

H. R. Haldeman Diaries Collection, January 18, 1969 – April 30, 1973

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Sunday, April 20.

Left for Camp David yesterday afternoon after the Klein-Harlow meeting. President invited Mitchells to dinner at Aspen and the rest of us for movie later. Saw Dr. Zhivago. Strange to sit in room with leader of free world and Commander in Chief of Armed Forces and watch the pictures of the Russian Revolution, Army overthrow, etc. We all had the same thought.

Kissinger very concerned about Rogers ' speech to Associated Press tomorrow. Has draft and some points are directly contrary to President's position. Kissinger called Rogers to discuss and Rogers blew up saying he and the other Cabinet officers were tired of Kissinger and Ehrlichman telling them what the President thinks and wants. Said President can tell him himself. This, plus major confrontation between Burns and Kennedy regarding Tax Reform Bill going up tomorrow that Ehrlichman can't arbitrate, decided us to get Mitchell and discuss whole staff versus Cabinet problem with President before it becomes a real one.

Had long talk on this at Aspen. President taking view that these things are inevitable and expected. Should not become overly concerned. Take them in stride - lose the little battles - so can fight to the win on really important ones. He seemed interested in the subject, but not anxious to overrate it.

Kissinger's problem with State is well-recognized and understood by President - he just doesn't want to let it develop into pushing Kissinger into the Rostow position.

On domestic - real problem is Burns-Moynihan dichotomy. Cabinet officers will accept and welcome White House direction, but object to conflicting White House direction from various sources. Problem for Ehrlichman is to get control so White House speaks with one voice in implementing or transmitting President's views, while still keeping open all channels of input. Hard to do with such strong and divergent characters.

Long talk with Ehrlichman (and Harlow yesterday) regarding salaries and White House office setup for White House staff. We are all agreed we should substantially raise the middle



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management group to comparability level within government. Will be hard to convince President. Also agreed we should clean out West Wing and make it a true executive suite - with principals and their immediate personal staffs. President will be all for this.