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3	59	11/22/1971	<input type="checkbox"/>	Campaign	Memo	From Andre E. LeTendre to George T. Bell RE: the use of Key Men in the election of 1972. 2 pgs.
3	59	11/18/1971	<input type="checkbox"/>	Campaign	Newspaper	A "Washington Post" article entitled "A Creaky Start for 1972" authored by Rowland Evans and Robert Novak. 1 pg.
3	59	2/14/1972	<input type="checkbox"/>	Campaign	Memo	From Colson to the Attorney General RE: John Volpe and his usefulness in interpreting New Hampshire politics. 1 pg.

MEMORANDUM

DETERMINED TO BE AN ADMINISTRATIVE MARKING

E.O. 12065, Section 6-102

By gib NARS, Date 1/26/81

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

Blind copy - do not forward to GTB

memo to ~~the~~ Mitchell
re: use of LeTendre

November 22, 1971

MEMORANDUM FOR:

GEORGE T. BELL

FROM:

ANDRE' E. LeTENDRE *AL*

SUBJECT:

Utilization of Field Men contacts/
Key Men/Andre' E. LeTendre in
campaign structure

ATTACHMENT:

Post article

Per our luncheon conversation of last week, and per attached article, the ultimate utilization of our Key Men and the contacts our field men are making, in addition to my ultimate placement and role, all concern me greatly.

The programs I've spent time on since last November will cost us by next November a third of a million dollars. The programs, therefore, should either be top priority and produce top-notch results or we have wasted a great deal of money and many people's time.

It concerns me that the possibility exists that the structures within states and nationally will all be solidified without any input from our programs or me.

Frankly, we have hired high-caliber people in the field who are making contacts with the best people available in each state. (Every one of our field men took a large cut in salary to come with us with the understanding they would be in position to contribute a great deal at a high-level toward our success in '72.)

The Key Men who end up "A's" in our program will also possess the ability and desire to contribute a great deal to insure our success.

If we do not utilize the talents of those our field men and I are putting into the system, we not only will not get the return on our investment we should and have coming; but we will have thousands (literally) of turned-off people.

My feelings about the role I am to play personally parallel the above. If I'm to end up 3rd or 4th level, unable to utilize my talents and the contacts our program bring about, it would make sense for me to get locked into a different program and turn this one over to someone else.

I firmly believe the programs we are involved in can make a significant contribution to our overall success in '72, if utilized properly and properly placed in the overall organizational structure.

Thanks, George.

Howland Evans and Robert Novak

A Creaky Start for 1972

A nationwide appeal to the White House has stymied the appointment of a Nixon campaign chairman in New Jersey who is anathema to the state's top Republican leaders.

Still that intervention, the one under consideration to run Citizens for Nixon in the crucial state of New Jersey was James A. Skidmore, a businessman and friend of pharmaceutical czar Elmer Bobst, one of President Nixon's closest friends. Skidmore had that state's prestigious assignment in the 1968 campaign, but in disapproval of the state's top Republican hierarchy he set up more moderate alternatives.

When New Jersey the only state in the East carried by Mr. Nixon (with a plurality, not a majority, of the disunited vote), the mere discovery that White House political operatives had even considered Skidmore for the No. 1 1972 campaign spot both infuriated and terrified New Jersey Republicans.

That discovery was made last weekend in a series of hushed meetings between political aides of Attorney General John N. Mitchell, who will be cam-

paigned boss next year, and Republican state chairmen and national committee members from the northeastern region — Maine to Pennsylvania.

Moreover, the Skidmore incident only added to the already bleak mood that left many of the party's grass roots high command in such states as New York, Pennsylvania, New Jersey and Connecticut in anguish over campaign plans being worked out by operatives of Mitchell (still tied down at Justice).

FOR EXAMPLE, the Thursday-through-Saturday sessions at the Mayflower Hotel had been billed as the first unveiling of organizational charts showing just how the campaign would be run and where the state leaders would fit into it. They never were produced. Some state chairmen has also arrived armed with specific suggestions for the top post of chairman of Citizens for Nixon in their states. They had been asked to discuss various prospects with Nixon aides.

But despite the fact that this method of choosing a campaign chairman in each

state came from White House aides at the Denver Republican National Committee meeting in July, the White House was not ready. The whole process has now been postponed.

What really disturbed the state party leaders here last week was not so much missed deadlines or the tentative selection of second-runners to run statewide presidential campaigns. It was the tone and mood of lectures they heard from such high-level White House pals as Henry Flemming and Jeb S. Magruder, now running the Committee for the Re-election of the President from a suite of offices at 1701 Pennsylvania Ave.

Thus, at a long Friday breakfast session, Magruder and Flemming talked expansively about the sponge-like functions of the Citizens Committees in each state, their planned network of subcommittees for youth, aged and farmers and the fact that each Citizens chairman would have total control over budget, payroll, volunteers and campaign.

ONE STATE chairman bluntly demurred. If the party's regular state chairmen did not have over-all

control, he said, the "conflicts" would be deadly and endless. Flemming simply replied "no, no" without explanation.

Turning to his seatmate, New York State Chairman Charles T. Lavin, he muttered in cold fury: "This is nothing but trouble, trouble and more trouble."

Connecticut's Tina Harrower decided then and there to end her seven years of hard work as national committeewoman at the next committee meeting in December, six months before her term expires. A Republican liberal, Mrs. Harrower's decision was based not on ideology but on pragmatic politics. "If they don't recognize your existence," she told a friend, "you can't work your heart out."

At issue here is the age-old cleavage between the inner and outer representative political elite, guarded around every President and the party's high command in the field. That is unavoidable. What was avoidable was the broad way Mr. Nixon's youthful, super-confident operatives treated the party's regular chairmen. The price could be high in battleground states like New Jersey, Pennsylvania and Connecticut.

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ADMINISTRATIVE MARKING
E.O. 12065, Section 6-102
By jlw NARS, Date 2/26/81

~~CONFIDENTIAL~~

February 14, 1972

MEMORANDUM FOR: THE ATTORNEY GENERAL
FROM: CHARLES COLSON
SUBJECT: John Volpe

I thought you should see the attached. I suspect that Volpe has been in touch with you himself about this.

John is a very excitable fellow as you know. On the other hand, I've always found that he has a pretty good political feel of things and should know a little bit about New Hampshire, since the politics in some respects are similar to Massachusetts.

In any event, the attached is sent on to you for whatever it's worth.