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January 15, 1972

MEMORANDUM FOR: LARRY HIGBY
FROM: CHARLES COLSON
SUBJECT: Attached column

Maybe Bob would like to see a copy of the attached that was just sent to me by a friend.

This is the third time that Bob Dole has done this to us. He loves to blame the White House Staff for planting things in the press (which I know not one instance of); but he still continues to stick it into us publicly. It's absurd. Needless to say, I have written him about this.

Maybe his personal problems account for all of this and, if they are now settled, he may be a little easier to live with.
January 10, 1972

MEMORANDUM FOR: LARRY HIGBY

FROM: CHUCK COLSON

SUBJECT: Attached List

I find that I am increasingly being the guy that throws the turd into the punch bowl on almost everything going on. I, therefore, would like to pass a thought on to you. Give it to Haldeman if you want and blame me if you want, although pretty soon you’re going to think I’m poking my nose into everybody’s business.

In connection with trying to find one man in each of the non-key states who could be a good political contact as well as a mover and shaker, we asked Al Kaupinen and Harry Flemming to give us their list of people.

Attached is what they gave us. I could have done much better out of my own head than this and obviously 95 percent of this could have been gotten from the Congressional Directory. It is really a terribly amateurish effort. I’m not complaining about this instance because we were able to go back through our own people and get what we needed. That’s not the point. The point is that those guys do not have a political organization. God knows what they have been doing, but it is increasingly clear to me that they are simply taking some of the obvious names and relying on them rather than trying to develop a structure of independents, possible Democratic converts and/or new fresh faces. They’re just dealing with the same obvious guys that the National Committee deals with.

This leads to one of their major problems which is that they are duplicating the National Committee efforts which will cause a lot of the regular organization people to be offended and sit on their hands. There will be inevitable rivalries and jealousies between the Nixon organization and the National Committee structure. The key is to keep the two
separate as was brilliantly done in the 1956 campaign. Citizens should be appealing to an entirely different constituency. The National Committee should be building up its own regular organization.

I'm afraid that this little exercise this week showed that we really have made no progress in that direction and that we really aren't developing anything very imaginative organizationally. This, of course, is what I've heard from many sources and am discovering myself the more deeply I get into it.

I went into this at great length with Malek today explaining my own views, largely based upon experience over the years. I have seen this happen before.

Perhaps I should talk to Bob about this sometime or I will try, if I can get a few minutes, to do a very analytical memo or maybe the best thing is for you to simply mention the problem to him.
January 5, 1972

MEMORANDUM FOR: LARRY HIGBY
FROM: CHARLES COLSON
SUBJECT: Your Memo of December 14

In response to your memo of December 14, copy attached, Lofton apparently had the final say on the cover of Monday of December 13.

Thus far I have been spectacularly unsuccessful in getting Nofsiger or any of his crew to budget at all. We do not now have control over what goes into Monday and we won't get it until somebody up there understands the rules of the game. I have tried but we are effectively ignored. If you think you can get anywhere with Nofsiger, please try. I have the very uncomfortable feeling that that operation is not being controlled by anyone and what's worse, no one really seems concerned about it.

The key is obviously who we put in. I talked to Freeman and he is definitely not interested in anything. As he puts it, if he would do anything he would go to the White House; that's his first choice. He would have no interest in the Committee.

I think it's a very high priority that we find a man to replace Nofsiger and that he be our man. Perhaps Malek could be asked to look for someone quickly. As you remember, I raised this with Bob who said he wanted to take it up with the Attorney General. Obviously that's great, but let's get it rolling if we can.

Yesterday was a classic example. I sent Karalekas to the Committee after getting Dole's approval on Muskie's statement. He personally supervised the printing and distribution and then had messengers deliver it. It was on the wires within an hour and a half and 3 hours before its release time it was out. The Committee has never done this on their own, hard as that may be to believe.