '27, and hopefully soon after the Inauguration we will be getting back to you with our reply concerning the Insurance Investment Officers meeting with the Boss.

I look forward to seeing you at the Advance Man Party in Washington and please give my best wishes to your family.

With kindest regards,

Sincerely,

Dwight L. Chapin
Special Assistant to the President-Elect

Mr. Richard P. Whitney
Shields and Company
44 Wall Street
New York, New York 10005
Mr. Dwight Chapin  
Staff of President-elect  
Richard M. Nixon  
c/o The Hotel Pierre  
5th Ave & 61st Street

Dear Dwight:

I suppose that ever since November 5, you've been hearing from a lot of people that you didn't know still existed. Realizing this, I hope you'll have time to read this letter from a person I'm sure you remember.

Belatedly, I'd like to extend my sincerest congratulations to you and your associates on the campaign staff. It must have been the most rewarding experience of your life that can be surpassed only by the events yet to come.

You'll recall I wrote you last summer regarding volunteer work and subsequently became involved with the fund raising drive under Bud Litton. Now, I'll get right to the point by saying that I've noticed numerous articles recently about the recruiting efforts currently underway to fill all of the appointments in the Nixon Administration.

I honestly believe the next four years will be the most important years that guys our age have ever known and I'd like to work for the success of the programs of the new administration. Therefore, I'd like to ask you to pass my name along to your recruiting staff in the expectation of arranging an interview in the near future.

This advertising business? Still enjoy it as much as ever, but I guess I've been gradually developing a craving for a new challenge.

Again Dwight, congratulations and my earnest wishes for continued success in your new position.

Best personal regards,

William D. Badger
Dear Bill,

Thank you for your letter & the comments!

In regard to your request - please send your name & approved details regular (please and subject to the request).

I will also write Henry.

Good luck.
Dear Bill:

Thank you for your letter and the comments!

In regard to your request, please send your name and appropriate details regarding your desires and background to Mr. Harry Fleming; 725 Jackson Place, N.W.; P.O.B. #7; Washington, D.C.

I will, also, write Harry.

Good luck!

Sincerely,

Dwight L. Chapin
Special Assistant
to the
President-Elect

Mr. William D. Badger
J. WALTER THOMPSON COMPANY
820 Lexington Avenue
New York, New York
January 7, 1969

Dear Mr. Secretary:

Enclosed you will find a resume from Don Liebengood of Santa Barbara, California.

Here is a man of exceptional ability who wants to make a contribution to his country and serve in the Administration, specifically somewhere in the Department of Agriculture. Please give the letter and resume a thorough reading and note compensation is really no factor.

With best regards,

Sincerely,

Dwight L. Chapin
Special Assistant
to the
President-Elect

The Honorable Clifford K. Fardin
726 Jackson Place, N. W.
POB #7
Washington, L. C.
January 3, 1969

Dear Dwight:

Many thanks for your help in trying to get good seats for Mr. and Mrs. Wallace, Mr. Cole and Edie and me at the swearing-in ceremony at 11:30 A.M. at the Capitol. I know how tight things are and I am grateful for your help.

May I also ask for help with another lesser problem? We have eight box seats for the Inaugural Parade. They are in the reviewing stand across the street from the White House. We got these seats through channels, by paying $200. I am sure they will be adequate, but naturally we would appreciate anything you can do to see that the above party gets as advantageous a spot as possible to review the historic parade.

The best to you.

Sincerely,

Mr. Dwight Chapin
Hotel Pierre, 39th Floor
Fifth Avenue and 51st Street
New York, New York
January 3, 1969

Dear Mr. Dumes:

I would like to take this opportunity to thank you for your very kind letter of December 17th.

I am sorry to relate, however, that the many demands upon my time during this critical Transition period will not allow me to schedule the requested appointment with you. I know that you are understanding of the circumstances and I extend to you best wishes and kindest regards.

Sincerely,

Dwight L. Chapin
Special Assistant to the President-Elect

Mr. Edward A. Dumes
810 West 163rd Street
New York, New York
January 3, 1969

Dear Mr. Slezak:

In answer to your letter of December 30, I would like to inform you that the information which you have received concerning my position on Mr. Nixon's staff is incorrect.

I do not occupy the position of head of the Personnel Department, but am working with the daily schedule of the President-Elect.

It is my suggestion that you contact Mr. Harry Fleming, 725 Jackson Place, N.W., POB#7, Washington, D.C. Mr. Fleming, I am certain, will be happy to assist you with any questions dealing with personnel.

With best wishes,

Sincerely,

Dwight L. Chapin
Special assistant
to the
President-Elect

Mr. Joseph Slezak
305 East 77th Street
New York, New York 10021
December 30, 1969

Dear Mr. Chapin:

To introduce myself, I am Mr. J. Sleasak, who would like to have an appointment with you, while you are still at the Nixon headquarters at the Hotel Pierre.

I have learned that you are the head of the Personnel Department for the Nixon Administration. So therefore I will submit a partial list of my background.

1. Good American Citizen
2. Active Devoted Republican, who was once Vice President of the Republican Club, & who is still serving as a committeeman for the State of New York.
3. Outstanding Military Record during World War 2.
4. Acquainted with Mr. Edward Nixon, I will furnish pictures when I see you.

And I am sure Mr. John Sleasak, who formerly was the Under Secretary of War, during the Eisenhower Administration, will submit a well qualified recommendation for me.

Your prompt attention to this letter will be greatly appreciated.

Yours very truly,

Mr. J. Sleasak.

Enclosure