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<td>1</td>
<td>44</td>
<td>01/16/1969</td>
<td>Memo</td>
<td>Copy of a memo from RN to Bob Haldeman RE: CIA operations and personnel. Note from Rose Mary Woods included at the end of the memo. 1 pg.</td>
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<td>1</td>
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<td>Memo from RN to Bob Haldeman and John Mitchell RE: crime rate. 2 pgs.</td>
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<td>Memo from RN to Bob Haldeman regarding Johnson's State of the Union address. Contains typed note by Rose Mary Woods preceding the memo. 2 pgs.</td>
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MEMORANDUM

TO: Bob Haldeman
FROM: RN

I have expressed to Goodpastor, Kissinger, as well as to John Mitchell, my concern with regard to the personnel and operations of CIA. That is one of the reasons I am looking for a second man who will not just be another member of the CIA establishment.

Within three to four weeks of January 20, I would like for you to pull together the thoughts that these and others may have on CIA and also check to see what action can be taken by Executive Order without being submitted to the Congress in order to get it on the right track. Bob Murphy, incidentally, should be consulted on this since he is a member of the over-all national intelligence board. You will run into a great deal of inertia and resistance because CIA has been investigated scores of times and always comes out more ingrown and incestuous than ever. I am determined, however, to do something about it.

Have Harlow put Scoop Jackson on my appointment at an early date because I want to discuss this with him.

(Bob -- RN actually said "Scoop Taylor" but I am sure it is Senator Scoop Jackson. rmw)
MEMORANDUM

TO: John Mitchell
cc: Bob Haldeman
FROM: RN

January 16, 1969

My recollection is that if the present rate of crime increase continues, the crime rate will double in the next four years.

This is a striking example of why I want each Cabinet officer to take inventory of where the nation is today, what the record has been and what it will be if present trends continue, and then set that up as a yardstick against which we work.

For example, in the crime area, we know we aren't going to be able to eliminate it entirely or even in a striking way. On the other hand, if we can make our figures legitimately look better than theirs - this shows progress and will have a tremendous meaning.

I again direct Haldeman to see that this is followed up with each Cabinet officer. I do not think you can simply leave it to Klein, since he does not comprehend the necessity for developing over-all plans and following through on them. This should be a special project for a very able, buttoned-down man on the White House staff. I want a report from each Cabinet officer every three months as to what progress he is making. And, as I
have indicated previously, I want a report within one month after January 20 as to what the inventory is in each Cabinet member's department or agency.

Again, this order should be handled orally - and not in writing.

State is another area where a striking record can be made. Just have all the trouble spots of the world listed, point up such facts as how many dictatorships there are in Latin America, Africa, etc., as compared with 1960 and then we start from there.

I cannot emphasize the importance of this project from a long range political standpoint and I want a complete report from Haldeman within a week after the Inauguration as to who is in charge of this activity and what I can expect to hear on carrying it out. Completely apart from the political effect, it is also a very good idea from the standpoint of each department that the top members of the team know exactly where they are when they start and then have a yardstick to measure their accomplishments from that time out. Perhaps Roy Ash could be of some assistance in laying out to the department heads exactly what we want to accomplish here -- speaking in non-partisan terms -- in terms of better executive management.
January 16, 1969

MEMORANDUM

TO: Bob Haldeman
FROM: RN

(This was on a tape prior to LBJ's State of the Union message). rmw

Would you speak to Harlow with regard to Dirksen's project of making his own "State of the Union" speech, setting forth - in objective and not extremely partisan terms - just what we inherited as a contrast to the rosy picture Johnson will state in his State of the Union message.

My guess is that Dirksen will not follow through on this and that Harlow may have to find somebody else to do it. Perhaps this is a good project for a group of the young Congressmen, like Rumsfeld, to undertake.

A good example is Johnson's statement that balance of payments is better off than at any time since 1957. One economist at the Task Force Dinner said "That's just a lie" and Arthur Burns agreed that the figures had been juggled and that we actually faced a very desperate situation within the first year of our own Administration due to unfavorable trade balances. Johnson, of course, has obtained a good balance of payments figure by juggling the over-all statistics.

I cannot emphasize the importance of this project from a long range political standpoint and I want a complete report from
Haldeman within a week after the Inauguration as to who is in charge of this activity and what I can expect to hear on carrying it out.
MEMORANDUM

TO: John Ehrlichman
FROM: RN

In considering appointments to prestige committees which do not require full time service, be sure that John Johnson, the publisher of ESQUIRE, is high on the list. Incidentally, he also could be considered for a top Ambassadorial post or a high level fulltime position if he would consider it.

Just as a further reminder to you, I have invited Jimmy Byrnes to the White House for his birthday which I think is sometime in May. This should be a formal dinner at night and will give us an opportunity to have good representation from the South, some high level Democratic representation as well as some of our people from the VIP list.

Along the same lines, since this is the 10th anniversary of my trip to Russia we will have a reception for those who are members of the "Kitchen Cabinet." I have included this in a previous memorandum but wanted to put it in as a reminder now so that it could be worked into our schedule. The "Kitchen Cabinet" date can be anytime during the period I was in Russia which gives us about two weeks to play with in late June and early July.

(John -- he said ESQUIRE -- I wonder if he does not mean EBONY)
MEMORANDUM

TO: Don Hughes
FROM: RN

With regard to the naming of the boats, I would like for the Sequoia to be retained purely apart from whether I would have the authority to change it, it has a California connotation which I like.

The other two boats will be called "The Patricia" and "The Julie".
In other words, while I have always felt that the District was a pretty hopeless problem, it seems to me that this is one area where we can't help but improve on what our predecessors have done. Moynihan seems to have a very good feel for it and I urge that his recommendations not be rejected without proper consideration. The tendency is to simply go along with things as they are - to patch over the problems. What I am trying to convey is a sense of real urgency and interest on my part. I would like to have the best District of Columbia program -- one that I could present in a special message to the Congress -- ready within 30 to 60 days after the Inaugural.

# # # #
January 16, 1969

MEMORANDUM

TO: John Ehrlichman
FROM: RN

In reading over the campaign speeches, I thought one of the better ones was "The Volunteer Way." One suggestion which was advanced in it was that I would set up some new rewards for public service. I want to follow through on this and would like a recommendation from Garment, Safire, et al., as to what would be an appropriate award.

The medal for Freedom which Kennedy set up and which has not been used by Johnson, I think related only to foreign policy achievements. In any event, I think we ought to have a different kind of award for this kind of activity.

On a related subject, you will recall Mrs. Nixon has expressed an interest in providing some leadership to volunteer activities among women. I think Tricia also has some interest in this direction. Will you give me a report within a week or so after the 20th as to what our options might be. In Tricia's case the Smithsonian idea appeals to me. Also - particularly the one where she might work in the area which has to do with the gowns of First Ladies, and, the history of the White House, etc.

However, I want to emphasize that I think you might be looking into a number of different things as I think she would be interested in case you have other ideas.
January 16, 1969

MEMORANDUM

TO: John Ehrlichman
FROM: RN

As I have already indicated, I believe that if it is logistically possible champagne might be served to the campaign staff at the Tuesday morning affair. If you and others involved conclude we should not do so then I think we should at least have coffee for those who attend although if the number gets up to 300 or 400 this may present a problem.

As far as the family group is concerned on Monday night, I think we should definitely have a buffet of sandwiches set up in the dining room. It has occurred to me that this is probably the best time for all of them to get a bite to eat.
January 16, 1969

MEMORANDUM

TO: Bob Haldeman
FROM: RN

I would like to have Bob Murphy stay on as a Consultant for as long a period as he is willing to do so after January 20. I would plan to have him sit in on meetings of the NSC on an advisory basis and to advise me from time to time when I request it. And, of course, to provide the same service to Kissinger and to the State Department if they request it. Logistically I think the best approach would be to give him an office in the Executive Office Building and provide secretarial help to the extent that he desires it.

Will you discuss the matter with him and with Kissinger and work out a plan. I, of course, will talk with Murphy once we have a program agreed to.
MEMORANDUM

TO: RN
FROM: John Ehrlichman
RE: Statement by RN with regard to Agnew’s Position on Inter-Governmental Relations

The timing on this statement (its issuance tonight or tomorrow morning early) is dictated by the fact that the Advisory Commission on Inter-Governmental Relations, the Executive Committee of City Managers Association, and the Executive Committee of the Association of Mayors, are all meeting in Washington tomorrow.

Governor Agnew has been asked to speak to each group. He feels strongly that a statement from the President-Elect is essential at this time to give him standing before these groups.

He and his staff have provided me with an outline of the proposed organization of the Office of Inter-Governmental Relations. It needs additional work but this statement need not be held up pending the accomplishment of future staff work.
January 16, 1969

MEMORANDUM

TO: RMW
FROM: RN

I wrote a letter to a friend of Charlie's called Dr. Gus White recently. His incoming letter had some interesting comments on urban problems. I would like for you to put it in my reading file.
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MEMORANDUM

TO: RMW
cc: Ehrlichman
FROM: RN

I think the relatives who attend the affair on the 20th as well as the campaign staff will be there on the 21st would treasure White House invitations. As we have previously agreed it is not possible to get out such invitations prior to the affairs. If it can be worked out, I would like for invitations to be prepared for both groups and mailed to them with a memo from RMW indicating that we were unable to get the invitations delivered before the Inauguration and RN thought they might like to have one for a souvenir. It would be the usual invitation form with the name of the invitee written in just as they do it for other state occasions. See if this can be worked out and, if so, follow up on it.
January 16, 1969

MEMORANDUM

TO: RN

FROM: John Ehrlichman

RE: Statement by RN with regard to Agnew's Position on Inter-Governmental Relations

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He and his staff have provided me with an outline of the proposed organization of the Office of Inter-Governmental Relations. It needs additional work but this statement need not be held up pending the accomplishment of future staff work.
Absolutely essential to my Administration is a more practical and functional role for state and local government officials in the formulation of Federal policies, programs, goals and priorities. We must have a working partnership among all levels of government to seek and implement solutions to our many domestic programs. Our state and local officials have the difficult job of meshing Federal assistance with their needs, and I feel there is no group in a better position to advise the Federal government on how to improve domestic programs than these men and women who have the ultimate responsibility for carrying them out.

I attach such importance to this objective that, as I have previously indicated, I am asking Vice-President-Elect Agnew to assume responsibility for seeing that it is accomplished. Accordingly, the Vice President will act as my liaison with state and local government officials. It will be his responsibility to make the Federal machinery sensitive, receptive, and responsive to their views. Conversely, the Federal departments, agencies, and councils will look to him to smooth out any rough spots in their relations with state and local governments. He will encourage and assist in facilitating maximum cooperation between the various federal agencies and state and local governments. We want to reverse the situation wherein state and local officials merely "get the word from Washington," rather we want the Federal government to get the word from the state and local governments on how they view pending Federal decisions, what their priorities are, how they feel Federal aid can be structured so as to be more helpful to them, where the defects in our grants-in-aid program are, all of
which will better enable us to respond to the many critical
problems confronting our state and local governments. It is
also my desire that the Vice President Elect work closely with and
encourage the productive work of the Advisory Commission on
Inter-Governmental Relations. The recommendations of the
Commission and its research would be of great value to the
Vice President Elect in reaching our objectives. There will be no
body which will need to be more sensitive and responsive to Vice
President Elect Agnew's activities in this area than the Council
on Urban Affairs.

Vice President Elect Agnew will serve as a permanent
member of the Council and, in my absence, serve as its Chairman.