National Security Study Memorandum 159

TO: 
The Secretary of Defense
The Secretary of State
The Director of Central Intelligence
The Administrator, Agency for
International Development

SUBJECT: U.S. Counterinsurgency Support for Thailand

The President has indicated his concern over the expanding insurgent threat to effective government control in a number of provinces in rural Thailand, particularly in the two areas bordering Laos in North and Northeast Thailand.

The President has requested a study addressing the following two issues:

-- RTG actions to increase its counterinsurgency effectiveness. The repeated demonstrations of insurgent capability to thwart government efforts to counter the insurgent threat warrants an examination of alternative Thai programs and modes of operation which hold out the prospect of increased government effectiveness. The feasibility of such alternatives should be considered in the light of their impact on the balances within the Thai bureaucracy and their resource costs to the Thai government.

-- The U.S. role in promoting a more effective Thai counterinsurgency effort. With limited security assistance resources and an uncertain ability to leverage even marginal changes in Thai direction, our assistance must be carefully organized and directed to ensure support for Thai actions which most effectively contribute to their counterinsurgency effort. Alternative adjustments in the U.S. counterinsurgency assistance program
in terms of the allocation of our resources to various Thai
programs and in our own management organization at all levels
should be considered. The implications for RTG counterinsurgency
efforts of either phasing out our counterinsurgency assistance or
attempting to exert greater influence with increased levels of
assistance should be assessed.

This study should draw on work already done in connection with the study
directed by NSSM 51 but should focus on the specific issues for decision
concerning the Thai counterinsurgency program. It should be prepared
by an NSC interagency ad hoc group comprising appropriate senior
representatives of the addressees and the NSC staff and chaired by the
representative of the Secretary of State.

The study should be submitted not later than November 15, 1972, for
consideration by the Senior Review Group. It will be reviewed in
conjunction with the study prepared in response to NSSM 51.

Henry A. Kissinger

cc: Director, Office of
Management and Budget