

DECLASSIFIED

E.O. 12958, as amended, Sect 3.5

NSC/Soubers to Smith 09/06/2002

By bar Date 02/13/07

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

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August 24, 1971

National Security Decision Memorandum 112 (Revised)

MEMORANDUM FOR

The Secretary of State  
The Secretary of Defense  
The Secretary of Agriculture  
The Director of Central Intelligence  
The Director, Office of Management and Budget  
The Administrator, Agency for International  
Development  
The Chairman, Joint Chiefs of Staff  
The Assistant to the President for International  
Economic Affairs

SUBJECT: Country Programming

The President has directed the preparation annually of Country Programming Memoranda (CPMs) encompassing all U. S. and U. S. -related programs in selected countries.

These CPMs will be prepared for the Senior Review Group and serve as the basis for: (a) decisions on the key program issues including trade-offs among programs, (b) final budget decisions for the upcoming fiscal year, and (c) periodic country program reviews as dictated by developments throughout the budget year.

The focus of the CPMs will be on key program alternatives and policy issues attendant to the choice and mix of programs, particularly alternatives for the upcoming fiscal year. Analysis of the effects of alternatives will be summarized. The CPMs will include summaries of each major program category with analysis of past and current programs using a program budget. Agency and Mission views and preferred programs will be indicated. Sensitive programs will be examined in a separate annex.

Overall direction of the development of the CPMs and the analysis therein will be the responsibility of the CPM Working Group, chaired by the NSC Director for Program Analysis and including the senior program officer of each addressee.

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The development of individual CPMs and the analysis therein will be the responsibility of interagency CPM committees for each country chaired by the Department of State.

Completed CPMs will be submitted to the Chairman of the SRG with a copy to the Director of OMB.

After final review by the SRG and decision by the President, major and significant departures from the CPM plan, either as a result of actions by the Administration and the Congress or as a result of negotiation and the implementation of the program, will be submitted by the responsible agency as an amendment to the CPM for review by the SRG and approval by the President as necessary.

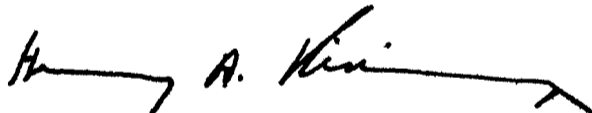
OMB and the Assistant to the President for International Economic Affairs will be members of the SRG when it considers CPMs or CPM amendments.

The countries tentatively selected for full FY 1974 CPM preparation are: Thailand and Cambodia. Additional countries may be selected for country programming studies for FY 1974 and succeeding years.

The FY 1974 Country Program studies will be completed by June 30, 1972, and after approval the CPM will constitute guidance for development of the Security Assistance Program and other U. S. programs for the countries concerned.

For non-CPM countries, substantive and budget issues for decision pertaining to economic assistance and PL 480 will be handled in accordance with existing procedures as outlined in NSDM 10. Other issues for decision in the case of these non-CPM countries including those involving security assistance will be handled in accordance with existing interagency procedures.

NSDM 4 (revised September 4, 1969) and NSSM 77 (October 8, 1969) are hereby rescinded.



Henry A. Kissinger