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<td>Handwritten notes by unknown author (possibly RN) RE: November 16, 3:30pm, Cabinet meeting. 1 pg.</td>
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<td>Notes from Billy Graham on a conversation between Billy Graham and RN on September 8, 1968, a subsequent conversation between Graham and President Johnson and a follow-up conversation between Graham and RN. 2 pgs.</td>
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<td>6</td>
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<td>11/19/1968</td>
<td>Letter</td>
<td>Copy of a letter from Llewellyn E. Thompson to Robert D. Murphy RE: Thompson expressing his intent to retire and suggestions of possible replacements for his post. 2 pgs.</td>
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<td>Handwritten notes by unknown author (possibly RN) RE: Goals and objectives, 1969 budget, Bryce Harlow, Ehrlichman, Kissinger, McCracken, Moynahan, and Cabinet appointments. 9 pgs.</td>
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<td>List of U. S. states and numbers pertaining to RN, Humphrey and Wallace. Handwritten comments by unknown author(s). Note to be filed under RN Notes Nov 5. 2 pgs.</td>
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<td>Letter</td>
<td>Letter from Harrold K. Hovey to RN RE: Recommendation that Vice-Admiral Rickover be made a full admiral or otherwise honored. 1 pg.</td>
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<td>Membership card for RN from the Whittier College Associates. 1 pg.</td>
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Nov 16 - 3:30

Council:

W. State - Career - Young
Defence - Johnson
AG - Mitchell

U.S. Atty - Anti Trust, Civil, RENT
Commer - Mow - Stones - Blount
Seron - Sicel - Goldbery
Interior - Hich - (Babeck - Under)
Agricult - Ge -
Treasury - Volga -
Treasurer - Perkins (Burns)
H.E.W - Finish
H.U.D - F. Young
8:00 - Stones (Young)

Budget - N.Y. - Finance - Y
C.E.M - Morton

U.N - H.H.H - N.P.

Small Business - Fitches

Court -

Pat - (Mrs. Walker?)
London - Chequers
Paris - (Meet De Gaulle?)

F.I.D - Kendall - Shumen
U.S. A. -
Space -
Atomic Energy -
Arthur Samuels
Legal
Right
Anticartel
Strong (Cuba China)

Adolph Schmidt 57
Atlanta Union

Call for a Pparrish

Urban
Ful State
Order, moral leaders

Agnew - Cour Governors
These are notes I made after a conversation with Mr. Richard M. Nixon on September 8, 1968, Sunday morning, at the Hilton Hotel, Pittsburgh, Pa. Mr. Nixon asked me if I would visit President Johnson and give him a private and confidential message. I took out a scratch piece of paper and made quick notes:

1. I (Nixon) will never embarrass him (President Johnson) after the election.
   -- I respect him as a man and as the President.
   -- He is the hardest working and most dedicated President in 140 years.

2. I want a working relationship with him (President Johnson).
   -- And will seek his advice continually.

3. Want you (President Johnson) to go on special assignments after the election, perhaps to foreign countries.

4. I must point out some of the weaknesses and failures of the administration.
   -- But will never reflect on Mr. Johnson personally.

5. When Vietnam is settled he (Nixon) will give you (President Johnson) a major share of credit
   -- because you (President Johnson) deserve it.

6. Will do everything to make you (President Johnson) a place in history because you deserve it.

On Friday, September 15, 1968, I flew to Washington to see President Johnson. It was one of the few times I had ever asked him for an appointment, and I told him it
was of a private nature. He took me into his office and I took out the scratch piece of paper and went over these point by point. He was not only appreciative but I sensed that he was touched by this gesture on Mr. Nixon's part. It was my private judgment that this might be unprecedented in history between two leaders of the Democratic and Republican parties in these particular circumstances.

The President asked me to read him these points twice. Then he took the paper from my hand and studied it for a moment but I could see he was having difficulty reading my writing. He then said, "Let me give you answers point by point." The substance of his answers were warm appreciation. He said, "I intend to loyally support Mr. Humphrey but if Mr. Nixon becomes the President-elect, I will do all in my power to cooperate with him."

On September 17, 1968, I preached the morning services at the Military Academy in West Point. While we were having lunch I was called to the telephone as Mr. Nixon was calling. I believe he was in California. He wanted to know the President's reaction. I told him over the telephone that the President was deeply appreciative of his generous gesture.

BILLY GRAHAM

BG:MW
Montreat, N.C.
Moscow, November 19, 1968

PERSONAL-CONFIDENTIAL

The Honorable
Robert D. Murphy
Department of State
Washington, D.C.

Dear Bob:

I was delighted to learn of your designation by the President-elect. I think you and he will be interested in luncheon conversation I had with Ambassador Dobrynin on November 12 in Washington.

Dobrynin said he understood that the President-elect would stay in New York until the inauguration and he did not expect to have any occasion to meet him. He asked my advice on whether he should make any move to get in touch with any of Mr. Nixon's advisers. I replied that unless he had some specific problem to discuss he take no initiative to do so, but of course to be available if approached.

The Ambassador asked what kind of President I thought Mr. Nixon would be from the Soviet point of view. I said I thought his people in Moscow had a false image of Mr. Nixon. I thought there was a good prospect that during Mr. Nixon's administration progress could be made in a number of fields, beginning with disarmament. I referred to Mr. Nixon's statements on Soviet-American relations during the election campaign which he had carried out in a statesmanlike manner.

Dobrynin said that he was also concerned that Moscow might not have a correct appraisal of Mr. Nixon and said he had done what he could to correct this.

I asked him what his personal views were on a possible summit meeting to which he emphatically replied he was all for it and the sooner the better—even before the inauguration if possible.

PERSONAL-CONFIDENTIAL
While I would have been in favor of a visit immediately after the election if it had not been for Czechoslovakia, I think this would now be unwise, and from what I have seen in the press I gather that a visit here prior to inauguration is no longer being considered.

In his talk with Senators Gore and Pell today, Kosygin referred disparagingly to statements made during the campaign on negotiating from a position of strength. He said that if one side adopted such a position, the other would do the same. He did not name Mr. Nixon but the reference was clear. At the end of their conversation, however, Mr. Kosygin referred to the exchange of messages between Mr. Nixon and Podgorny which he said the Soviets regarded as a positive factor. They supported the spirit of cooperation expressed in Mr. Nixon's message because it corresponded to the interests not only of our two countries but of the entire world.

With all good wishes, I am

Sincerely,

[Signature]

Llewellyn E. Thompson
Moscow, November 19, 1968

MOSCOV, November 19, 1968

PERSONAL-CONFIDENTIAL

The Honorable
Robert D. Murphy
Department of State
Washington, D. C.

Dear Bob:

In connection with the letter enclosed I wish to raise a personal matter. When I saw the President-elect in September I had an opportunity of telling him of my intention to resign my post and to retire. I have been trying to do this for some time for personal reasons, and it of course has nothing to do with the outcome of the election. I plan to retire as of February first and hope to leave here in time to take delivery of a new house in Washington I have contracted to buy in late January. I have made commitments which I have put off fulfilling several times and must now really carry out. Finally, the Air Force doctors in Wiesbaden recommended an operation to remove part of a lung where they suspected cancer, as well as part of my colon where they found some polyps. I was reexamined at the Naval hospital in Bethesda early this month and they think the spot on the lung is an old TB scar and that the polyps, which they removed without surgery, were benign. Nevertheless they strongly recommended a thorough reexamination after a month or two at the most, and it would be advantageous if this were done by the same doctors.

For these reasons I hope you will be able to head off any move to keep me here even for a short time if this should develop. Coby Swank, who is the Deputy Chief of Mission, is quite capable of carrying on until a new ambassador arrives.

I expect among other things to be a consultant to the State Department and will be available to Mr. Nixon at any time I can be of service.

As a replacement here I would recommend Jake Ream, now in Prague, or Wally Barkour, now in Tel Aviv, both of whom have served in Moscow. Wally Stoeessel would be good but he has only recently gone to Warsaw. Dick Davis and Burke Elbrick are other possibilities.
I think that nearly eleven years in this place should fulfill my quota and hope you will agree.

Yours,

Tommy

Llewellyn E. Thompson

Enclosure.
The President-Elect

1. Clearly define our goals and objectives.
2. Design programs that are linked to achieving goals.
3. Translate broad legislation into results.

Note: Thankful we don't get all the government we pay for.

Delivery machine:
1. Be sure we deliver goods of real value, not just $.
2. Desirable program - though poor method & deliverable results.

459 separate channels by which funds reach cities.

British Civil Service Institute
Don't do anything for the first time.

Post the President's program along with summary of Dependent program.
1. Need a President's program
   - few in crown next layer of kings
   - not first, men in upper room
   Need a Contrary Form Coming.
   Own agnates critically in Britania.
Can Rep. get vested interest in state go.

Cerling, coordinat, intradepart. program —

Feed back program
   1. Were results achieved —
   2. Not just how — expect —
   3. Must state criteria by which program can be evaluated.

Allows President to manage just the job managing him.

Mays.

Student Budget Realignment
   Look at all program —
      Not just new ones —

   Budget doubled — 1961 - 1970
      97 & 95 —
   my 1/3 of income — V. Named —
   Same resolut of management —

   May be a divided budget.
   0 for purpose of earnings
   RM.

Can't cut 69 budget
   0 but can exercise restraint.
Bush et al to see

What about Tuesday?

Don't get involved.

Fiscal Dividend:
- Depressed by Inflation

Bryce Harlow:

- Inflating appearance acts
  - Water on their highly partisan committee

Cynical: issues people may have divided loyalty
- They seem representative of Cynicism
- Develop their own form law

Most Cynical: Threat is unimportant unless it is mishandled

Bryce:

- Brief Cabinet officials on importance of Cynicism

Federal Lobby - Largest Lobby in U.S.
- 5,000 grant employes (5,000 miles)
- Only 65 can be registered
- 80,000 miles - (750 people) if you count
  the independents
On - no teleprompter - thought of Cabinet presence.

Id. Dr. Arthur - Congress - Truman - Four men in handout. Regard Congress as Mount Etna - "the it is - you flame to it.This"

Id Sea Nettle - tentacle can sting - even if paint body appears to be a harmless label.

Come Congress is Trust - lose it - your deal.

Stay out of new leader fight.

Like Caesar before alleged to be -

Legislative prospects -
26 votes short in House -
9 votes short in Senate.

Need 35 Democrats in House -
15 Democrats in Senate.

Furniture -
We have flexibility &
Agree together:
1 as long as we talk practical
All facts about V. Vaw are safe
Not all are relevant.
Effects: Brain - competition
Strye - make speech

Erlachin:

Like Emen Wif
Same text as Emen grphil
O Mattie og reymn
not just substance
K桧

1. Channel action W.K. & Dept. - not an obstacle
2. Widen range of options to President.
3. Day to Day Concern - not swamp considerations of future.

1. Don't just react.

Mr. Coachman:

"We want fine tuning of economic policy."

1. We have choked too

Much coarse tuning, which has produced high rate of inflation.
On Bridge:

What is next step in space after moon?

Science Exchange - Stolt Dept

Morgana

era Cultural depair

Mon lines - result of technological change

15% of whites in tech centers
55% of Negroes in tech centers

Negroes devalued

Most Negro opportunities
Minority are hurt in general

First time county could be torn apart
1) General Assembly - every 3rd week 4-30 U.N.

2) Tuesday 4-30 U.N.

3) Get State Case

4) Civil Service - Don't worry about delays

5) Entry if confidential - can help if necessary - Know your own

Remy
Verso
Schulze
Appointee
State
Defen
Agricultu
Forte

Fron's - assigned
The Author:

1. Art Slaughter - M.C.
2. All the Towns, Schools, Memories.

Memories:

5. Developed voice
6. Writing - failed
7. Speeding

Math & Physics:

8. Patient - respect
9. Don't quit
10. Football coach - (Barry Dole)

Father:

11. Who advised to study:
12. Didn't realize the value of study wasn't best trait.

13. The Teacher:
14. Patient - capable - Latin
15. Made us learn.

16. The Church:
17. The Lord - J.F.
18. To get up after the down:
19. Roll up - stand up -
20. Don't lie - keep lying

Credibility:

21. The support of friends:
22. Small college - Town

Your Family Through years:

23. This is good & county
24. Devotion to sports - writing & church
25. Right choice

Success:

26. Better stipulation to do our best -
27. More & better motion.
Look down on small town, small school, child.

My little 1st form.

1. I am proud of my children.
2. They are a good people.
3. They want to keep respect.
4. They want to help others.
5. They want a world of peace.

A Depression

1. Teachers took 30% cut in salary.
2. People who couldn't pay bills.
3. Teachers who survived.

We want Peace.
We want a world of opportunity for all.

We into a mirror.
It will be a good year.

1. Peace.
2. Open world.
3. Education - health.

Total:

55
55
55

265
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**Other Notes:**
- "Don't make a slipper out of me."
- "Dick."
- "Merry Christmas!"
68/9.15

Ma 13 39-57
Based = 61

31 60 48 45 42 47

41 57 43

11.5 - 12 48-42

Am 5 48-45

Teqa 5 41-43

30th 16 48-40
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<td>10-37-45</td>
</tr>
</tbody>
</table>
10:10

41-40

19

Flem  35-56-4

Ohio  377  43-46-11
Include:
- Cal
- Ohia
- Allo
- Missouri
- MD

Doses include:
- Texas
- New Jersey
- Indiana
- New Mexico
- S. Carolina
- Nevada
- Washington

?

Doses not included:
- Texas
- New Jersey
- Indiana
- Nevada
- Washington

?
Mo - 4070 - 40-49
Penn - 2970 - 43-49
NJ - 4170 - 48-43
MD - 3870 - 49-39
Delaw - 3170 - 38-49
Ohio - 3370 - 42-47

11:00

Texas - 35
Illinois Ohio - 235
Tennis
11:30 Chateau

Delmar: 26
Washington: 3
Missouri: 257

Does not work

N.M.: 1 4
Missouri: 10
Washington: 10
Miami: 18

231

Need 39

Ohio: 26
Illinois: 26
Pennsylvania: 26
Texas: 25

Ohio: 26
Illinois: 26
Pennsylvania: 29
Texas: 25

231 52
283 17
266
12:30

n. o. c.

Pennsylvania
Illinois
Texas
Ohio
New York
New Jersey
California

New Mexico - 4
Delaware - 3

Alaska - 3
Washington - 3
Wisconsin - 12
<table>
<thead>
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<th>Score</th>
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<td>Cali.</td>
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<td>Del.</td>
<td>3</td>
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<td>Florida</td>
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<td>Idaho</td>
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<td>Kansas</td>
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<td>Kentucky</td>
<td>9</td>
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<td>Mnt.</td>
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<td>Oregon</td>
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<td>Tennessee</td>
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<td>Utah</td>
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<td>Vermont</td>
<td>3</td>
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<tr>
<td>Va.</td>
<td>12</td>
</tr>
<tr>
<td>Wyoming</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total:** 202
Grandpa's
A Time to Cool it
Murphy
let them come to us (Press)

U.S. invasion - open the style, enter
Murphy
Display not an act
played by a number of others
C.I.A. personal - cut
Money in business
Business - the more successful you are
you've got to soften the sell

"We like you Americans
we don't trust your govt.")

Grandpa's
5. We have won the battle of
ideology
5. They want to retain
independence
Suscipere (Stans quid pro quo)
3. Solicita e.q.
State visits:
1. Europe trip - we come to listen and to tell other how to run world.

Vietnam:
- Options:
  1. Possible advantages in being big

Bill:
- Full blood:
  - The moder 
  - Moratorium
  - Deterioration period
  - Civil war: between Def + Stato

Rusk's strong arm:
- N. V. must control
- But not about going as hard as Rich - at least

Paper on what happened
- Over decisions in pressure
Marshall Plan

created a genocidal
people who had
taken to the
who trusted each other

Joint Spacemen

J. Aaron
Charles just to those who were known to the U.N.

important /& who knew Charles - the

government will be widely widely upheld.

This led to events to support a major political figure - oil deal.

In years past this seemed weird.

a lot of people - admin. -

a U.S. president for debt or a great

view between Japan -


1. Today, U.S. role is again changing in the world,

unifying national politics. Worldly, cultural, student

development -

The Capital -

- One 2.5 century alliance
- one of the greats in U.S.
- Particular knowledges in India -
- Due to world role -

They are a bit of a dilemma. (He can both sides)

- Effective at the swing -
- 95%

- Russia lost most power -
- Day to day operations
- - a diversity from
- - a strategy from
- - creating nudges

A new era of... international collaboration -

world opinion will influence great power -

it will not control demand.
Reboti for... 3
Action... 3
Rogers - on Deputy
Dec 24: 1968

Notes on elections:

Cabinet Memo:

John et al - conversations
Julie (patrician - pensive)
(We English - inquisitive)

Call on March's girl

Davy - came to Bonn -
Strong man to Chile in 1967 (Kennedy)
Sage on his cause when the left his
or no dictators when he left them.

Hit to Invictus
For to India (Baron de Wizz)
Flight to Valencienne -
Chaplain to Rome -

Betty Blaqmore - Ambassador's wife

Wiley to Jamaica -

Younger Susan Eisses (Oth)

Need in LBJ's failure

- WIT Staff
- Monger each Dept.
- Eisenhower in Johannesburg
- Boddie - Keep tight the files for LBJ. (Report)

W. H. - visit Department (again)

- Independent Again
- Solar - Face
- Church - Bean
My fellow Amin on T.V. is Pathetic.

Tonight I appreciate opportunity to introduce the name of the new Cabinet to the Amin people through this medium.

Dear Cooper:

I have chosen to present them all at once - because this is a Team working together.

1. I have tried to select best qualified.
2. I have tried to select men who were grounded - not just specialists in field.
3. Tried to represent whole country.

For Sig. Jotters:

Mr. Faya for Mongold:

1. Has a pretty home in N.Y. & DC.
2. Has 14 yrs. of Govt. exp.

3. Has served 10 yrs. in civil service.

4. Has a good heart.

The issue of the Nation first.

- He will serve with dedication & shall settle all the national issues.
For Mr. G. P. O. W. - 22 years of age
- he has 22 years of experience in jail
- one of the two main officers in charge of the Reformation - Liberal
- 1. We believe in the strength
we need to support our peace

For Mr. G. P. O. W. - 22 years of age
- a man who is one of the most
- outwardly honest
- 2. He has the ability, to
- first strong man - to restore
- law and order with justice in the
- nation.

For Mr. G. P. O. W. - 22 years of age
- David Kennedy, Secretary
- is one of the B. O. W. - within
- experience in jail system - (about 3 or 4)
- so reported in the time
- 3. He is in touch with
- 4. He is in touch with
- leadership -
- to stop and growth - constant
- the leaders.
For Surf of Aquidneck:

I wanted a Sand who was good & a
Surf who was good & a
Center who was good & a

with the old way around.

On Cliff Henkin & Frankie of U. Maine

1. grew up & was
2. learned Agriculture & Farm
3. taught it at U. Maine
4. and has been developed

A program Aquidneck with Farm

getting a farmers store

It will result in an industry.

For Surf of Howe - Dr. William Shady - (Squash)

has been the master in most of Farming & gardening in Maine.

He is a found intact in the sea.

For H. W. The Youngest Shady

and Edith - a good wind & a good wind

as H. W. - ST Young of the great

future still.

O Delight to imagine a purpose

in each portion of the round.
Sect of the
- 1. William Hind - king, express favorite,
  - 2. James Burns - public express &

Sect of H.D.:
- 1. George - expresser, &
  - 2. James Burns - expresser &

Sect of Trumpet:
- 1. George - expresser, &
  - 2. James Burns - expresser &

I, who will be by a partner of George, Geo. Geo.
- I will be invited to participate in all related events.

Sect of the
- 1. Geo.
- 2. George - expresser &
This group is dedicated to saving our Nation:
1. They are not yes men - they are
   independent thinkers and will be outspoken.
2. They are not narrowly specified
   they see the broad problem.
3. They have big ideas - they will
   be creative and expected to

Be careful and expected to

Out of the

- Planning - Money and Wac Black

- Farmers - Farmers

- Budget - Budget

It's a group who will work together
to bring peace and a great new solution to the problem of disarm - and arm.

This is at once a difflcult and exciting time

- War - Inflation - Lawlessness.

But the Nation wants peace.
But might in war is truth.

A nation at war can do almost anything.

A story as in an - can can - can 5.

- Fear - fear for fear

- News - news - they will be there the

most serious times.
Cabinet Breakfast File
Dec 18

Speeches + Press Brief for Jan 20:

   a. The story today - you may have to eat tomorrow 

2. Today avoid: 
   a. Disagreement with R.H. 
      b. with Congress 
      c. with Congress 

3. Need Dinner 
   a. Special cases: 
      i. Israel 
      ii. Price of gold 

   b. Rule: 
      i. The President 
      ii. Wait until Cabinet meets public stuff 
      iii. Talk of concerns - duration - (avoid partisanship) 

     (Joint - Rogers)

Press Relation: 

1. Work Press - no friends - only interests. 
   a. Treat with courtesy - but remember they only want news. 

2. Columnists: Won't splinter with R.H. 

3. Said: (Don't buddy buddy - counterfactual) 

4. Don't go on Meet Press - Face Nation 

5. Later be candid - spokesperson 
   a. Be interesting 

6. Big man big responsibility
Meet radicals - (open arms) -

Appointments:
1. 1st Friday in 6 months
2. Ethos - not friends
3. Big league - v. Stoles -
4. G followers - (no sentiment)

Call on the - take wines)

\checkmark

Wedding -?

The Heritage:
1. Parables
2. Smiths
3. Budget

President's time:
1. Never turn down:
   - But - usually busy
   - 2. R. Non-applicants
     - Social: Garnet - every thing -
       - Glenn 

Social events:
1. No PM. Visits outside
2. Client does all - diplomatic
3. W. H. Dinner for only

But he's enjoying it - confidential - not grim - cheerful.
Mood of the thing -

Let children see the glory - (Parshy)

you have my confidence - my loyalty -
1. Don't worry about slip - PM.岁以上
Uji

Warren: Lou Harris

Volpe: Stans

New Deal
Fair Deal
Retreat- Normalcy

Impact of Great Program
Inadequately Unsatisfactory

Concept of Responsibility:
1. Responsibility of each to self
2. Responsibility of American
3. Notions of State responsibility

Progress throughexpérience
The Roosevelt Way

Forward together:
Committee
could pick it up

My brother?

John McLeod

Science appointment: Lindsay

Listening post? for you

Rinfret
December 19, 1963.

I would like to offer the following suggestion to Mr Nixon.

At the proper time, Vice-Admiral Rickover, the father and developer of the atomic submarine, be made a full admiral or otherwise honored in a way worthy of his achievement—the greatest thing ever done for the defense of the United States.

This is long overdue, I believe you'll agree. It would be emphatically approved by Americans everywhere (including Jews).

Remember what a fight he had to make against the Navy Establishment; how he drove and inspired his men to accomplish the "impossible"—a word he apparently did not know!

I'm not relating anything new, of course. Seems to me this is a good time to recall it.

Respectfully submitted,

Harrold K. Hovey
3318 Cattaraugus Ave.
Culver City, Calif. 90230
Mr Richard Nixon
Hotel Pierre
New York, N.Y.

Attn. Rose Mary Woods
Harrold Hovey
3318 Cattaraugus Ave.
Culver City, Calif. 90230
I • • •
To Bill Martin
in best wishes;
9tiahard Nixon
President of the United States

THE WHITE HOUSE
WASHINGTON
August 13, 1974
Marje Acker

Since I don't know when I'll be seeing this good friend after the next few weeks, I'd very much appreciate a signature, if possible. He is unaware of the whole thing.

Richard Nixon
President of the United States of America
President Richard M. Nixon

IN RECOGNITION OF YOUR SUPPORT AND
PLEASING DEVOTION TO WHITTIER COLLEGE
AND THE IDEALS IT REPRESENTS.

4-70
STICK WITH DICK

N-I-X-O-N