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<td>Memo from Charles E. Stuart to J. Patrick Dugan RE: Use of Westbury Letter Service to transfer from index cards to a typewritten list the names of all the staff and volunteers at 450 Park Avenue. 1 pg.</td>
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<td>Notification for Nixon Staff of several staff appointments, including those of Lee A. DuBridge, Robert Ellsworth, Henry A. Kissinger, Herbert Klein, Robert P. Mayo, Paul McCracken and Daniel P. Moynihan. 1 pg.</td>
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<td>Memo from John D. Ehrlichman to John Sears RE: RN request to establish a procedure to generate letters and telephone calls to radio and television stations when necessary. Handwritten notes re Buchanan's similar enterprise. 1 pg.</td>
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<td>19</td>
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<td>12/23/1968</td>
<td>Memo</td>
<td>Memo from John Ehrlichman to Bill Safire RE: RN request for a research paper including a recapitulation of smears of RN including the more vicious press comments. 1 pg.</td>
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<td>19</td>
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<td>Memo</td>
<td>Memo from Herb Klein to RN, cc Haldeman, Ehrlichman and Chapin RE: Dinner to discuss government press relations including Klein, Ron Ziegler and various members of the press. 1 pg.</td>
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<td>19</td>
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<td>19</td>
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<td>01/11/1969</td>
<td>Memo</td>
<td>Memo from Rose Mary Woods to Haldeman and Ehrlichman RE: Reminder that Frank Jorgensen wishes to help build up the political organization. Handwritten note suggesting Jorgensen as the regional man in the West. 1 pg.</td>
</tr>
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December 20, 1968

Reverend Peter F. O'Brien, S.J.
Woodstock College
Woodstock, Maryland 21163

Dear Reverend O'Brien:

Thank you for your interest and for your suggestion that Joan Roberts sing the National Anthem at the inauguration.

Although the Committee respects Miss Roberts' ability, it was impossible to include her in the inaugural ceremonies.

Thanking you again for your suggestion, Reverend, and wishing you the joys of the holiday season, I am

Very truly yours,

Charles E. Stuart
Assistant to the Counsel

CES/hg
December 16, 1968

Mr. John Erlichman
c/o Nixon Headquarters
450 Park Ave.
New York, N.Y.

Dear Mr. Erlichman,

I am writing to you at the suggestion of the Inaugural Committee for 1969 located in Washington. At least, they referred me to you when I phoned them last Thursday. I am writing to offer a suggestion concerning the singer who might best be able to interpret the National Anthem before the Capitol on January 20. Her name is Joan Roberts, the original Laurey in Oklahoma. I wrote to Miss Woods several weeks ago and she referred me to the Inaugural committee and they, in turn, asked me to write to you.

Miss Roberts has often sung for the Republican Party - the most notable occasion within my recall was the rally for Mr. Goldwater in '64 at Madison Square Garden. There is no one who sings The Star Spangled Banner the way she does. Usually only one verse is sung - she does the first and the fourth and her interpretation is musically pure and brilliant. She is also a friend of Mr. Nixon's and he has heard her sing. Perhaps, if you think it wise, you might suggest Miss Roberts to Mr. Nixon for the occasion. Her interpretation, sung in her faultless soprano, is filled with a deeply felt devotion. To me her version is definitive.

Miss Roberts can be reached at:
24 Roxen Rd.
Rockville Centre, L.I., N.Y.
(516) 806-2042

Many thanks for your kind attention.
Also may I extend a wish for a good holiday season to you. There must be more than a million things you have to do these days and I hope that there will be some holiday time for you. You and all of Mr. Nixon's staff are remembered in my Masses and prayers.

Sincerely,

Peter F. O'Brien, S.J.

Rev. Mr. Peter F. O'Brien, S.J.
January 14, 1969

Miss Judith Zeman and
Mr. Sam Conviser
Evanstonian Co-Editors-in-Chief
The Evanstonian
Evanston Township High School
1600 Dodge Avenue
Evanston Illinois 60204

Dear Editors:

Your letter requesting press credentials for the inauguration has been received by me.

Unfortunately this request has been misdirected somewhere along the way. Press credentials are issued by the two organizations conducting the inaugural ceremonies. The actual swearing-in ceremony is a function of the Joint Congressional Committee. The balance of the inaugural events are under the direction of a Citizens Inaugural Committee of which J. Willard Marriott is Chairman. Your interest should have been expressed to these two organizations.

I am very sorry that I am unable to help you with your request.

Very truly yours,

Charles E. Stuart
Staff Assistant to the Counsel
Dear Sir:

We are editors of THE EVANSTONIAN, the Evanston Township High School newspaper and in this capacity have covered the recent visits to Chicago by President-elect Nixon, Vice President Humphrey, Senator McCarthy, and Governor Wallace.

We feel that it would be an invaluable experience for us and a great finale to our political reporting for our newspaper if we could cover the inauguration of Mr. Nixon on January 20, 1969.

If this could be possible, could you intercede for us in getting whatever credentials we would need for ourselves and the EVANSTONIAN photographer. We realize the credentials are usually issued only to national press and wire services, but since our high school with a student body of 6,000 is considered the best high school in the United States, according to a recent survey of noted educators, we are hopeful that an exception might be made for us.

Thank you very much.

Sincefely,

Judith Zeman & Sam Conviser
EVANSTONIAN Co-Editors-in-chief

Nov 20 1968
January 14, 1969

Mr. Robert T. Newbold, Jr.
Department of Ministerial Relations
4284 North High Street
Columbus, Ohio 43214

Dear Mr. Newbold:

My use of the word "preside" in my original letter was not to be construed to mean presiding officer but rather as the leader of one aspect, a prayer, of the ceremony.

As you now may know, a Black clergyman is participating in these ceremonies. Bishop Eubank Tucker, highly recommended to the Inaugural planners, will be delivering the convocation.

I thank you once again for your sincere interest in the President-elect's activities.

Sincerely,

Charles E. Stuart
Staff Assistant to the Counsel
January 6, 1969

Mr. Charles R. Stewart, Assistant to the Council
Office of the President-elect, Richard M. Nixon
450 Park Avenue
New York, New York 10022

Dear Mr. Stewart:

Thank you for your letter of December 18, 1968 in which you registered an expression of thanks for my congratulatory message to President-elect Nixon.

While I am sure that nothing tangible will be accomplished by this correction, I nevertheless feel obligated to indicate that I did not offer to preside at the inaugural ceremonies. Such would not have been realistic. What I did offer was to give one of the prayers during the inaugural service. It is still my conviction that the inclusion of a Black clergyman during the inaugural ceremonies would certainly speak eloquently to the world concerning Mr. Nixon's intentions regarding all citizens of the United States.

Best wishes to you and the President-elect for a very Happy and Healthy New Year.

Sincerely,

Robert T. Newbold, Jr.

RTNjr/mk
January 14, 1969

MEMORANDUM TO: J. Patrick Dugan
FROM: Charles E. Stuart
RE: Attached Bill

Westbury Letter Service was engaged to transfer from index cards to a typewritten list the names of all the staff and volunteers at 450 Park Avenue.

Charles E. Stuart

ATTACHMENT
January 14, 1969

Mr. David J. Regner  
State Representative  
State of Illinois  
3rd District  
910 S. Dee Cunn Ave.  
Mt. Prospect, Illinois 60056

Dear Mr. Regner:

This will acknowledge your letter of January 2 requesting that the Mt. Prospect High School Band be invited to play at the Inauguration.

As you may know, the Governor of each state is responsible for the selection of his state's representation in the Inaugural Parade. President-elect Nixon and the Nixon staff are spectators and participants, not planners and operators.

We are pleased with your interest but sorry we cannot accommodate your request.

Very truly yours,

Charles E. Stuart  
Staff Assistant to the Counsel

cc: Mr. Henry C. Casden, III
January 9, 1969

Charles E. Stuart
Offices of the President Elect
Richard M. Nixon
450 Park Avenue
New York, New York

Dear Chuck:

Enclosed is a letter which I received from David Regner relating to the possibility of an Inaugural Invitation to the Prospect Highschool Band from Mt. Prospect, Illinois. The letter is self-explanatory and for lack of any definite information relating to the handling of things of this sort, I am leaving this up to you to do whatever might be necessary.

Also enclosed is a resume of Charles W. Walton, who is a personal friend of mine and who requested that, if possible, the same be delivered to John for consideration in the new Administration. Chuck is extremely bright as well as a most personable and capable individual.

Sorry to burden you with these but the communication system seems to have crumbled since the Election.

Many thanks and personal regards,

Sincerely yours,

Henry C. Cashen, II

HGC:kaw
Enclosures
Honorable Richard M. Nixon  
c/o Sheraton-Blackstone Hotel  
South Michigan and East Balbo  
Chicago, Illinois  

Dear President-elect Nixon:

Due to the selection of the Loyola Academy Band as the band representing Illinois at the Presidential Inauguration, we have a problem in our area.

I was the entertainment chairman for the Nixon Rally held last October in Mt. Prospect. The Prospect High Band was the lead band at the Rally and as you know, they were great! In fact, they were the group that started the "Ooo-Ah" chant which was used the last few weeks of the campaign.

The Loyola Band was also asked to participate, but turned us down. The Prospect Band, and all of us, felt they had a good chance to be the band selected, especially if the choice was to come from this area of the State.

Supposedly, someone was going to be at the school the week before last. However, no one showed up. Needless to say, the school, the folks of Mt. Prospect, and the local papers are very unhappy about being overlooked in favor of a band which contributed nothing to the Nixon Rally.

I would like to ask - is there any way in which a special invitation could be extended to our Prospect High Band to play at the Inauguration?

Sincerely,

David J. Regner

DJR/jd
January 14, 1969

The Honorable Charles McC. Mathias, Jr.
Congress of the United States
House of Representatives
Washington, D.C.

Dear Congressman Mathias:

Your letter to Mr. Marriott suggesting that Rabbi Forath be included in the Inaugural ceremonies has been directed to this office.

Unfortunately, the late arrival of your letter has precluded the possibility of Rabbi Forath being considered as a participant.

Thanking you very much for your interest and suggestion, I am

Very truly yours,

Charles E. Stuart
Staff Assistant to the Counsel
J. Willard Marriott, Chairman  
Presidential Inaugural Committee  
440 G Street, N.W.  
Washington, D. C.

Dear Mr. Marriott:

Rabbi Porath of the Montgomery County Jewish Community wrote to you on November 18, offering his services to the Inaugural Committee. Rabbi Porath was a member of the Religious Observance Committee for the 1957 Inaugural Committee, and would very much like to be involved in some capacity with the forthcoming Inauguration.

Rabbi Porath is one of the eminent leaders of the Jewish Community of the Washington-Metropolitan area, and I do hope his request will be given every favorable consideration. Will you, or a member of your staff, be in touch with Rabbi Porath to discuss his possible participation?

With best wishes, I am

Sincerely yours,

Charles McC. Mathias, Jr.
January 14, 1969

Reverend Peter F. S. Ching, D.D., LL.D.
American Mission to the Chinese, Inc.
140 West 57th Street
New York, New York 10019

Dear Reverend Ching:

Your letter to Mr. John F. Burgess has been directed to me.

Unfortunately your request to participate in the swearing-in ceremonies has been received too late to be considered by the Inaugural planners.

I am forwarding your resume to Mr. Harry Fleming who is a Special Assistant to the President-Elect in charge of personnel recruitment.

Very truly yours,

Charles E. Stuart
Staff Assistant to the Counsel
January 14, 1969

The Honorable Wendell Wyatt
Member of Congress
House of Representatives
Washington, D. C. 20515

Dear Mr. Wyatt:

Thank you for your letter of January 6 enclosing Mr. R. G. Efteland's resume.

I have placed this material in the hands of the committee responsible for the review of prospects at the level indicated.

We very much appreciate your continued interest in our recruiting efforts and hope that you will provide us with others who are as highly qualified.

Many thanks.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect
January 14, 1969

Mr. John Wendell Anderson II  
8131 East Jefferson Avenue  
Detroit, Michigan 48214

Dear Mr. Anderson:

Thank you for your letter and resume.

I have handed it to Peter Flanigan for immediate attention and very much appreciate your making yourself available to us.

In due course you will be hearing from those responsible for further contact.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw  
bcc: Peter Flanigan
January 14, 1969

The Honorable Alfonzo Bell  
Member of Congress  
House of Representatives  
Washington, D.C. 20515

Dear Al:

H. W. Merritt  
(Urban Transportation Administration)

Thank you for your letter of January 8 recommending H. W. Merritt.

I have referred it to Peter Flanigan for particular attention.

Thank you very much for your continuing interest in our staffing efforts.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw  
bcc: Bryce Harlow  
       Peter Flanigan
January 14, 1969

Mr. Grosvenor Chapman, Chairman
Committee of 100 on the Federal City
1307 New Hampshire Avenue
Washington, D. C. 20036

Dear Mr. Chapman:

Thank you for your letter of January 9 regarding the National Capital Planning Commission.

Your endorsement of Colonel Robert F. Evans has been noted, and I have forwarded your letter to the proper persons for serious consideration.

Thank you for your continued interest.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 14, 1969

Mr. Grosvenor Chapman, President
The Georgetown Planning Council
1640 Wisconsin Avenue, N. W.
Washington, D. C. 20007

Dear Mr. Chapman:

Thank you for your letter of January 7 regarding the National Capital Planning Commission.

I note that your letter is based upon the unanimous resolution of your council, and I assure you that your recommendation will be seriously considered.

Several of us on the new White House staff have a keen interest in municipal land use and urban planning and look forward to a close association with those actively engaged in citizen and governmental activities in that field.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect
January 14, 1969

Mr. Richard M. Cannon  
Box 363  
Buena Vista, Virginia 24416

Dear Mr. Cannon:

Your letter of January 6, 1969, to Miss Woods has been handed to me for attention.

Since I know nothing of the facts set out in your letter, I have today written the enclosed letter to Edward Nixon requesting any information he can provide.

As soon as I have heard from Mr. Nixon I will be in touch with you.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw  
Enclosure a/s
January 14, 1969

Mr. Rex Stout, President
Society for the Prevention of
World War III, Inc.
50 West 57th Street
New York, New York 10019

Dear Mr. Stout:

Thank you for your letter of January 10, together with the enclosures.

In view of the subject matter of the materials, I have forwarded it for attention to those on the White House staff directly concerned with matters of peace in international affairs.

I very much appreciate your providing us with this material.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
bcc: Dr. H. Kissinger w/e
January 14, 1969

Mr. C. Stanley Blair
Secretary of State
Executive Department
Annapolis, Maryland 21404

Dear Stan:

Thank you for Harry T. Solomon's resume.

I have noted that the Governor is interested in Mr. Solomon's appointment as Commissioner of Territories in the Virgin Islands, and I have forwarded it to Peter Flanigan's review committee for attention.

Yours sincerely,

John D. Ehrlichman

JDE:sw

bcc: Peter Flanigan
Mr. Robert McCune
Inaugural Committee
The Pension Building
Washington, D. C.

Dear Bob:

I have seen a copy of Cy Laughter's letter of January 6 concerning the Gala.

I would very much appreciate it if you could provide me with a memorandum giving the background and some explanation of this situation as a basis for my conversation with the President-elect.

If you can give this to me within the next couple of days, I think it would be very helpful.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 10, 1969

Mr. August Von Boecklin
President
Lifetime Federal Savings and Loan Association
1007 Pacific Avenue
Tacoma, Washington 98401

Dear August:

Thank you for your kind letter of January 4.

I am referring your suggestion of Dr. Preston N. Martin for the Federal Home Loan Bank Board to Peter Flanigan of our staff, who has responsibility for matters of that kind.

Please give my best to your colleagues on the board.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 10, 1969

Mr. Perkins McGuire
800 Seventeenth Street, N. W.
Washington, D. C.

Dear Perk:

You have to be the most thoughtful friend we have.

Your list of recommendations and telephone numbers is certainly most appreciated by us folks from the country who are coming to the big city.

I know how much my wife is going to appreciate this, too. Thank you, thank you, thank you.

We are looking forward to the opportunity to drop by on you on the nineteenth. Thank you very much for the invitation.

Best regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 10, 1969

Mr. Frank Shakespeare
Vice President, CBS
CBS Building
51 West 52nd Street
New York, New York

Dear Frank:

The President-elect has requested that we locate a 15- or 20-minute film that was made by one of the television networks covering Julie's wedding.

Would it be convenient for you to determine whether it was your network or some other and make a print of that film available to the Presidential family for showing at the White House?

Many thanks,

Best personal regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Mr. Merritt T. Smith
10250 Santa Monica Boulevard
Los Angeles, California 90067

Dear Mr. Smith:

This is to thank you for your kind gift of the Nixon photograph taken by you at the Century Plaza Hotel.

It is indeed a fine photograph of Mr. Nixon.

Your name has been placed in our file for consideration for future photographic work.

Thanking you again for your gift, I am

Very truly yours,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 8, 1969

Mr. George J. Takacs
5277 Nebraska Avenue, N. W.
Washington, D. C. 20015

Dear Mr. Takacs:

In answer to your letter of January 3, please be advised that for some reason I did not receive the first letter you sent me regarding Task Forces.

I must assume that your letter was lost in the Christmas mail, since I did receive your second letter.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 8, 1969

The Honorable Louis B. Nunn
Governor of Kentucky
Frankfort, Kentucky 40601

Dear Governor Nunn:

Thank you for your letter recommending Mr. James Rash, Jr., for appointment as Deputy Assistant Postmaster General in the Post Office Department in Washington.

I have taken the liberty of forwarding Mr. Rash's resume to Red Blount, our Postmaster General-designate for his review and consideration.

It is obvious that Mr. Rash has an excellent background, and he will certainly be given every consideration, particularly in light of your fine recommendation.

With kindest personal regards, I remain

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:EM:sw

bcc: Secretary-designate Blount
January 8, 1969

Mr. Ian McGregor
President
Amax--American Metal Climax, Inc.
1270 Avenue of the Americas
New York, New York 10020

Dear Mr. McGregor:

Thank you for your recent letter and the very nice ash tray which you enclosed for Mr. Nixon.

While I read your brochure on molybdenum with interest, I know you understand that my remark as quoted in THE WALL STREET JOURNAL was intended solely in a humorous vein.

The picture of your mine in your booklet indicates that it would be a most interesting place to visit.

Best wishes for the ensuing new year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:EM:sw
January 8, 1969

Mr. Warren Christopher  
Deputy Attorney General  
Washington, D. C. 20530

Dear Warren:

Thank you very much for your nice letter, and I am looking forward to seeing you at some time during the busy days ahead.

Best wishes,

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:EM:sw
January 8, 1969

Mr. Thomas Hazzard
Director of Services
Idaho Employers Council, Inc.
200 North Third Street
Boise, Idaho 83707

Dear Mr. Hazzard:

Thank you for your letter of January 3, and you can be certain that I well recall working with you and planning the Nixon Day in Boise in 1966.

It is gratifying to know that distinguished citizens of your caliber are supporting the new administration as we approach our official embarkation date.

Best wishes for the new year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:EM:sw
Mr. Alfred Katz  
Executive Vice President  
Hat Corporation of America  
530 Fifth Avenue  
New York, New York 10036

Dear Mr. Katz:

The President-elect has referred to me for attention your letter of December 11. It may be of some comfort to you to know that the inaugural dress instructions, by the protocol officer, include specific reference and specification for hats.

It is true that the President-elect, personally, will be hatless during the ceremony. However, I feel confident that the Vice President-elect and other distinguished personages who will appear during the ceremony, will display the prescribed headwear.

Mr. Nixon asked me to express to you his appreciation for your thoughtful offer which, under the circumstances, he will not be accepting.

With appreciation for your thoughtfulness in writing, I am

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
January 7, 1969

John H. Alexander, Esquire
Nixon Mudge Rose Guthrie Alexander
& Mitchell
Twenty Broad Street
New York, New York 10005

Dear Mr. Alexander:

At President-elect Nixon's request, I am returning to you the ribbon copy of the Compensation Agreement of December 30, 1968.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Enclosure
Mr. Jack Davies  
Schramsberg  
Calistoga, California 94515

Dear Jack:

The inaugural ceremonies are my liaison responsibility, and I anticipate that there may be several occasions when Schramsberg may be represented.

There is a luncheon immediately following the inaugural swearing-in at the Capitol, but this is the jurisdiction of the Congress.

There will be a family reception at the White House immediately following the inaugural parade, and there will be a staff reception on the following day.

There may be also some occasion for bibulation at or between the inaugural ball appearances.

Perhaps Mr. Addey Bassin could give me a call at the above number and we could work something out.

I understand that California State Wine Growers are providing the White House with a cellar. I would be happy to work with Mr. Bassin to make sure that Schramsberg is properly included, if you would like me to.
Mr. Jack Davies

Cal Knudsen is hard at work recruiting bright-eyed young men and women for the government. He joins me in best wishes to you and Jamie for a Happy New Year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 7, 1969

I. Ben Greenman, Esquire
305 Broadway
New York, New York 10007

Dear Mr. Greenman

Thank you for your letter of December 30, 1968.

Your resume has been reviewed in New York and has been passed to Washington for further consideration by interested parties. You should receive a letter acknowledging this shortly.

Thank you for your interest and for writing.

Yours sincerely,

(Miss) Stephanie Wilson
Secretary to
John D. Ehrlichman
January 7, 1969

Mr. Clarke Reed  
State Chairman  
Mississippi Republican Party  
Post Office Box 1178  
Jackson, Mississippi  

Dear Clarke:  

Thank you for your letter of December 30 concerning Joe Moss and Stan Rademaker.  

I have referred your recommendation to Secretary-designate Hardin and Peter Flanigan for their particular consideration.  

Best personal regards.  

Yours sincerely,  

John D. Ehrlichman  
Counsel to the President-elect  

JDE:sw  

bcc: Secretary-designate Hardin  
Peter Flanigan
January 7, 1969

Senator Robert P. Griffin  
United States Senate  
Washington, D. C. 20510

Dear Senator Griffin:

Thank you for your letter of December 30 advising of Lieutenant Governor Crutcher's interest in being appointed Assistant Secretary of the Navy for Manpower and Reserve Affairs.

I have referred your letter to Congressman Laird, our Secretary of Defense-designate for attention.

Thank you for your continuing interest in our recruiting efforts.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw  
bcc: Bryce Harlow  
Congressman M. Laird  
Peter Flanigan
January 7, 1969

Mr. Joseph A. Shepard  
Black Enterprises Today, Inc.  
5707 McPherson  
St. Louis, Missouri 63112

Dear Mr. Shepard:

I have read your letter of December 17 with great interest.

On the subject of your Navy service, I am not at all sure what might be done after the new administration goes into office on January twentieth, but I am sure that until that time, there is absolutely nothing we can do to be of assistance to you. I will not say anything to encourage your hope that we might delay your induction, since I simply do not know what we might or might not do.

Your black capitalism projects are founded on interesting premises which I would like our people to know about. I am handing your letter to Mr. Bob Brown, special assistant to the President-elect, who has wide familiarity with this subject. I am asking him to give particular attention to your request for assistance in meeting your administrative costs.

Prior to the twentieth you can address Mr. Brown here. After that date, he can be reached at the White House. I encourage you to establish further contact with him on this subject.

In the matter of your military status, I can only suggest that you write to the Secretary of Defense-designate, Congressman Melvin Laird, at his Congressional offices, and explain the situation to him. I have no idea whether he can or will be of assistance to you, but it would seem to be the logical place to start.
Congratulations on the efforts that you have been making. There is no question but that they are constructive and, apparently, fruitful.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
cc: John K. Andrews
    30 Roclare Lane
    St. Louis, Missouri 63112

Bob Brown
Mr. Irving Clark, Jr.
334 Fairview Avenue North
Seattle, Washington 98109

Dear Irv:

Thank you for your letter of December 17 and enclosures.

I understand that you have suggested to your vast listening audience that they drop me a letter whenever the spirit moves them. I suppose that will keep me from getting lonesome, at least.

In each of the appointments to be made in this administration, some thought is being given to balance among opposing views. It is almost impossible, as I am sure you realize, to find able people, willing to come with the government at a sacrifice, who are devoid of their own attitudes on the issues of the day. Therefore, the process of staffing becomes one of balancing able people of one attitude with able people of dissimilar attitudes.

We are sincere in saying that we want talented people in the administration of whatever political persuasion. I think Pat Moynihan's appointment may stand for some evidence of the President-elect's sincerity in that regard.

As the sub-Cabinet and junior positions are filled, I think we may be more persuasive to you on this score.

I appreciate your kind wishes, and I particularly appreciate hearing from you when you have something on your mind.

Best regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 7, 1969

Mrs. Eleanor P. Sewall
105 Yankee Point Drive
Carmel, California 93921

Dear Mrs. Sewall:

Thank you for your letter of December 10.

I have referred it to Mr. Harry Flemming in our Washington office, who has responsibility for recruiting for positions such as you indicate you seek.

Thank you for your interest in participating in this administration and for offering your services.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
bcc: Harry Flemming
January 6, 1969

Mr. A. J. Schoepf  
Vice President  
Sales & Services, Eastern Region  
United Air Lines  
277 Park Avenue  
New York, New York 10017

Dear Tony:

I am sorry that I was not available to see you the other day when you called. It seems that my time is not quite my own any more.

However, if I had seen you I would have told you that my attendance at your dinner was very much in the line of duty, since it certainly is to our interest to participate in a critique of the kind in which your organization so excellently conducted.

Accordingly, I have written Dick Dorsey the enclosed letter declining his generous reimbursement.

At the same time, I want to tell you how much I enjoyed participating in the Chicago meeting and in renewing the acquaintances with all your good people.

Your personnel at JFK continue to take superb care of us as we come and go on scheduled flights, and we are most grateful for their interest.

Best personal wishes for a Happy New Year.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
January 6, 1969

Mr. Angel F. Rivera  
Special Assistant to the Governor  
22 West 55th Street  
New York, New York 10019

Dear Mr. Rivera:

Thank you very much for sending us the resume of Mr. Luis Diaz Carlo.

His resume is certainly most impressive, and I have placed it in the hands of the individuals responsible for recruitment here in the New York office, in order that it receive early attention.

Many thanks for your continuing interest.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
January 6, 1969

Mr. R. F. Dorsey  
Vice President  
Sales & Services  
United Air Lines  
Post Office Box 66100  
Chicago, Illinois 60666

Dear Dick:

Thank you so much for your letter of December 6 and your generous offer to reimburse me for the Chicago trip.

However, since this was legitimately a campaign activity, albeit post-election, the expense was charged to the campaign fund and no reimbursement is indicated.

I certainly appreciate your offer, but I return your check 910729 herewith with thanks.

I very much appreciate being included in the Chicago meeting. I think it was profitable for all who attended, and it gave me a chance to see all my friends at United again.

Best personal regards.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw  
Enclosure  
bcc: A. J. Schoepf
January 6, 1969

John Goode, Esquire
Sawtelle, Goode, Trollo, Davidson & Leighton
1002 San Antonio Savings Building
San Antonio, Texas 78205

Dear John:

It is certainly great to hear from you. I was in San Antonio a while back and hoped to have some time off to look you up, but somehow or another, it did not quite work out.

I am well aware of your Congressional efforts and followed them with interest. From all reports you ran an excellent race.

I especially want to thank you for the resume of your partner, Arthur Trollo. As you may know, we have a special interest in furthering the involvement of people from your part of the country and particularly those of Mexican-American descent. Mr. Trollo seems to fill the bill in excellent fashion, and I am going to place his resume in the hands of Secretary Romney and Peter Flanigan immediately.

If you ever find yourself in Washington, I hope you will take the time to give me a call; I would like to renew old acquaintances. Happy New Year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 6, 1969

Mr. Melville Owen
310 Sansome Street
San Francisco, California 94104

Dear Mel:

Thank you for your letter of December 9 and the suggestion that you made.

I will turn it over to Dwight Chapin, who will have responsibility for assignments of this kind in the future, in order that he can call on you.

You are the first patent attorney to have written me this year who has not made a suggestion for someone as Patent Commissioner. Thank you for that, too.

Best regards, and Happy New Year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 6, 1969

Mr. William B. Letteney, Jr.
Assistant Sales Manager
United Air Lines
Prudential Center, Suite 4085
Boston, Massachusetts 92199

Dear Bill:

Thank you very much for your letter. I appreciate the offer of assistance and assure you that one of my continuing regrets about the campaign was that we did not keep you in the place where you were for the whole time.

I know a good man when I see one, and I felt all along that I had made a bad trade.

All's well that ends well, I am told, but next time we will do it differently. Best personal regards, and again many thanks for your kind letter. I hope to see you soon.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 6, 1969

Mr. Neil McReynolds, Press Secretary
Office of Governor Daniel J. Evans
Olympia, Washington

Dear Neil:

Thank you very much for your letter of December 16.

I certainly agree that our relationships with the Republican governors will be most important to a successful solution to the problems of intergovernmental coordination which have been plaguing the federal government in the last eight years.

We even now have some ideas under way for the establishment of more direct liaison with all of the governors.

However, in addition to any formal structure that may be established, I hope you and the others on Dan's staff will feel free to give me a call in the even that we can be helpful to you.

Please give my best regards to Dan and Nancy, and all good wishes for the coming year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
January 6, 1969

A. Wesley Hodge, Esquire
Hullin, Ehrlichman, Roberts
& Hodge
17th Floor Norton Building
Seattle, Washington 98104

Dear Wes:

Thank you for Dave Strauss's resume.

I have sent it on to Secretary Hardin with my recommendation.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 23, 1968

The Honorable Robert C. Finley
Chief Justice
Temple of Justice
Olympia, Washington 98501

Dear Judge Finley:

Your very kind and interesting letter was waiting for me when I returned to the office yesterday. They have me shuttling back and forth to Washington, D. C., these days, and I am about two days behind in both offices.

John Mitchell, the Attorney General-designate, shares your concern for judicial reforms, and I am going to take the liberty of making your letter available to him, as I know he will find it most interesting and helpful.

I would be most happy to visit with you whenever it can be conveniently arranged.

Please give my regards to your honorable associates.
Best wishes for the holiday season and the new year.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 23, 1968

Senator George A. Smathers
United States Senate
Washington, D. C.

Dear Senator Smathers:

Bebe Rebozo has forwarded to me your letter of December 6 recommending Norma Canova.

I have forwarded the information which you furnished Bebe to our review committee in Washington, D. C., where, I am sure, it will receive immediate attention.

Thank you for your interest in referring Miss Canova to us.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
bcc: C. G. Rebozo
December 23, 1968

Mr. C. G. Rebozo
Key Biscayne Bank Building
Key Biscayne, Florida 33149

Dear Bebe:

Thank you for Senator Smathers' letter of recommendation which, as you see from the enclosed, I have acknowledged.

Many thanks.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw

Enclosure a/s
December 23, 1968

Mr. William R. Brown
Editor
Junior Chamber International
Post Office Box 1250
Miami Beach, Florida 33139

Dear Mr. Brown:

This will acknowledge receipt of your letter of December 17.

I have read with interest the article you brought to my attention in your letter and have forwarded the additional copies enclosed to interested members of the staff.

Thank you for sending me the copies of JCI WORLD and for your thoughtful letter.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
In reference to your letter of December 12, I would suggest that you write directly to:

The Honorable George Romney
Governor
Capitol Building
Lansing, Michigan.

Governor Romney will, as you know, head the department of Housing and Urban Development, and Felix Reisner's ideas should be brought to his attention.

Thank you for taking the time to write; my best wishes for the holiday season.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect
December 20, 1968

Mr. Norman Giller, A. I. A.
The Giller Building
975 Arthur Godfrey Road
Miami Beach, Florida 33140

Dear Mr. Giller:

Thank you for your kind letter of December 14.

I often think of your hospitality during our stay in Miami for the Convention, and I appreciate your taking the time to write.

Please accept my very best wishes for a happy holiday season.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 20, 1968

Mr. Michael D. Gill
2139 R Street, N. W.
Washington, D. C.

Dear Mike:

I received your letter and materials and read them carefully.

The situation must be considered to be exactly as I described it to you on the telephone unless you should hear from me to the contrary at some time in the future.

I have made copies of the enclosures and return the originals for your files.

It will probably be mid-January before the major appointments are finalized, but I cannot, in any way, be hopeful to you with regard to your aspirations.

Being realistic about it, were one to discount the enclosed material entirely and assume that all clearance procedures would be favorable, I still do not think that your candidacy would receive favorable attention in view of some fairly fixed ideas about your suitability for a responsible position in the administration.

I am leveling with you, as I am sure you would want me to do, in order that you can make your plans intelligently.

Obviously, I will be happy to hear from you on this or any other subject and will attempt to keep you posted should any significant changes occur but, in fairness, I think you should know exactly what the situation is.

My sincere good wishes to you and Corky and the kids, and Merry Christmas.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect
December 20, 1968

Mrs. David Eisenhower
815 Fifth Avenue
Fifth Floor
New York, New York

Dear Julie:

I enclose herewith Xerox copies of Emery Air Freight Corporation certificate C052208 and Combined Insurance Company of America certificate C88076, the originals of which are in Rose Mary Woods's safe.

I would suggest that when you and David establish a permanent residence that you secure a safe-deposit box in which to keep certificates of this kind, trust instruments, and similar documents of importance to you.

Meantime, we will transfer these certificates from Rose's safe to the White House safe and keep them there for your account.

As I mentioned to you today, please be sure that you do not file a joint return with your husband for the tax year 1968. This will deny your father the exemption to which he is entitled for that year. In future years you may wish to file a joint return, but this is a question which will depend upon the nature of your respective incomes and its source. You should get some advice on this prior to making out your tax returns for the year 1969 when the time comes.

Please know that you have our sincerest wishes for your complete happiness. My congratulations to David.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Enclosures a/s
The two stock certificates:

Combined Insurance Company of America
100 shares, certificate number C88076

Emery Air Freight Corporation
10 shares, certificate number C052208

are to be held in the custody of the personal secretary to the President, Rose Mary Woods, for the owners of the certificates until they request delivery. They should be transferred from the temporary safe to the White House safe at such time as the President-elect is inaugurated and moves to the White House.
December 18, 1968

Mr. Roscoe Drummund  
Mr. Geoffrey Drummund  
Los Angeles Times Syndicate  
1377 National Press Building  
Washington, D. C. 20004  

Dear Roscoe and Geoffrey:  

Thank you very much for the secretarial suggestions of the fifth. Irwin Canham also has sent me one that looks possible.  

I am very grateful for your help.  

Yours sincerely,  

John D. Ehrlichman  
Counsel to the President-elect  

JDE:sw
December 18, 1968

Miss Nancy Porter  
Personal Secretary to  
Senator Edward W. Brooke  
United States Senate  
Washington, D. C. 20510

Dear Miss Porter:

I have for acknowledgment the resume of Herbert E. Tucker, Jr., which is quite impressive.

I have forwarded it to the review committee for immediate attention.

Thank you for your courtesy in letting us have it.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
December 18, 1968

Mr. Ben B. Ehrlichman
1600 Norton Building
Seattle, Washington 98104

Subject: Reno Odlin's Letter of November 26, 1968

Dear Ben:

I answered Reno Odlin's letter and have forwarded it for attention.

Thank you very much for sending it on to me.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 18, 1968

Mr. Richard D. Mohn
Assistant General Manager
Port of Seattle
Post Office Box 1209
Seattle, Washington

Dear Dick:

Thank you for your letter and the resume of William H. Penrose whom you suggest for Maritime Administrator, U. S. Maritime Administration.

I am happy to have this suggestion and the endorsements of your associates.

I have passed along your letter and the resume to the proper review committee for attention.

We have also heard from several other parties about Mr. Penrose and are happy to have this specific information.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Dear Mr. Mitchell:

Thank you for your letter of December 5 and the list of "Public Affairs Fellows" of the Brookings Institution.

I have forwarded the list to our recruiters for immediate attention.

I am particularly impressed with your Public Affairs Fellowship Program, about which I have heard only sketchy reports in the past. Thank you for your current announcement.

I am handing your letter to Peter Flanigan, who may well be interested in your list of participants in the business executives course.

Please accept our sincere thanks for your assistance in our recruiting efforts.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 18, 1968

Larry E. Temple, Esquire
Special Counsel to the President
The White House
Washington, D. C.

Dear Larry:

Thank you very much for your kind note. I appreciate your offer, and I assure you I will take advantage of it. You may live to regret the day.

You have all been very kind to us and whether we show it or not, the fact is we are very appreciative.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 17, 1968

Mr. Leon Bridges
Bridges/Burke Architects
3700 Rainier Avenue South
Seattle, Washington 98144

Dear Leon:

Thank you very much for your kind letter.

Whenever you feel the urge, please do rush forward your ideas, suggestions, advice, and petitions. The subjects you are interested in are, obviously, subjects in which this administration does have a deep and abiding interest. Answers and suggestions are what we need.

It was good to see you. If you find yourself in the Washington area, I hope you will call.

Best personal regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 17, 1968

Mrs. Eugene Ashly Burroughs
353 Sunset Drive
Fort Lauderdale, Florida 33301

Dear Mrs. Burroughs:

Thank you for your Christmas greetings and your recommendations of people to serve in the new administration.

I have reviewed your suggestions and have forwarded the names you presented to the appropriate people in Washington.

Best wishes for a happy holiday season.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Mr. Robert J. Murphy, Jr.
Boeing Company
1625 K Street, N. W.
Washington, D. C. 20006

Dear Mr. Murphy:

I very much appreciate your telephone calls and letter. I am sorry that it was necessary for me to go west with the President-elect at the time that we hoped to get together.

I have read with interest the Discover America material, and I have forwarded it for Mr. Nixon's attention.

It looks as though I will be in New York until very close to inauguration time, but once we get settled there, I would like to have an opportunity to visit with you at length.

Thank you for your kind offer of assistance.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
Mr. Mark Evans
1969 Inaugural Committee
Pension Building
Washington, D. C.

Dear Mr. Evans:

I was very sorry to have missed you the other evening.

As you may have heard, President Johnson instructed his staff to host us at the White House following our Cabinet briefing sessions.

As it turned out, that affair did not break up until after eight o'clock, and I did not get back to the Shoreham until nearly nine.

We are most interested in hearing the music that you mentioned, and if you could forward the tape to me at the above address, I will be sure that it gets a proper audition by the decision-makers.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect
December 12, 1968

Commissioner Kenneth A. Cox
Federal Communications Commission
Washington, D. C. 20554

Dear Ken:

Thank you for your kind letter.

I would very much enjoy having lunch with you and Nick Johnson some day to talk about communications matters.

I have heard a lot about what a really terrible fellow you are these days, and all my associates tell me what a very good fellow Nick Johnson is, so it will make a good balance.

I will call you as soon as I see that I am going to be in the neighborhood.

Best regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 12, 1968

Mr. Joseph H. Boyd, Jr.
Special Assistant to the Governor
22 West 55th Street
New York, N. Y. 10019

Dear Joe:

This will acknowledge your letter of December 2 and the resume of Ted Halaby.

I have forwarded his resume to the proper person for handling, and I very much appreciate your suggestion.

Best personal regards.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE: kf
December 11, 1968

Mr. W. Walter Williams
701 Second Avenue
Seattle, Washington 98104

Dear Walter:

You can reach Harry Flemming at the following address:
G. S. A. Building #7
Office of the President-elect
Washington, D. C.

So far as I know, John Dean, Dwight Chapin, and Glen Olde can be addressed at:

450 Park Avenue
New York, New York.

I think Murry Chatner has gone back to his office in Newport Beach, California, but I am not certain.

Thank you for the referrals from Charlie Willis.

I am sending you some additional questionnaire forms. When you have a communication from someone like this, it would help us a great deal if you would have them fill out these questionnaire forms in order that we have the address and other particulars on the people whom they are recommending. It is good to hear from you, Walter.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 11, 1968

Clarence H. Campbell, Esquire
Karr, Tuttle, Campbell, Koch & Campbell
1411 Fourth Avenue Building
Seattle, Washington 98101

Dear Clarence:

As you probably know, we are happy to have suggestions for personnel in the Department of Transportation at any time.

Actually, it is not necessary for your people to make personal contact with me unless they would like to do so. I would like to have suggestions by letter, particularly with the names of the people suggested, at any time.

They can be sent to my care, or they can be sent to Harry Flemming, Staff of the President-elect, In care of the White House, Washington, D. C., whichever you prefer.

I would suggest that any names which you have be programmed to reach us within the next two weeks.

It is good hearing from you.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 11, 1968

Mr. William B. Ely
Executive Director
Legal Aid Society of Riverside
County
3890 Tenth Street
Riverside, California 92501

Dear Bill:

Thanks for your letter of November 20. It is good to know where you are and what you are doing.

Unfortunately, the Governor's Conference trip was too jammed to permit the inspection which you suggest.

I appreciate having the enclosure on Judicare. I am going to pass it along to a task force which we have working in this field at the present time.

Congratulations on what you are doing. It is a much needed work. I am sure it is most satisfying.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
bcc: Harry Dent
December 11, 1968

Mr. Reno Odlin  
Chairman of the Board  
Puget Sound National Bank  
1119 Pacific Avenue  
Tacoma, Washington 98401

Dear Mr. Odlin:

Thank you for your letter of November 26.

We are in almost daily contact with Mr. Hampton on various matters affecting the Civil Service Commission, and I will make a point of discussing your letter with him at an early date.

I propose to assign this question to Mr. Harry Dent, deputy counsel, and should you have occasion for further contact with my office, you may reach either Mr. Dent or me.

Kindest personal regards.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
December 11, 1968

Edward W. Allen, Esquire
Allen, De Garmo & Leedy
1308 Northern Life Tower
Seattle, Washington 98101

Dear Mr. Allen:

Thank you for your letter of November 25 and the enclosures regarding the International Northern Pacific Fisheries Commission.

I have long known of your work on this Commission and am happy to hear from you directly on it.

I know of no proposal to involve the Commissions in political matters, and I will remain alert to the points raised in your letter.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 11, 1968

Mr. H. A. Long
Four West 43d Street
New York, New York 10036

Dear Mr. Long:

Please accept my thanks for your book Your American Yardstick. I am looking forward to a chance to read it on an upcoming flight to the coast.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 3, 1968

Mr. Paul J. Huntzinger
AETNA Life and Casualty
Casualty & Surety Division
800 Washington Building
Seattle, Washington 98101

Dear Paul:

Thanks for your letter and reference to Alan Bartholemy.

I have sent the information on to our recruiters in Washington for processing.

I appreciate your taking the time to make him known to us.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 3, 1968

Dr. Richard H. Slavin  
Director  
Planning and Community Affairs Agency  
Office of the Governor  
Olympia, Washington 98501

Dear Dick:

Thanks for your letter.

I'd be glad to have any names you can suggest, as soon as possible.

Wes Hodge or Jerry Hillis of my office will be the ones to talk to about planning matters.

Let's keep in touch.

Yours sincerely,

John D. Ehrlichman  
Counsel to the President-elect

JDE:sw
December 3, 1968

SAIC - William Duncan
Hotel Pierre
New York, New York

Dear Bill:

Yesterday Mrs. Nixon advised me that she had heard that there was some possibility of a reassignment of Vern Copeland as her Secret Service agent.

Mrs. Nixon asked me to immediately inform you that she would prefer that Agent Copeland be permanently assigned to her, and that he not be replaced.

If anything can be done to insure the continuation of this assignment, I am sure that Mrs. Nixon will very much appreciate it.

Yours sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 3, 1968

Mrs. Coleman P. Hall
8220 S. E. 64th Street
Mercer Island, Washington 98040

Dear Roseann:

I've passed Miss Savage's name along to our recruiters in Washington. Thanks for the suggestion.

Thank you for taking the trouble to write. I appreciate it.

Sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
December 3, 1968

Mrs. M. Staser Holcomb
954 J Avenue
Coronado, California 92118

Dear Joanne:

I've forwarded Mr. Wilt's resume to Washington for processing.

Thank you for taking the time to write to give us his name.

It's good to hear about the Straser Holcombs, too.

Sincerely,

John D. Ehrlichman
Counsel to the President-elect

JDE:sw
November 27, 1968

Mr. Maurice L. Hoffman  
Post Office Box 942  
Seattle, Washington 98111

Dear Mr. Hoffman:

We have received and examined your request for help with the various problems you have had with the Federal Government.

It does not seem possible for us to act in either of the cases in which you have asked for help.

We are sorry you had difficulties with the Government but hope you can appreciate that there is nothing that we can do for your cause.

Very truly yours,

John D. Ehrlichman

JDE:sw
Enclosures
November 27, 1968

Mr. Edwin L. Harper
2701 Connecticut Avenue, N. W.
Washington, D. C. 20008

Dear Mr. Harper:

We have received and thank you for your paper on the criteria for selecting men for governmental positions.

I have mentioned your paper to Mr. H. Flemming and suggested that he take time to read it, as I am sure he will find it valuable.

Again our thanks.

Very truly yours,

John D. Ehrlichman

JDE:sw
cc: Mr. H. Flemming
In the past four weeks, President-Elect Nixon has announced several appointments which will be of interest to the staff. A brief summary of these appointments is given below. Future announcements will be made on a daily basis.

Dr. Lee A. DuBridge will fill the post of Science Advisor to the President. He has served on the faculties of the University of Wisconsin, Cal Tech, Washington University (St. Louis), University of Rochester, and MIT.

Robert Ellsworth has been designated Assistant to the President and will handle policy and program assignments in all areas. He will also deal with matters concerning the cities, the states and foreign countries, on behalf of the White House.

Dr. Henry A. Kissinger has been appointed Assistant to the President for National Security Affairs, and will act as liaison with the Departments of State and Defense, as well as with other departments and agencies concerned with national security. In order to assume this post, he has obtained a leave of absence from Harvard University, where he was Professor of Government. Dr. Kissinger has announced that Dr. Richard V. Allen, senior staff member of the Hoover Institution on War, Revolution and Peace at Stanford University, would join his staff as one of his principal aides.

Herbert Klein will fill the new position of Director of Communications, acting as overall spokesman for the Executive Branch, attending some Cabinet meetings and meetings of legislative leadership. He will work closely with Ron Ziegler, spokesman for the President.

Robert P. Mayo has been appointed Director of the Bureau of the Budget. A major factor in his selection was his work on a recent report on budget reform, as well as his demonstrated interest in the problems of our urban areas. Mr. Nixon indicated Mr. Mayo would be considered a top member of the Cabinet team and would attend Cabinet meetings.

Dr. Paul McCracken will head the President's Council of Economic Advisors. Mr. Nixon characterized Dr. McCracken as a "centrist" -- pragmatic in his studies.

Daniel P. Moynihan will serve in the new post of Assistant to the President for Urban Affairs. The new post has been established to provide a mechanism for considering domestic problems that would be equivalent to the mechanism for considering national security problems. Mr. Moynihan has obtained a two-year leave of absence from Harvard University.
SCIENCE ADVISOR
DuBridge, Dr. Lee A.
President
California Institute of Technology
Pasadena, California

AGRICULTURE
Hardin, Clifford
Chancellor
University of Nebraska
Lincoln, Nebraska 68508

INTERIOR
Hickel, The Hon. Walter J.
Governor of Alaska
Juneau, Alaska

TREASURY
Kennedy, David M.
Continental Illinois Nat'l Bank and Trust Co.
231 So. LaSalle Street
Chicago, Illinois 60670

DEFENSE
Laird, Cong. Melvin
2246 Rayburn Bldg.
Washington, D. C. 20515

MILITARY AIDE
Hughes, Col. James D.
Office of Secretary of Defense
Room 3 E. 880
Pentagon
Washington, D. C. 20301

ECONOMIC ADVISOR
McCracken, Paul
c/o M. Anderson Delmonico

SPECIAL ASST. URBAN AFFAIRS
Moynihan, Mr. Daniel Patrick
57 Francis Avenue
Cambridge, Mass 02138

FOREIGN AFFAIRS LIASON
Murphy, Amb. Robert
Corning Glassware
717 Fifth Avenue
25th Floor
New York, New York
STATE
Rogers, The Hon. William P.
Royall, Koegel, Rogers & Wells
1730 K. Street, N.W.
Washington, D. C.
Suite 1009

HUD
Romney, The Honorable George
Governor of Michigan
Capitol
Lansing, Michigan

MIDDLE EAST
Scranton, The Honorable William
Marworth
Scranton, Pa. 18503
Attn: Postmaster

LABOR
Shultz, Mr. George
Dean, University of Chicago
Graduate School of Business
Haskell Hall
5836 Greenwood Avenue
Chicago 37, Illinois

TRANSPORTATION
Volpe, The Hon. John
Governor of Massachusetts
State House
Boston, Mass. 02122
MEMORANDUM

January 9, 1969

TO:     John Ehrlichman
FROM:   Len Garment

An interesting preliminary report on the Listening Post work.
TO: Len Garment
FROM: Jim Howard
DATE: January 6, 1969

SUBJECT: Progress report on Listening Program

We have completed all of the test programs originally scheduled. In addition, we conducted four meetings in New York City to experiment with videotaped sessions. At present we are editing the audio and videotapes. We plan to make approximately three 30-minute programs of the audiotape and one 30-minute program of the videotapes. They will be ready in ten days.

Here are some miscellaneous comments on my reaction to the several hours of tape I have listened to.

1. The program is extremely well-received. People give Nixon personal credit for it, and are genuinely enthusiastic. This includes several comments from people who said they had never been supporters of Nixon, but were ready to change their evaluation if the program is really used. There is virtually no suspicion that it is a gimmick.

2. There are almost universal expressions of support for Nixon. People seem to recognize how difficult the problems he will face are. There is none of the heated anti-Nixon feeling evident in any of the tapes. This would seem to reflect a genuine change of attitude. I don't quite know what to make of this, but the old deeply-felt negative feelings just aren't there.

3. It is surprising how articulate people are. There are a large number of quotable statements. One does not get the impression of an uninformed electorate. People are much more perceptive of the nation's problems than they are supposed to be.

4. Another surprise: There are very few signs of intransigence in peoples' attitudes. There are few doctrinalries. One has a better feeling about the open-mindedness of the electorate. In the Birmingham meetings, for example, there are few signs of racism and a general awareness, where it was discussed, of the need to solve the race problem.

5. As I mentioned in an earlier memo, there is widespread feeling in Birmingham that the South has been excluded by the two parties, and they want in. This is interesting. You can speculate that people in Alabama don't perceive themselves as having deserted either party to go for Wallace, but rather that they feel pushed out of real participation and forced to look for someone who cares about them.

6. The college meetings reflect a real degree of alienation. Not from radicals, but from nearly all students. They see the government as corrupt, remote and believe that their leaders are off doing something that has nothing
to do with what the people want. These kids are particularly responsive to the program. A professor at one of the meetings kept me an hour after the meeting telling me how great the program is and how much it would do for college kids if it were continued. He is a liberal democrat activist and it was obvious that the program had really reached him.

7. It would be impossible to overstate the degree of anguish that people feel about the war. There are very few instances of people saying that we have to stick it out, have to win, belong there, etc. The widespread comment is that we should bring it to an end and get out as soon as possible. Some say escalate and end it. Some say just pull out. But almost everyone wants out.

8. There were considerably fewer comments about law and order than I would have expected. There was a fair number of comments specifically about crime in the streets. People feel their families threatened. But relatively few talked about riots. A moderate amount of concern about campus disturbances is felt.

It seems clear that the complexion of the law and order issue has changed considerably since the election.

You can't help getting from all of this a markedly different view of the public character as contrasted with the character that is reflected in the mass media. I have been thinking a lot about this one reaction. Is it possible that in some ways the traditional media have created a public that doesn't exist and a leadership that is responding to an illusion? That's going pretty far, I admit. But from the media you get a picture of a semi-illiterate, mindless mass of people motivated by pure self-interest and too unconcerned to find out the first thing about government. This is not what is coming through the listening program. I am hearing a public that is interested, surprisingly knowledgeable, quite reasonable, anxious to see things improved and energetic in their response to a gesture in their direction. If I am right about this it is something that requires profound evaluation.

Others listening to the same tapes might come to different conclusions, of course. But in making the above observations I have made a real attempt to sublimate any personal views.
John Ehrlichman
Staff of Richard M. Nixon
450 Park Avenue
New York, N.Y. 10022
(212) 661-6400
Tour Manager

Mitchell
Today

McCracken
Memos
John Ehrlichman
Staff of Richard M. Nixon
450 Park Avenue
New York, N.Y. 10022
(212) 661-6400
Tour Manager

FBI - Roter McFee
Job descriptions

Lincoln

Mady = only to agency heads

up to Pres.
are we firm - for me

Mitchell

Hampton thinks it's wise.
Pure politics

No worry about "c's."
Paul
McCrae

Wayne Natl. Life
Capital Efficiency
Director

Counsel
David Dykehouse
Dykehouse
Exam & Report
Dikehouse

Available next week
Well call Friday

Schedule C - People being run off
Fleming
Advice he be candid

1. While an instance of McCord's bad judgment, he or knowingly participate in acts adverse to him.

2. Co. - Prins - Prominent Denver in Much
   John J. Collins
   dwel Wayne Nat Life
   '60 - '62

3. Empire D -

4. 1966 - 7
   Complicated transactions in
   series
   Recessed large vol
   premiums - Transfer
   pension fund -
   Repub Nat Life - Texas

5. Pac Amer Life
   Ariz. X Buried bysome
   Divs -
   premiums
   Recessed 7
   Wayne
Assets transferred to PA

K. controlled premium flow - Repub.

Ricky Reinsurance

Mr. A. Dir. of PAC

& Wayne

Paper Dir.

No 2 use unit RE + sections

Collins & Leon F. Ill

McC - on investigative Committee

but no pecuniary profit possible -

Busy -
Lack of attention

Fires -- called in --
Red Cross got in & left back

McC took lead in restoration & rehab

Honorable -- moved & along

Tried to go alone or merge

Alexander Hamilton
Mick Life

Fall '67 -- merger completed
McC went on Bid?

Confid report to atty gen made in fall of '67 re: selection

Virt of bus code by Collins & St. I

atty gen or Demo?
Investigating by Demo - Potential Criminal Action
Kelly might (?)
drag in other info

Alex Han Life has sued equally to recover debts owed Wayne Nat II -
Collins
Fill
Could join MCP in 3rd party practice by C & T

Drs acted under advice of counsel - A prominent local Demo -
This is added protection
Wynn Schuler another possb.
co-def.

To

Brian Sullivan Rep

McCracken

DiKeman, Jones & Wheat

Detroit

Highest possb. regard for

Brian Sullivan

DiKeman, Wheat,
Spencer

Detroit
Robert Jenkinson  19
Collins Atty. was a
Dwayne dir & would
have to be paid.
MEMORANDUM

November 30, 1968

TO: JOHN EHLRICHMAN
FROM: BOB HALDEMAN
RE: MACY PERSONNEL MATERIAL

It was my understanding that you, or someone, had the information that the Macy files on potential personnel would not be available to us since they were considered to be part of the President's personal files, which he would take with him.

I now understand from Frank Lindsay that there is a strong possibility that the Macy material, and his staff and facilities, and his counsel as to procedures, may very well be openly available to us if we ask for them. Lindsay was going to check this out without making any direct requests. I recognize that you may already have this underway, but thought it would be all right to let him go ahead. I will let you know what I find out.
To: Dwight Chapin
From: John D. Ehrlichman
Subject: Mail

Here is a bundle of letters and wires received by John Brown's mail operation in connection with the recent Cabinet introduction. The President-elect would like to see a sampling of the mail, perhaps 15 or 20 pieces, after each one of these sorts of events.

This should be a matter of standard procedure, worked out with the mail room.

It would be my suggestion that a random of 100 pieces, perhaps half wires and half letters, be delivered to my office after each major television appearance by the President.

We will then forward you a representative sampling for inclusion in the President's morning mail.

Here is the gleaning of the early receipts following the Cabinet announcement. Since the mail room is now running approximately a week behind, there is no assurance this is up-to-date or fairly representative.

JDE:sw
cc: Bob Haldeman

John D. Ehrlichman
MEMORANDUM

December 17, 1968

TO: Ken Cole
FROM: Dwight Chapin

The President Elect has asked for a random sampling of the mail after each major television appearance (for example, his announcement of the new Cabinet). According to a memorandum that I received from John Ehrlichman, the President Elect would like to see this sampling of response to his TV appearance as soon as possible after the television show, and should be sent in with his morning mail.

Although Ehrlichman sent the memo to me, it would seem logical that responsibility for this operation would fall into your (Haldeman's) jurisdiction.

Unless I hear otherwise, it will be expected that after each major television appearance there will be a bundle forthcoming from the mail which will give a random sampling of the wires and letters that have been received.

cc: John Ehrlichman
MEMORANDUM

January 13, 1969

TO: John Ehrlichman
FROM: John Sears
RE: The Nixon Network

This is an idea which, as you probably know, we have tried to implement at various times over the last three years. Last Spring, we amassed a mailing list of approximately 15,000 names to undertake such a program, but the list was subsequently passed onto the Citizen's who evidently pooled it with their general volunteer list and thus the specific programs of newspaper watching, letters to the editors, etc. were not undertaken. I'm in the process of obtaining a print-out from the mailing company of this original list.

Because of the danger of possible embarrassment to the President I think it would be highly dangerous to undertake this venture directly from the White House. If the press ever became aware of such an operation, they would not hesitate to criticize RN in much the same way they have criticized Johnson and his sensitivity regarding his image. Therefore, I would suggest that once the list was obtained, the best way to proceed is to locate someone who is far removed from Washington and not known as any of our closest friends and let him make the contact with the people involved. We could direct him in regard to things that we specifically wanted done. An alternative to this would be to do it through the National Committee. This would give us closer control over the operation, but present a danger of criticism because of the proximity to the White House.

At any rate, once the mailing list is obtained, probably this week, the plans can be commenced.
To: John Sears  
From: John D. Ehrlichman  
Subject: Nixon Network

RN would like us to establish an effective "Nixon Network" to function during the first two years of the administration consisting of people around the country who spontaneously and on signal would write letters to the editor and telephone television commentators, etc., to counterattack.

Will you please devote attention to the establishment of this network at the soonest possible time and give me a follow-up so that RN is satisfied that we are under way?

John D. Ehrlichman
To: Ron Ziegler
From: John D. Ehrlichman
Subject: News Articles

RN would like copies of Allen Otten's recent article on the selection of the Cabinet and Hugh Sidey's "Presidency" article in LIFE magazine this last week (Mark Twain cover).

John D. Ehrlichman
To: John Sears

From: John D. Ehrlichman

RN asks that a procedure be established to insure necessary letters to the editor, calls to radio and television stations, etc., be generated whenever necessary.

This should be a Nixon apparatus rather than dependent upon the national committee or state organizations.

Would you please give this some thought and telephone me as soon as you are ready to implement the President-elect's request.

I am going to give him a progress report on this project on January 15.

JDE:sw

John D. Ehrlichman
RN requests that a research paper be developed which includes a recapitulation of the typical opposition smears of Richard Nixon back through the years, including the more vicious press comments.
December 16, 1968

TO: RN
FROM: Herb Klein
CC: Haldeman, Ehrlichman, Chapin

At 6:00 P.M. Wednesday, Dec 18th, I am having a dinner to discuss government press relations. Meeting with Ron Ziegler and myself in the Watteau Suite at the St. Regis Hotel will be:

- Vincent Jones - ASNE
- Charles S. Rowe - APME
- William B. Arthur - SDX
- Carroll Kilpatrick - W.H. Correspondents
- Al Cromley - National Press Club
- Margaret Kilgore - Women's Press Club
- Bob McCormack - Radio-TV Correspondents Assoc.
- Eddie Barker - Radio-TV News Directors Assoc.

1.) Do you have some particular points you want made?

2.) Would it be possible for you to come by for 15 to 30 minutes at, perhaps, 6:15 during a brief cocktail reception?
To: John Sears
From: John D. Ehrlichman

Date: January 7, 1969

RN asks that a procedure be established to insure necessary letters to the editor, calls to radio and television stations, etc., be generated whenever necessary.

This should be a Nixon apparatus rather than dependent upon the national committee or state organizations.

Would you please give this some thought and telephone me as soon as you are ready to implement the President-elect's request.

I am going to give him a progress report on this project on January 15.

John D. Ehrlichman

I think Buckman may be engaged in a similar or identical enterprise - so he & John Stills communicate.
January 11, 1969

MEMORANDUM

TO: Bob Haldeman / John Ehrlichman
FROM: Rose Mary Woods

This is just a reminder that Frank Jorgensen, who did such a superb job in California in the campaign, would like to help out in building up our political organization.

He, of course, would like to be based in San Francisco but would be willing to travel or even be out of San Francisco on a temporary assignment of some sort. In other words, he says there is nothing he wants to do in Washington, D. C.

I believe I mentioned this before -- Bob Haldeman said Frank was under consideration to maybe handle the western states.