Conversation No. 853-1

Date: February 8, 1973
Time: Unknown between 9:51 am and 9:52 am
Location: Oval Office

The President talked with the White House operator.

[See Conversation No. 43-215]

Request for a call to Lyndon K. ("Mort") Allin

Conversation No. 853-2

Date: February 8, 1973
Time: 9:51 am-9:52 am
Location: Oval Office

The President met with Stephen B. Bull.

Charles W. Colson
-Location
-Copy of Henry Fairlie's book [*Great Expectations*]
  -Alice Roosevelt Longworth
-Vermon Royster's column
  -Press on Vietnam settlement
    -Longworth
-Rose Mary Woods

Bull left at 9:52 am.
Date: February 8, 1973
Time: 9:52 am-9:54 am
Location: Oval Office

The President talked with Lyndon K. ("Mort") Allin.

[See Conversation No. 43-52]

Date: February 8, 1973
Time: Unknown between 9:54 am and 10:31 am
Location: Oval Office

The President met with Stephen B. Bull.

President’s schedule
- Trip to California

Entertainment for Golda Meir’s visit
- Thelma C. ("Pat") Nixon
- Van Cliburn
- Benny Goodman
- Lionel Hampton
- Gene Kruger [?]

Bull left at an unknown time before 10:31 am.
Date: February 8, 1973  
Time: Unknown between 9:54 am and 10:31 am  
Location: Oval Office

The President met with Manolo Sanchez.

*******************************************************************************
[Begin segment reviewed under deed of gift]

Refreshments
- Coffee

[End segment reviewed under deed of gift]
*******************************************************************************

Sanchez left at an unknown time before 10:31 am.

Date: February 8, 1973  
Time: Unknown between 9:54 am and 10:31 am  
Location: Oval Office

The President met with Stephen B. Bull.

President's schedule
- George P. Shultz's call to John D. Ehrlichman
- Meeting with Russell B. Long
- Ehrlichman's call to Bull
- Opinion on President's attendance
- Meeting with Shultz and Long
- Welfare reform
- Tax and trade
- Welfare reform
  - Ehrlichman
  - Call to Shultz
  - Amount of time

Bull left at an unknown time before 10:31 am.

Date: February 8, 1973
Time: Unknown between 9:54 am and 10:31 am
Location: Oval Office

The President met with Manolo Sanchez.

Batteries for tape recorder
  - Extra tapes for trip

******************************************************************************
[Begin segment reviewed under deed of gift]

Refreshments

[End segment reviewed under deed of gift]
******************************************************************************

Sanchez left at an unknown time before 10:31 am.
Date: February 8, 1973
Time: Unknown between 9:54 am and 10:31 am
Location: Oval Office

The President dictated.

******************************************************************************
[Begin segment reviewed under deed of gift]

Vietnam settlement
- Cabinet breakfast
- Nolde family
- Story
- Dwight D. Eisenhower
- Nolde visit with President
  - Emotional state
- Attitude
- Congress
- Press relations
  - Obligations
  - Need for caution
  - Questions
- Amnesty
  - President’s position
    - Liberal attitude
- Henry A. Kissinger’s “Peace is at Hand” statement
  - Kissinger’s intention
  - Press interpretation
  - Allies
  - Negotiation

[End segment reviewed under deed of gift]
******************************************************************************

The President finished dictating at an unknown time before 10:31 am.
Conversation No. 853-9

Date: February 8, 1973
Time: Unknown between 9:54 am and 10:31 am
Location: Oval Office

The President met with Stephen B. Bull.

President’s schedule
- Meeting with Russell B. Long
- George P. Shultz
- Telephone call

Manolo Sanchez entered at an unknown time after 9:54 am.

Tape recording for private files

President’s schedule
- Bull’s forthcoming conversation with Shultz
- Shultz’s arrival at Oval Office

Bull and Sanchez left at an unknown time before 10:31 am.

Conversation No. 853-10

Date: February 8, 1973
Time: 10:31 am-12:24 pm
Location: Oval Office

The President met with Russell B. Long and John D. Ehrlichman; the White House photographer was present at the beginning of the meeting.

Greetings

[Photograph session]
- Newsletter
George P. Shultz
- Attendance at meeting
- Taxes

Vietnam settlement
- Letter from President

Congressional relations
- President’s visit to John C. Stennis
  - Chances of living
  - Physical condition
  - Compared to Harry F. Byrd, Jr.
  - Attitude
- Southern Democrats
  - Richard B. Russell
  - Long’s support for President
- Vietnam settlement
  - Support for President
  - Political disagreements
  - Republican Senators
  - Foreign policy

Public relations
- Support for President
  - South
  - Registered Democrats
  - George S. McGovern
  - Carolyn Bason Long
    - Family Assistance Plan [FAP]
  - Welfare Rights Organization
    - McGovern
  - Albert E. Sindlinger
    - Telephone polls
    - Up-to-date polls
    - Congress
    - Executive privilege
    - Attack on Stennis
-Public sympathy
-Prayer breakfast
-Crime issue
-Public concerns
-Awareness

Congressional relations
-Support for President
-Long’s conversation with Russell
-President’s visit to Russell
-[Senate]
-[Vietnam settlement]
-Budget
-President’s tax pledges
-Joint budget
-Long’s committee seat
-Ceiling
-Cuts in spending
-Debt ceiling
-Tax increase
-Inflation
-Increase
-Social Security
-Poor
-Elderly

Welfare
-Meeting with Long and President
-Shultz
-Caspar W. (“Cap”) Weinberger
-Confirmation
-Qualities
-John G. Schmitz
-Comments on Senate attacks
-Single mothers
-Incentives for lawsuits against fathers
-Effect on amounts
-Reliability of government money

Manolo Sanchez entered at an unknown time after 10:31 am.

Refreshments
-Sanka

Sanchez left at an unknown time before 11:05 am.

Welfare
-Mothers
  -Assistance from fathers
  -Employers
-Benefit levels
-Incentives for employment
-1973 Inauguration
-Department of Health, Education, and Welfare [HEW]
-Working poor
-Social Security
  -Cash rebate on contributions
  -Compared to FAP
  -Administration’s cooperation
  -Long’s proposal
    -FAP
  -Guidelines
  -Changes in income
  -Abraham A. Ribicoff
    -Approval
    -Senate support
    -Edward M. (“Ted”) Kennedy

Housing
-Federally built housing projects
-Permanent ghettos
  -Miami
-James T. Lynn
  -Department of Housing and Urban Development [HUD]
-Great Britain’s housing allowance
-Buyer’s market

******************************************************************************
[Begin segment reviewed under deed of gift]

-President’s first car
  -Used car
  -Model A

[End segment reviewed under deed of gift]
******************************************************************************

-New compared to old housing
-Housing for poor
  -Dishwasher, recreation center, color television [TV]
  -Deterioration
-Federal programs
  -Changes
  -Social security
  -Housing allowances
  -Long’s opinion

Welfare
-Incentives for employment
  -Workforce
-Selfishness
-Blacks, Chicanos
-Florida
  -Charles G. (“Bebe”) Rebozo
  -Employment rate
  -Cubans
  -Blacks
    -Work habits
-Incentives for employment
  -Long’s input
-Ribicoff’s proposal
-Amount
-Food stamps

Housing
-Housing projects
-Edward W. Brooke’s amendment
-Rents
-Maintenance costs
-Deterioration

Welfare
-Incentives for poor
-Self-help
-President’s statement
-John F. Kennedy
-Peace Corps
-Enforcement
-Fathers
-Penalties
-Positive incentives
-Costs
Conversation No. 853-10 (cont’d)

-Kennedy, Ribicoff
-Alternatives

Congressional relations
- Purpose of meeting
  - Discussion with Wilbur D. Mills
    - Japanese textile controversy
    - Credit
    - Conflict between Mills and Long

-Taxes
  - Trade legislation
  - Cooperation between administration and Congress
- Politics
  - Need for Long’s and Mills’s support for programs
-President’s approach to Congress
  - Tax bill
    - Joint effort
-Outside advice
  - Bureaucrats
    - Longevity
    - Interference with President and Congress
      - Under Secretary
      - “Invisible government”

-Lyndon B. Johnson
  - Vietnam War
    - John Kennedy
      - Responsibility for war
    - Length of war
      - Honorable end
    - Non-communist Asia
      - People’s Republic of China [PRC]
-President’s conversation with Alice Roosevelt Longworth
- Editorials
  - December 1972 bombing
    - Prisoners of War [POWs]
  - President’s decision
  - North Vietnam response
  - Negotiations
-Cease-fire
-President’s actions
  -Popularity compared to respect
  -Timidity
  -Demonstrators, press
-Effect on allies
  -Trust
-Respect of enemies
  -Soviet Union
  -PRC
  -Future relations
  -Respect for Presidency

-“Invisible government”
  -Bureaucracy
  -Johnson
-Press
  -John W. Chancellor, [Arnold] Eric Sevareid
-Elected officials
  -Authority
  -Need for communication
-Long’s role
  -Contact with Ehrlichman
  -Consultations in advance on measures
    -Taxes
    -Bipartisan briefings
    -Long’s leadership

George P. Shultz entered at 11:05 am.

Greetings

FAP
  -Ribicoff
  -1973 inaugural address

Congressional relations
  -Meeting with Ehrlichman, Long, Weinberger, Lynn
    -Housing allowance
-Senate Finance Committee
-Rents
-Controls
-Great Britain

-Welfare
-Poor
-Food stamps
-Housing
-Transportation
-Long’s input
-Medical issues

-Senate Finance Committee
-Common Cause
-United Auto Workers [UAW]
-Adlai E. Stevenson, III
-Democrats
-Republicans
-Number
-Robert W. Packwood
-Herman E. Talmadge
-Harry Byrd
-Lloyd M. Bentsen, Jr.
-Support for Long
-Number of votes

Tax policy
-Mills’s hearings
-Tax reform
-1972 campaign
-Demagoguery

-President’s commitments
-Aid to parochial schools
-Tax relief for elderly
-Property taxes
-Equity

-Implications
-Energy
-Trade
Conversation No. 853-10 (cont’d)

-Trade
  -Senate Finance Committee
  -President’s options
    -Treaty
    -Act of Congress
    -Committee approval
      -J. William Fulbright
  -Trade bill
    -Senate
    -Finance Committee
    -Foreign Relations Committee

-Tax reform
  -Long’s opinion
  -Mills’s hearings
    -Treasury Department testimony
  -President’s commitments
  -Simplification
  -Energy
  -Strategy ideas
  -Reduction in rates
    -Mills
    -Charity
      -Private foundations
      -Compared to giving to heirs
  -Colleges, charities, churches
    -Contributions
  -Foundations
    -Tax status
    -Activities
    -Subcommittee
      -Bentsen
      -Seniority
  -Income tax avoidance
    -Corporate returns
      -Deductions
      -Minimum tax
      -Big companies
  -Corporate taxes
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Tape Subject Log
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Conversation No. 853-10 (cont’d)

-Treasury Department study
-Oil industry
   -Exploration
   -Foreign drilling
   -Tax exemptions
   -Domestic sources
   -Development

-Changes in corporate tax structure
   -Foreign tax exemptions
   -Internal revenue code

Energy
-Oil imports
-Natural gas
   -Price control
   -Removal
   -Superior product
   -Incentives
   -Shortages
      -Schools
      -Generator plants
   -Incentives
      -Controls
      -Production
   -Compared to oil and coal
   -Washington Post
      -Charles E. Walker

-Controls on natural gas
   -Prices
   -Impact on production
   -Contract restrictions

-Oil
   -National security
   -Friendly nations
      -Suez crisis
         -Europe
         -Egypt
   -Domestic production
Conversation No. 853-10 (cont’d)

-Shale oil
-Coal
-Emergencies
-Domestic productions
  -Market forces
  -Incentives
    -Shale oil
-Solar energy
  -Feasibility
-Nuclear power
  -Compared to fossil fuels
-Oil
  -Pricing
    -Free market
  -Imports
    -Stock piles
    -Problems
  -Refineries
    -Defense
    -Louisiana
-National emergency
  -Limited war
-Prices
  -Increase
    -Cost of gasoline
    -Elasticity of supply

Tax policy
-Reforms
  -Pro-business orientation
-Congress
  -Wealthy people
    -Investment
    -Leonard Woodcock
-Politics
  -Irresponsible proposals
-Minimum income tax
-1969 tax legislation
Investment taxes
- Incentives
  - John B. Connally
- Depreciation
  - Guidelines
- Albert A. Gore, Sr. [?]
- Tax increases
  - Unpopularity
  - Minimum income tax
  - Senate Finance Committee
  - Jack R. Miller
  - Paul H. Douglas
  - Gore
  - John Mayer [?]
  - Fred R. Harris
- Tax cuts

Shultz possible meeting with Long

Oil exploration
- Dry holes
- Tax credit
  - Rewarding exploration
  - Pay off for failure
- Problems in defining
- Incentives
  - Tax breaks
- Small operators
  - Compared to large companies

Tax policy
- Minimum tax
  - Offset increases
  - Energy exploration
- Tax reform
  - Property taxes
  - Minimum tax
    - Equity
Conversation No. 853-10 (cont’d)

-Tax increase
-Veto

Oil production
- Dry holes
- Wells
  - Number
- Productivity of US
- Tax avoidance
  - Accountants, lawyers
- Independent operators

Ehrlichman’s briefing
- Shultz’s questions and answers [Q&A]

Ehrlichman left at 11:44 am.

Trade
- Problems
- Trade balance
  - Japan
    - Difficulties
    - Countervailing duty
- Authority for President
  - Negotiations
  - Reductions and increase on duties
  - John F. Kennedy’s administration’s policies
  - Surtax
- Balance of payments
  - Emergency
  - Surtax
  - President’s actions
  - Previous surtax
    - Connally’s negotiations
- Inflation
  - Tariffs
- Japan
  - Inundating markets
Conversation No. 853-10 (cont’d)

- Job loss
- Electronics
- Flooding
- Automobile market
  - California
- Protection
  - Countervailing duty
  - Dumping laws
  - Safeguards
- Labor, business
  - Job retention
  - Support for welfare
  - Protectionist
- Tariffs
  - Compared to Kennedy negotiations
  - Reductions
  - Europe
  - Japan
  - US negotiating position
- Trade deficits
  - Long’s experience
  - Majority whip
  - Visit to Lyndon B. Johnson’s ranch
  - Johnson’s view
    - Unilateral actions
    - Conference
    - Trade representative
    - Dean Rusk
- Problems
- Connally
- Peter G. Peterson
- Japan
- US balance of payments
  - Trade coupons
  - Spain
  - France
  - Latin America
  - Compared to US oil imports system
-Petrochemicals

-Surtax
-Flexibility

-Surtax
-Application
  -Latin America
  -Compared to Japan, Europe, Canada
  -General Agreement on Tariffs and Trade [GATT]

-Legislation
  -Emergency power
  -Japan
  -Need for trade surplus

-US policies
  -Foreign aid
  -Defense
    -Japan
    -Europe
    -Canada

-Defense
  -Need for supplies
    -France, Europe

-Deficits
  -Size
  -Imports
  -Trade coupon
    -Exchange of dollars
    -Speculation

-Legislation
  -President’s authority
    -Negotiations
      -Japan
      -Congress
    -Limits
    -Negotiations
      -Congressional support
        -Consultation
        -William Proxmire
        -Long’s support for increased authority
-Suggestions

Oil
- US shipping
  - Paul Hall
    - Seafarers Union
- Labor negotiations
  - No strike pledge
- Cost of shipping
  - Labor costs
    - Compared to factory
  - Balance of payments
- Connally’s views
  - William E. Simon [?]
- US market
  - Venezuela, Middle East
- Producers
  - Control of production and transport
  - US dealings with Saudi Arabia, Iran, Gulf States
    - US control of tankers
    - Bargaining position

Tankers
- Soviet Union
- Deepwater ports
- Subsidies

Oil industry
- Strikes
  - Hall
    - Relations with administration
    - Labor Management Advisory Committee
- Number of unions
  - Competition
    - Hall
    - Thomas W. (“Teddy”) Gleason
  - International Longshoremen’s Association [ILA]

Oil
- US shipping
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Tape Subject Log
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Conversation No. 853-10 (cont’d)

-Organization of Petroleum Exporting Countries [OPEC]
  -Pressure on oil companies
  -Tankers for producing countries
  -Profits
-Control
  -Jobs
  -Steel
  -Fabrication of ships
-Oil imports
  -Quota tickets
  -Oil companies
  -Maritime industry
  -Costs of energy
-Offshore oil
  -Domestic pricing

Stephen B. Bull entered at an unknown time after 11:44 am.

Press relations
  -Statement for Ronald L. Ziegler
    -Meeting with President, Long, Shultz, and Ehrlichman
      -Welfare reform
      -Tax, trade, energy policies
      -Length
      -Politics

Bull left at an unknown time before 12:04 pm.

Trade
  -Negotiations
    -Japan
-Trade bill
  -Shultz’s consultations with Long
  -Congressional leaders
    -Meeting
  -Monetary matters
  -Need for quick action
  -President’s responsibilities
Long’s support
- Consultations
  - National interest
  - Statement

Long’s schedule
- Senate reconvention
- Vacation

Long’s support for President in Congress
- Louisiana Republicans
- Democrats
- President’s courage
- Congressional relations
  - Opposition to President
  - Cabinet confirmations
  - Politics
  - Electoral mandate

Congressional relations
- David H. Gambrell
- Sam Nunn
  - Carl Vinson
  - Georgia
  - Vietnam War
- Walter Huddleston
  - Kentucky
- J. Bennett Johnston, Jr.
  - Louisiana
- Common Cause
  - Influence in Democratic Party
    - Committee Chairmen
    - Democratic caucus
  - Long’s opposition
  - Budget controversy
    - Obstruction
  - Tax reform
  - Democratic Policy Committee
Tape Subject Log
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Conversation No. 853-10 (cont’d)

- Stanley S. Surrey
  - Tax reform
  - Recommendations
    - George S. McGovern
    - UAW
  - Bentsen
  - George W. Romney
  - Attack on seniority
    - Common cause
    - Press release
      - Mills
      - James O. Eastland
  - Senate leadership
    - Johnson during Eisenhower’s administration
    - President’s support for Long

Monetary matters
- Dollar
  - Consultations with Long

Long left at 12:24 pm.

Monetary matters
- Forthcoming meeting

Shultz left at 12:24 pm.

Date: February 8, 1973
Time: Unknown between 12:24 pm and 12:28 pm
Location: Oval Office

The President met with Stephen B. Bull.

President’s schedule
Conversation No. 853-11 (cont’d)

-Return of George P. Shultz
-Meeting with E. D. Kenna
  -W. Richard Howard
  -Charles W. Colson’s office

Bull left at an unknown time before 12:28 pm.

Conversation No. 853-12

Date:  February 8, 1973  
Time:  12:28 pm-1:19 pm  
Location:  Oval Office

The President met with E. D. Kenna, Eugene J. Hardy, W. Richard Howard; the White House photographer was present at the beginning of the meeting.

Greetings

[Photograph session]

The White House photographer left at an unknown time before 12:40 pm.

National Association of Manufacturers [NAM]
  -Kenna’s activities as president
  -Earl H. Blaik
    -Greetings to President
    -Residence
      -Palm Springs
    -Kenna’s possible visit
    -Merle J. (McDowell) Blaik
      -Operation
      -Qualities
      -New York
      -Retirement
  -Kenna’s activities as president
    -Travel
Tape Subject Log
(rev. Feb.-10)

Conversation No. 853-12 (cont’d)

-Support for administration policies
  -Spending
  -Members
    -Letters to Congress
-Trade policies
-Energy
-Searching
  -Importance of issue
  -Russell B. Long
  -Congress
    -Special interests
    -Accountability
    -Tax increases
    -Prices
    -Inflation
  -Membership
    -Constituents of Congress members
-Programs
  -Computerized lists of members
    -Congressional districts
-Energy
-Foreign trade
  -Inter-industry Council
    -Trade associations
    -William D. Eberle
    -Peter M. Flanigan
    -Special trade representative [STR]
  -Recommendations
  -Negotiations
  -Data
  -Research efforts
    -Tariffs
    -Trade adjustment systems
    -Monetary reform
-Administration relations
  -Charles J. DiBona
  -Kenneth R. Cole, Jr.
  -Flanigan
U.S. market
-Problems
-NAM programs
-World Trade Institute
-New York
-Seminars for small companies
-US-Soviet Union trade conference
-US representation
-Approach

Trade
-Soviet Union
-People’s Republic of China [PRC]
-Japan
-Negotiations
-Edward R. G. Heath
-Visit to US
-Europe
-Tariff barriers
-US approach
-Sales to Europe

-Henry Kearns
-Export-Import Bank
-Robert D. Anderson
-Work with Kenna
-New York

NAM
-Isolationism
-Europe
-US
-President’s opposition
-Representation
-Import restrictions
-Policy determination
  -Foreign trade
  -Encouragement

Stephen B. Bull entered at an unknown time after 12:28 pm.

Shultz’s arrival

Bull left at an unknown time before 12:40 pm.

NAM
-Howard’s role
-Work with administration

Spending issue
-President’s leadership

Shultz entered at 12:40 pm.

Introductions
-Simon

NAM
-Budget policies
  -Spending
  -Trade
    -Protection
    -US companies
      -World markets
  -Contact
    -Shultz’s forthcoming address

Kenna, Hardy, and Howard left at 12:42 pm.

Labor relations
-Railroad strike
  -Trustees
  -Federal government
  -Hearings in Congress
    -Pete Williams
  -Legislation
    -Responsibility of President
    -Administration’s strategy
      -Support
      -Amendments
        -Penn Central
        -Unprofitable lines
        -Interstate Commerce Commission [ICC]
        -Transportation Department
    -Peter J. Brennan
    -Claude S. Brinegar

International monetary situation
  -Money markets
    -Chaos
  -Administration policies
    -Paul A. Volcker
      -Mission to Japan
        -Kakeui Tanaka
  -Exchange rates
    -US moves to change
  -Trade
  -Cause of problems
    -Speculation
    -Trade balance
    -Inflation
    -Budget
    -Trade balance
      -Psychology
      -Speculation on exchange rates
      -Multinational corporations
  -Floating
    -Switzerland, Great Britain
-Advantages

Trade
- Administration’s proposals
- Treasury Department announcement
  - Consultations with Congress
  - Surcharge
- Japan
  - Intentions of government
  - Tanaka
- Helmut H. W. Schmidt
  - Problems
  - Germany
- Possible agreements on exchange rates
  - Unilateral announcement
  - International Monetary Fund [IMF]
  - Market’s reaction
  - Acrimony
- Purpose of US actions
  - Germany

Stock market
- Shultz’s evaluation
- Reasons for problems
  - Pessimistic reasons
  - Arthur F. Burns
    - Money supply rate of growth
    - Interest rates
    - Jawboning
- Inflation
  - Phase III
  - Explanation
    - Squeeze on corporate profits
- Burns
  - Interest rates
  - Demagoguery

Inflation
-National gas price controls
  -Long
  -Shortages
-France
  -Rents, housing
    -Paris
-Jacob K. Javits
  -Rent controls
    -President’s opposition
    -Reasons
    -Problems in New York
    -Housing deterioration

International monetary situation
  -Temporary nature
  -Administration position
    -IMF
    -Strengths
    -Negotiations
    -Framework
-Wall Street
  -David Rockefeller
    -Telephone call to Shultz
      -Nelson A. Rockefeller
    -President’s trip to Romania and Poland
    -Statement on Smithsonian Agreement
      -President’s evaluation
      -New York

Personnel
  -Labor Department
    -President’s advice
    -Brennan
Conversation No. 853-12 (cont’d)

-Shultz’s opinion
-Lack of help in department
-Amount of work
-Appointments
  -Vacancies
-Shultz’s help
-Undersecretary
  -Compatibility
    -Simon and Shultz
    -Elliot L. Richardson and William P. Clements, Jr.
    -Assistant Secretaries
-Managers
  -Loyalty
-Role of Secretary
  -Public role
  -Help from assistants
  -Need for managers
-Politics
  -George Meany
    -Concern for Labor Department
-Brennan’s personnel choices
  -Opposition to Undersecretary
    -John D. Ehrlichman
-Charles W. Colson
-Ehrlichman
-Frederick V. Malek
-Brennan
  -Loyalists
  -Undersecretary
    -Possible problem with Ehrlichman and Malek
-Arnold R. Weber
  -Qualities
-Malek
-Political sensitiveness for manager
  -Compared to business managers
-Meeting between Shultz and Brennan
-Shultz’s meeting with Meany
  -President’s appearance at AFL-CIO convention
-Ehrlichman
-Colson

Labor Department
-Brennan
-Assistants
-Vacancies
-Willie J. Usery, Jr.
-[First name unknown] Townsend [?]
-Mediation
-Resignation
-Construction job
-Loyalty to President
-Age
-Salary
-Bechtel Corporation [?]

Treasury Department
-George D. Webster
-General Counsel nomination
-Jerry H. Jones
-Colson
-International Revenue Service [IRS]
-Shultz’s evaluation
-Treasury’s constituents
-Problems
-Respect
-Lawyers for Nixon Chairman
-Complexities of job as general counsel
-IRS
-President’s concerns
-Current chief [John Larkin]
-Malek
-Interior Department
-Qualifications
-Philosophy
-Ehrlichman’s interview
Personal appointments
- Shultz’s talk with Brennan
  - Help
  - Decision making
  - Good managers
  - Undersecretary
- William J. Rogers [?]
  - Background
- Assistant Secretaries
- Undersecretary
  - Trustworthiness
- Meany
  - Labor’s interests
  - Manpower training
  - Taxes
  - Trade
- Meetings
  - Weber
- Webster
  - Background
  - Problems
    - Organized labor
    - IRS
    - Telephone call from Meany
      - Opposition
- President’s conversation with Haldeman and Colson
  - Decision
- Brennan
  - Success
  - Ehrlichman
    - Conflicts
  - Value to administration
    - “Wild card”
      - Compared to professional managers
- Usery
  - Service at Labor Department
    - Value to department
    - Problem solver
Conversation No. 853-12 (cont’d)

-Mediation position
  -Brennan
  -Independent agency
  -Support from Meany
  -Promotion
-Brennan
  -Ehrlichman
  -Value to administration
    -Cabinet
    -Colorfulness
-Patricia R. Hitt
  -Possible position at Labor Department
  -Department of Health, Education, and Welfare [HEW]
    -Caspar W. (“Cap”) Weinberger
  -Problems
  -Qualities
  -Political sensibilities
  -Asset to administration
  -Treasury Department
  -Campaigning
    -Helena M. (“Obie”) Shultz
  -Departure from HEW
-Romana A. Banuelos
  -Problems
  -Treasurer of the United States
  -Limousine service
  -Qualities
  -Ethnics, blacks
  -Job for Hitt
-Hitt
  -New job
    -Women’s Bureau
  -Assistant Secretary
  -Women in government
    -[Dixie Lee Ray]
    -Atomic Energy Commission [AEC]

Monetary situation
Conversation No. 853-12 (cont’d)

Shultz left at 1:19 pm.

Conversation No. 853-13

Date: February 8, 1973
Time: Unknown between 1:19 pm and 1:21 pm
Location: Oval Office

The President met with Stephen B. Bull.

Package [?]

Bull left at an unknown time before 1:21 pm.

Conversation No. 853-14

Date: February 8, 1973
Time: Unknown between 1:21 pm and 2:33 pm
Location: Oval Office

Stephen B. Bull met with John L. Campbell, Jane Campbell John D. Ehrlichman, and Kenneth R. Cole, Jr.; the White House photographer was present at the beginning of the meeting.

California
-House
-Campbell’s office
  -Committee
-Food
-New job
  -Start date
  -Los Angeles

The President entered at 2:15 pm.
Taxes

[Photograph session]

Campbell's work with the administration

Campbell's new job and residence in California

Presidential gifts
- Pin
- Ash tray

Campbell’s appreciation

Robert H. Finch
- Compared to President’s term in office

The Campbells and Cole left 2:21 p.m.

President’s schedule
- Meeting
  - Charles J. DiBona
  - George P. Shultz
  - Gen. Brent G. Scowcroft
  - Henry A. Kissinger

Rogers C. B. Morton
- John C. Whitaker

President’s schedule
- Meeting with DiBona

DiBona, Shultz, John D. Ehrlichman, and Scowcroft entered at 2:23 pm; the White House photographer was present at the beginning of the meeting.

Greetings
DiBona’s job as special consultant on energy
  - Pay
  - Importance
  - Foreign policy and political problems

Energy
  - Oil
    - Socialists [?]
    - Threat of cutoff from Middle East
      - US options
    - Middle East
      - Iran
      - Saudi Arabia
      - Gulf States
    - Russell B. Long
      - Domestic production
        - Louisiana
      - Conversations with DiBona
    - Henry M. (“Scoop”) Jackson
      - Knowledge
  - Cabinet
    - Sensitivity to issue
    - Interior Department
    - State Department
    - Defense Department
    - Treasury Department

DiBona’s job
  - Naval Academy
  - Political sensitivities
    - Previous Selective Service position
      - Favors
  - Outside advice
    - John B. Connally
      - Reliability
    - Balance between private and public interests
  - Dr. Edward E. David, Jr.
  - Dr. H. Guyford Stever
-National Science Foundation [NSF]

-Connally
  -Option paper
-Meeting with outsiders
  -Ideas
  -Individual meetings

Energy

-Connally
  -US oil markets
    -Tankers
  -US as consumer
    -US tanker fleet

-Long
  -Meeting with President and Shultz

-DiBona’s plan
  -Tankers

-Oil problems
  -Administration responses
    -Interrelated problems
  -Foreign policy aspects
    -Connally
    -National Security Council [NSC] concerns
      -Soviet Union
      -People’s Republic of China [PRC]
      -Japan
    -Japan
      -Middle East concerns
        -Companies

Environmentalists

-Problems
  -Opposition to nuclear power
  -Shale oil mining
    -Wyoming
  -Russell E. Train
    -Involvement
  -Oil refinery location
Conversation No. 853-14 (cont’d)

- Alaska pipeline
  - Environmental opposition
  - Litigation
  - Jackson
    - Help for administration
    - Credentials

DiBona
- Jobs
  - Selective Service
    - Curtis W. Tarr
  - New job
    - Special interests

New job

DiBona, et al., left at 2:33 pm.

Conversation No. 853-15

Date: February 8, 1973
Time: Unknown between 2:33 pm and 2:34 pm
Location: Oval Office

The President met with Stephen B. Bull.

Daniel P. (“Pat”) Moynihan’s confirmation

President’s schedule
  - Meeting with Rogers C. B. Morton

Bull left at an unknown time before 2:34 pm.
The President met with Daniel P. (“Pat”) Moynihan; the White House photographer was present at the beginning of the meeting.

Confirmation hearings
   - J. William Fulbright

[Photograph session]

Moynihan’s ambassadorship
   - Question
      - India

Fulbright
   - Attitude
   - Racism
      - Asia, Africa

US-India relations
   - Indira Gandhi
      - President’s conversation with William P. Rogers
      - Speech
         - US racism
         - Moynihan’s dealings
            - Liberal Democrat
      - Pakistan
      - People’s Republic of China [PRC]
         - Importance
      - President’s meeting with Indira Gandhi
      - President’s trip to PRC
      - PRC relations
      - Moynihan’s job
         - Public appearance
            - Liberal Democrat
Private dealings
- Contrast
- Travel in India
- Lakshmi Kant Jha
  - Ambassador from India
  - Party
- Indira Gandhi
  - Speech
  - Policy
  - Nepal
- Women
- Parents
  - Jawaharlal Nehru
  - Aristocrats
  - View of Great Britain, US
- PRC
  - Concerns
  - Frankness, self-interest
  - Jha
- Triloki Nath Kaul’s forthcoming visit to US
  - Communism
- Moynihan
  - Talk with Henry A. Kissinger
  - Communications with White House
    - Germany
    - Problems to be discussed
    - Privacy
      - Outside of bureaucracy
      - Leaks
  - White House directives
  - Denials
COMMUNICATION

END WITHDRAWN ITEM NO. 1

-Instructions from President
  -Kissinger
  -Pentagon
  -State Department
  -National Security Council [NSC]
-Conversation with William F. (“Billy”) Graham
  -Visit to India
  -Qualities
  -Harvard University
  -Baptists
-Radar systems
  -Pakistan
  -Purchase from US
  -Importance
-Military Power
  -Personnel carriers
  -Melvin R. Laird
  -Balance
    -Numbers
    -Compared with Pakistan
  -Kissinger
-US-Pakistan relations
  -PRC
  -Weakness
- Stability of Pakistan
- Numerical superiority
- Nuclear potential
  -Effect on other nations
    -Japan, Brazil
-Arms in South Asia
  -Artillery
    -Pakistan
-North Korea
-Competition
-Production
-Foreign aid
  -Wheat purchases
-Wheat sales
  -Chicago
  -Soviet Union
  -US surplus
    -Soviet Union, PRC
    -Earl L. Butz
  -US assistance
-Trade deficit
  -Raymond Songay [?]
    -Rogers
    -Report in 1969
-Currency
-Agreement with US
  -Foreign aid
    -Compared with Germany’s Marshall Fund

Stephen B. Bull entered at an unknown time after 2:34 pm.

Helicopter

Bull left at an unknown time before 3:07 pm.

US-India relations
  -Foreign aid
    -Kissinger
    -World War I debts
      -Adolf Hitler
  -President’s meeting with Wilbur D. Mills
  -Moynihan’s travel to India
    -Wife and family
      -Rome
  -Arrival in India
    -Vacation
Conversation No. 853-16 (cont’d)

- Delay
  - Mills
  - Gandhi’s speech
  - Moynihan’s demeanor
  - Publicity
- Bureaucrats
  - Moynihan’s acquaintance
  - Importance
- President’s letter to Gandhi
  - Gen. Brent G. Scowcroft’s draft
  - Contents
  - Relationship
  - Moynihan’s association with Democrats
  - Bipartisanship
  - President’s confidence in Moynihan

Moynihan
  - Departure for India
  - Vietnam settlement
  - H. R. (“Bob”) Haldeman’s visit to India

Rogers C. B. Morton entered at an unknown time before 3:07 pm.

- Confirmation
- Gandhi

Moynihan left at 3:07 pm.

Conversation No. 853-17

Date: February 8, 1973
Time: Unknown after 3:07 pm
Location: Oval Office

The President met with Rogers C. B. Morton.

President’s policies
American people’s support
  - Understanding

Morton’s health
  - Physical exam
  - Prostate gland
    - Johns Hopkins Hospital
    - Palo Alto
      - Stanford Medical Center
    - Radiation treatment
    - Worry
    - Operation
    - Radiation treatment
      - Doctor
        - Authority
        - Stanford Medical Center

Morton’s Palo Alto office
  - Suzanne Whitaker
  - Robert J. Hitt

Morton’s health
  - Prostate gland
    - Radiation treatment
      - Scheduling
      - Postponement
    - Physical examination
      - Yearly test
      - Gen. Walter R. Tkach
      - Doctor
        - Second opinion
          - Johns Hopkins
    - Hoyt S. Vandenberg
      - National Security Council [NSC]
  - Physical examination

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[Begin segment reviewed under deed of gift]
BEGIN WITHDRAWN ITEM NO. 1
[Personal returnable]
[Duration: 4s]

END WITHDRAWN ITEM NO. 1

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[End segment reviewed under deed of gift]

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- Prognosis

Congressional relations
  - Russell B. Long
    - Support for President
      - President’s reelection
      - Fighting
    - Public attitudes
      - Fighting
      - Taxes

President’s forthcoming trip
  - Morton’s best wishes
  - President’s discretion

Morton left at an unknown time after 3:07 pm.

Date: February 8, 1973
Time: Unknown after 3:07 pm
Location: Oval Office

The President met with Manolo Sanchez.

Departure

Weather

The President and Sanchez left at an unknown time after 3:07 pm.