

Richard Nixon Presidential Library  
Contested Materials Collection  
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8	42	12/1/1971	<input type="checkbox"/>	White House Staff	Memo	Copy of a memo from Haldeman to Klein RE: Klein's comments on the Sheraton Corporation. 1 pg.
8	42	12/13/1971	<input type="checkbox"/>	Campaign	Memo	From Haldeman to RN RE: preparations for the New Hampshire primary. 1 pg.
8	42	12/13/1971	<input type="checkbox"/>	White House Staff	Memo	From Strachan to Haldeman RE: problems of various White House personnel with Harry Flemming. 2 pgs.

Administratively Confidential

December 1, 1971

MEMORANDUM FOR:

HERBERT G. KLEIN

FROM:

H.R. HALDEMAN

The November 30 Evening Star story quoting your views about the Sheraton Corporation's contribution of a "relatively small amount to the RNC" creates a problem because it contradicted the statement prepared at the RNC for Dick Herman.

It was my understanding that you were not to comment on the Convention arrangements with San Diego without checking with those who are working daily on this project. In the future if you need to say something, please call Jeb Magruder or Bill Timmons about the correct stance to take to insure a unified approach.

cc: Jeb Magruder  
Bill Timmons

GS:lm

**ADMINISTRATIVELY CONFIDENTIAL**

December 13, 1971

**MEMORANDUM FOR THE PRESIDENT**

**FROM :** H. R. HALDEMAN  
**SUBJECT :** New Hampshire Primary

You asked that the Attorney General be informed that he must silence Governor Peterson and Senator Cotton on comments urging you to campaign in the New Hampshire Primary.

Jeb Magruder contacted Governor Peterson on November 20 about the inappropriateness of this comment. In addition, Magruder asked Stuart Lamprey to make this point to Senator Cotton as well as Governor Peterson. Peter Flanigan also mentioned this to Governor Peterson.

After the Governor Peterson statement, Lane Dwinell, the Nixon State Chairman in New Hampshire, said that although he hoped the President would campaign in New Hampshire, in light of the President's busy schedule it would probably not be possible.

Harry Flemming also talked with Senator Cotton and Stuart Lamprey on December 7 and emphasized that his comments on the President's campaign plans were inappropriate.

As to the other primary states, the Attorney General has instructed all of his crew to make the point to all Nixon State Chairmen and organizations not to expect the President to campaign in their primary states. All statements and comments to the press are to reflect this view that you will not campaign in the primary states.

HRH:GS:lm:HRH:pm

*Dixon* *[Signature]*  
*AG*

THE WHITE HOUSE

WASHINGTON

~~PERSONAL AND CONFIDENTIAL~~

December 13, 1971

MEMORANDUM FOR:

H.R. HALDEMAN

FROM:

GORDON STRACHAN **G**

SUBJECT:

Harry Flemming

I may be way out of line commenting on Harry Flemming. Also, I realize that I am not to point out problems without solutions. However, I do feel you should be aware of the intensity of bad feelings against Harry Flemming. The list of people who have expressed their concern to me is formidable. Fred Malek, Bill Horton, Harry Dent, John Sears, Cliff Miller, and Jeb Magruder have all volunteered their concern. It is of course possible to discount Sears and Magruder because they may profit from a decline in Flemming's influence. But Malek, Horton, and Dent have nothing to gain. The points made against Flemming include:

- 1) He has neither the seniority nor the tact to deal with Governors, Senators, or top party people;
- 2) He has a substantial adverse impact with Republican Party circles because of his apparently poor performance in the personnel spot for the first two years;
- 3) He has named State Chairmen in 19 states. All were selected with close supervision by the Attorney General. However, nothing is in writing so there is almost no way to evaluate the quality of his staff work for the Attorney General;
- 4) He has given only general guidance to the Nixon State Chairmen in a one to two hour meeting. He neither requests nor receives written reports on their progress implementing his directives;
- 5) He does not seem to be in control of the New Hampshire race. For example, he met on December 7 with the New Hampshire Republican State Chairman, Robert E. Whelan. After the meeting with Whelan, when asked to comment on the possible candidacy of a conservative such as Ashbrook, Whelan said to the press: ". . . he doubted such a candidate would get 1 percent of the vote in his state." When I called Flemming to ask him about this statement he said

he thought he had covered the point of careful comment about percentages that might be received by challengers to the President. This comment was especially surprising in light of the recent experience with Governor Peterson's comments about New Hampshire.

The net result of all this is that what may prove to be the most important part of the Campaign - nuts and bolts organization - is in the hands of Harry Flemming, who many believe is not up to the job. There are rumors that the Attorney General will bring in someone "heavier" to replace Flemming. Bob Mardian and Jerris Leonard are the two names mentioned most frequently but this is all hopeful speculation by the group expressing concern.