Date: November 24, 1972
Time: Unknown between 8:03 am and 8:21 am
Location: Oval Office

The President dictated a letter to Larry Brown.

Brown's running record
  -Congratulations
  -Praise from fans
  -The President’s support of Washington Redskins

The President replayed the dictation.

The President resumed dictation.

Brown’s running record
  -Congratulations
  -Newspaper article, November 23, 1972
  -The President’s letter
  -Date
  -Publicity
  -Brown's visit to Washington Receiving Home for Children
    -Morale of children
    -Assistance to less fortunate people
  -Brown’s football performance
    -Media and press coverage
    -Assistance to less fortunate people

Super Bowl
  Post script
Date: November 24, 1972
Time: Unknown between 8:03 am and 8:21 am
Location: Oval Office

The President talked with an unknown person.

The President's schedule
   - Meeting with John D. Ehrlichman

Date: November 24, 1972
Time: Unknown between 8:03 am and 8:21 am
Location: Oval Office

The President dictated a letter to Frank Gifford.

Monday night football games
   - Invitation to the President to American Broadcasting Corporation [ABC] booth
     - The President’s schedule
     - The President’s attendance at games
   - ABC broadcasts
     - Quality
       - Sportscasters
         - Gifford, Howard Cosell, Don Meredith
   - The President’s viewing
     - Competitive balance
     - “Trilog” of sportscasters

Well wishes
   - Thelma C. (“Pat”) Nixon
     - University of Southern California [USC]

The President’s letter to Gifford
   - Roone Arledge
     - Next broadcasting contract
Date: November 24, 1972
Time: Unknown between 8:03 am and 8:21 am
Location: Oval Office

The President met with Rose Mary Woods.

Letters
- The President's notes
- Marjorie P. Acker
- The President’s schedule
  - Forthcoming trip to New York

Woods left at an unknown time before 8:21 am.

Date: November 24, 1972
Time: Unknown between 8:03 am and 8:21 am
Location: Oval Office

The President dictated a letter to Robert Devaney.

University of Nebraska football
  - Defeat [November 23, 1972 versus University of Oklahoma]

The President replayed the dictation.

The President resumed dictation.

Introduction
  - Devaney
    - University of Nebraska Cornhuskers
University of Nebraska football
- Victories
  - Congratulatory messages
- Defeats

[This dictation is continued on Conversation No. 815-7]

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Date: November 24, 1972
Time: 8:21 am - 8:56 am
Location: Oval Office

The President met with John D. Ehrlichman.

Second term reorganization
- George W. Romney
  - Forthcoming meeting with Ehrlichman
    - Length
  - Forthcoming meeting with the President
  - Meeting with Ehrlichman
    - Announcement of departure
  - Romney’s Plans
    - Leaks to public
    - Republican-oriented civic group
      - Common Cause model
  - Announcement of Cabinet departures
    - Timing
      - Congress
      - Melvin R. Laird
  - Romney’s successor
    - Undersecretary of Department of Housing and Urban Development [HUD]
      - Recess appointment
    - Confirmation
    - Richard C. Van Dusen
    - Timing
    - Congressional hearings on HUD
Conversation No. 815-6 (cont’d)

-Recess appointment
-William Proxmire
-Van Dusen
-Romney’s suggestions
 -Meeting with the President
 -Newspaper article
-James T. Lynn
-Resignation
-John A. Volpe
 -Forthcoming meeting with Ehrlichman
 -First-term Cabinet
  -Domestic field
  -William P. Rogers
-Ambassadorship
-Changes in Cabinet
 -Rogers
  -Retention
   -Vietnam negotiations
   -Middle East
-Domestic Cabinet
-James D. Hodgson
-Romney
-Other assignments
-Ambassadorship to Italy
-Timing
  -1972 election
-Graham A. Martin
  -Performance
  -Compared to Volpe
-Dealings with Italians
-Volpe’s Relationship with the President
-Italian politics
  -Left wing
-Volpe’s relationship with the President
-State Department
-Italian politics
  -Left wing
  -The President’s forthcoming meeting with Volpe
-Volpe’s departure
-Volpe’s performance
Second term reorganization
  -Volpe
    -Retention
    -Departure
    -Ambassadorship to Italy
      -Acceptance
        -Other cabinet members
    -Qualifications

Vietnam negotiations
  -Settlement agreement
    -Henry A. Kissinger
      -North and South Vietnamese intransigence
    -Expectations
    -1972 election
    -Kissinger’s view
      -Wires, cables
      -San Clemente
      -The President’s November 3, 1969, Cambodia [April 30, 1970], and May 8, 1972 speeches
    -North Vietnamese repudiation
      -October 8, 1972
      -US bombing
    -Nguyen Van Thieu repudiation
      -Separate peace between US and North Vietnam
-Prisoners of War [POWS]
-US forces withdrawal
-The President’s November 23, 1972 message to Thieu
-Thieu’s future
-Public expectations
-Talks resumption
- Timing
-1972 election
-North Vietnamese message
-North Vietnamese position
-October 1972
-US deadline
-Timing
-1972 election
-Kissinger’s view
-Public expectations
-Kissinger’s meeting with Le Duc Tho
-Tone
-State Department
-Thieu
-Tenure
-Coercion to accept
-Kissinger’s schedule
-Possible recall for consultations

Second term reorganization
-Announcements
-Format
-The President’s conversations with H. R. (“Bob”) Haldeman
-Camp David
-Ronald L. Ziegler’s view
-Symbolism
-Press briefing
-Hangar
-Laurel Lodge
-The President’s schedule
-November 27, 1972
-Richard G. Kleindienst
Conversation No. 815-6 (cont’d)

-Hand-outs
-Statements
-Introductions
  -The President's role
    -Ziegler
      -Details, biographies
    -Photograph session
    -Secretary of State
      -Rogers
    -Secretary of Defense
      -Elliot L. Richardson
    -Statements by designees
    -Lunch
      -Photograph session
      -Television [TV]
    -Oliver F. (“Ollie”) Atkins
  -Conflict of interest, confirmation
  -Conference room
    -John W. Dean, III
  -Lunch
  -Staff briefings
  -Timing

-John A. Scali
  -Kissinger
  -Haldeman
-Department of Transportation
  -Italian-American nominee
-Announcements
  -The President's role
    -Master of ceremonies
    -Photograph session
      -Camp David
  -Introductions
    -Lunch
    -Ziegler's briefing of press
    -Foreign affairs
    -Domestic affairs
    -Laird
      -Richardson
  -Under Secretaries
-Roy L. Ash
-Scali

-United Nations [UN] ambassadorship
  -Decision
  -Kissinger's support
    -Kissinger’s schedule
      -Paris
    -Ehrlichman’s forthcoming conversation with Kissinger
      -George H.W. Bush
      -White House
        -State Department
      -Scali’s qualifications
        -Italian American background
      -Ehrlichman’s forthcoming conversation with Haldeman

-Vice President Spiro T. Agnew
  -Forthcoming meeting with Ehrlichman
    -Robert J. Dole
  -Relations with Ehrlichman
    -Barry M. Goldwater
    -Second term
      -Domestic policies
      -Special assignments

-Tone
-Staff
  -Edwin L. Harper
    -Possible assignment
      -Benefits for Agnew
        -Political orientation
  -Loyalty
  -Unknown person
-Changes
  -Forthcoming meeting with Ehrlichman
    -Indian problems
      -Complexity
      -Interior Department
        -Bureau of Indian Affairs [BIA]
-Interior Department
  -Under Secretary
    -Egil (“Bud”) Krogh, Jr.
      -Compared to Rogers C. B. Morton
Conversation No. 815-6 (cont’d)

-Toughness
-Value
-Kenneth R. Cole, Jr.
-Compared to Patricia R. Hitt
-Morton
-Robert J. Hitt

-Department of Transportation
-Under Secretary
-Robert Hitt
-Relationship with Frederic V. Malek
-Experts
-Assistant Secretary
-Compared to Robert E. Nidecker
-West Point
-Loyalty
-Patricia Hitt
-Morton
-Relationship with Malek
-Politics
-Personal relations
-Administration

-Interior Department
-Under secretary
-Morton
-Justice Department
-Solicitor General
-Robert J. Bork
-Kleindienst’s reaction

-Changes
-Kleindienst’s view
-The President’s possible conversation with Kleindienst
-Watergate
-Prosecution
-Appearance
-Henry E. Petersen
-Judgeship
-Criminal division
-Kleindienst
-Departure
-Timing
Conversation No. 815-6 (cont’d)

-Haldeman
-John N. Mitchell’s possible conversation with Kleindienst
-Appointment
-Problems
-Mitchell
-International telephone and telegraph [ITT]
-Haldeman
-Departure
-Delays
-Federal Bureau of Investigation [FBI]
-Louis Patrick Gray, III
-Kleindienst
-Departure

Stephen B. Bull entered at an unknown time after 8:21 am.

The President's schedule
-Milton Pitts

[Letter to Kissinger?]
-Alexander P. Butterfield

The President’s schedule
-Forthcoming trip to New York City
-Wall Street
-Timing
-Mudge, Rose, Guthrie and Alexander
-Family
-Waldorf-Astoria Hotel
-Kissinger

Alexander P. Butterfield and an unknown woman entered at 8:53 am.

Letter
-Typing
-Spacing

Butterfield and the unknown woman left at an unknown time before 8:56 am.

The President's schedule
-Trip to New York City
Conversation No. 815-6 (cont’d)

- Timing
  - Meeting with Mudge, Rose, Guthrie and Alexander
  - First Family
  - Leonard Garment
  - Departure

Bull left at an unknown time before 8:56 am.

Nixon Library
  - The President’s note
    - Mudge, Rose, Guthrie and Alexander
    - The President’s home [in Yorba Linda, California]
    - Confidentiality

The President replayed the dictation to Robert Devaney.

Nixon Library
  - Property
    - Trade-off
    - Confidentiality
      - The President’s conversations with John H. Alexander, Randolph H. Guthrie
      - F. Edward Hebert
        - Camp Pendleton
          - National site

The President replayed the dictation to Devaney.

Nixon Library
  - Property

Ehrlichman left at 8:56 pm.

Conversation No. 815-7

Date: November 24, 1972
Time: Unknown between 8:56 am and 9:37 am
Location: Oval Office
The President replayed the dictation of the letter to Robert Devaney.

[This is a continuation of Conversation No. 815-5]

University of Nebraska football
- Victories
  - Congratulatory messages
- Defeats

The President resumed dictation.

- University of Nebraska
  - Victory
  - Defeat
   - Devaney’s last home game as head coach [November 23, 1972 versus University of Oklahoma]
   - Disappointment
   - Devaney’s fans
   - Devaney’s career

Date: November 24, 1972
Time: Unknown between 8:56 am and 9:37 am
Location: Oval Office

The President met with an unknown person [Alexander P. Butterfield?].

Letter
  - Delivery to Henry A. Kissinger

The unknown person [Butterfield?] left at an unknown time before 9:37 am.
Conversation No. 815-9

Date: November 24, 1972
Time: Unknown between 8:56 am and 9:37 am.
Location: Oval Office

The President dictated a letter to Charles Fairbanks.

Introduction
-Fairbanks
-University of Oklahoma

University of Oklahoma football
-Defeat [November 25, 1971 versus University of Nebraska]
-The President’s telephone call
-Victory [November 23, 1972 versus University of Nebraska]
-Congratulations
-Come-backs
-Political arena
-Forthcoming Sugar Bowl game
-The President’s viewing on television [TV]

The President replayed the dictation.

The President resumed dictation.

University of Oklahoma football
-Sugar Bowl
-The President’s viewing on TV

Conversation No. 815-10

Date: November 24, 1972
Time: Unknown between 8:56 am and 9:37 am
Location: Oval Office

The President met with Stephen B. Bull.
Conversation No. 815-10 (cont’d)

The President’s schedule
  -Forthcoming meeting with George W. Romney
  -Interruption
    -John D. Ehrlichman

Letter
  -Typing
    -Rose Mary Woods

Bull left at an unknown time before 9:37 am.

Conversation No. 815-11

Date: November 24, 1972
Time: 9:37 am - 10:14 am
Location: Oval Office

The President met with George W. Romney and John D. Ehrlichman.

Greetings

Thanksgiving

Romney’s schedule
  -Appearance at real estate convention
    -Hawaii
      -Maunakea
        -Laurance S. Rockefeller
    -The President's visit
      -1966 campaign
        -[Randolph Crossley]
    -Maunakea
      -Climate
        -Weather
    -Volcanoes
    -Swimming
      -Lenore L. Romney
    -Golfing
Manolo Sanchez entered at an unknown time after 9:37 am.

Refreshments
- Coffee
- Coca-Cola
- Pepsi-Cola

Sanchez left at an unknown time before 10:14 am.

Second term reorganization
- George Romney
  - Agenda for current meeting
  - Subsequent meetings
    - George Romney’s schedule
  - Successor
  - Personal plans
- Successor
  - Richard C. Van Dusen
    - Departure
    - Confirmation
- Retention
- Departure
  - Timing
    - January 1973
- Department of Housing and Urban Development [HUD]
  - Romney’s recommendations
- National housing problems
- Personal plans

-HUD
- Romney’s recommendations
  - Subsequent meetings
    - Successor
    - Timing
- Retail and wholesale market
- Subsidized housing and community development
  - State responsibilities
    - Congressional relations
Conversation No. 815-11 (cont’d)

-Budget cuts
  -Taxes
-Timing
  -Statutory changes
-The President’s budget message
-George Romney’s conversations with Caspar W. (“Cap”) Weinberger and Frank C. Carlucci
-Subsequent meeting

Domestic affairs
  -Department of Health, Education and Welfare [HEW]
    -Expenditures
  -Department of Transportation
    -Problems
      -Highways
      -Railroads
  -Inheritance from 1960s

HUD
  -Accomplishments
    -Review
    -Decentralization
    -1972 economy
      -The President’s meeting with building trades industry, circa 1970
  -Romney's accomplishments
    -The President's letter
      -Substance
      -Second term reorganization
    -Domestic affairs

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[Begin segment reviewed under deed of gift]

1972 election
  -The President’s long-standing supporters
    -House of Representatives
    -1962 election
  -The President’s landslide
    -Compared to Romney’s work
-Resistance from bureaucracy, Congress, industry
-Change
  -Time required
-Housing
-Central cities
  -State responsibilities
  -Social problem
    -Compared to physical problem
  -Local governments
  -New York
    -Nelson A. Rockefeller
      -John V. Lindsay
    -Railroads
    -New York City
-Federal government role

George Romney
-Concerns
  -Crisis and reform
    -Previous conversation with the President
-Job offers
-Urban Coalition
  -James M. Roche
  -Andrew Heiskell
  -Vernon E. Jordan, Jr.
-Status
  -John W. Gardner
-Areas of support
-National Center for Volunteer Action [NCVA]
  -W. Clement Stone
  -Douglas K. Kinsey
-Activities
  -Voluntary action information centers
  -Inquiries
    -Volume
Concerns
- Privatization
- Political process
  - Dependence on crisis
  - Reform

Proposals
- A merger of Urban Coalition and NCVA
  - Effect on stocks
  - Heiskell’s concern
    - Max M. Fisher
    - Edwin D. Etherington
  - Stone
  - Fisher
  - Etherington

Citizens’s coalition
- Previous meeting with the President
- Papers
  - Concept, organization
  - Presentation to the President

Merger of the Urban Coalition NCVA
- Advantages
  - Contributors, workers
- Lenore Romney
- Urban collation
  - Heiskell
  - Gardner
- NCVA
- Think tank
  - NCVA
  - Compared to Urban Coalition
  - Name
    - Common Cause
    - Citizens Coalition for Voluntary and Community Action [CCVCA]
    - Citizens coalition for Community Action [CCCA]
      - Television [TV] commercials
  - Gardner
  - Bigger agreement
    - Left wing
    - The President’s and George Romney’s view
Conversation No. 815-11 (cont’d)

-Spending
-George Romney’s challenge at national governor’s conference

-Future assistance
-Nelson Rockefeller
- Assistance to George Romney
  - Meeting with the President at Camp David
    - Cabinet
    - John B. Connally

-Financial aid
- Support for think tank

-Think tank
- Administration support
- Urban coalition
- NCVA
- George Romney’s role
  - Front man, fund raising

-The President's advice to Melvin R. Laird
- Departure from cabinet
  - Possible Senate candidacy
  - Business

-Plans
- Recruitment by groups
  - George Romney’s connections, experience
  - Romney's control

-The President’s experience in 1960
- Offers from organizations
  - Business
  - Boys Clubs of America
    - Herbert C. Hoover
  - Fundraising

-Think tank
- Communications
- Tax exemptions
  - Politics
- Detroit school study
  - Recommendations
- Urban Coalition
  - Gardner’s split
    - Tax exempt status
Tape Subject Log
(rev. Jan.-08)

Conversation No. 815-11 (cont’d)

- Common Cause
- Problems
  - Tax exemption status
  - Possible organizational split
- Name
  - Use of “national”
  - NCCCA, N3CA
- Administration support
  - Heiskell
  - Jordan
    - Ehrlichman
    - Urban League
    - Meetings on George Romney, the President
    - North Carolina

Second term reorganization
- Community development department
- Environmental protection agency [EPA]
- Land use, city planning
- HUD
- Minority groups
  - Safety valve
  - Racial problems
    - Lyndon B. Johnson
    - Burning ethics
- Appointments
  - Sympathy
  - George Romney’s tenure
  - Samuel J. Simmons
  - Samuel C. Jackson
    - Qualifications
    - Possible move
    - 1972 campaign
- Black administrators
- Jackson
  - Relationship with blacks
  - Title
    - General Assistant Secretary
  - Policy decisions
- White administrators
-Jackson
  -Under secretaryship
    -Structure
      -Functional basis
      -Decentralization
      -Assistant secretaries
      -Staff function
      -Line function
      -Secretary’s office
      -Staff
      -Policy organization
    -George Romney’s conversation with Ehrlichman

-Blacks
  -George Romney’s forthcoming conversation with Ehrlichman
  -White House
    -Robert J. Brown
    -Stanley S. Scott
    -Symbolism
  -Treasury Department
    -Samuel R. Pierce, Jr.
  -George Romney's successor
    -Forthcoming meeting with Ehrlichman and George Romney

-Confidentiality
  -George Romney’s successor

-Cabinet
  -Congressional elections
  -George Romney’s possible statement

-HUD
  -Department of Transportation
    -Urban problems
  -Roy L. Ash
  -Assistant secretary
    -Revised functions
  -Regionalization
  -Possible meeting with Ash

George Romney
  -Future
Ehrlichman and Romney left at 10:14 am.
Conversation No. 815-12

Date:  November 24, 1972
Time:  Unknown between 10:14 am and 10:15 am
Location:  Oval Office

The President met with Alexander P. Butterfield.

The President's schedule
- Barber

Butterfield left at an unknown time before 10:15 am.

Conversation No. 815-13

Date:  November 24, 1972
Time:  Unknown between 10:14 am and 10:43 am.
Location:  Oval Office

The President met with Stephen B. Bull.

The President's schedule
- Meeting with Peter M. Flanigan

Bull left and Manolo Sanchez entered at an unknown time after 10:14 am.

- Refreshment
  - Coffee

Sanchez left at an unknown time before 10:15 am.

Alexander P. Butterfield entered at 10:15 am.

Item for the President’s signature
The President's schedule
- Dinner with Alexander M. Haig, Jr. and Barbara E. Haig
  - Timing
    - Alexander Haig’s schedule
    - Vietnam negotiations
    - Thelma C. (“Pat”) Nixon

White House
- East Room
  - Chairs
    - Selection
      - Mrs. Nixon
      - Seating capacity
      - Cabinet Room

The President's schedule
- Meeting with Flanigan
  - Cabinet Room

Flanigan entered at 10:19 am.

Purpose of meeting

Butterfield left at 10:20 am.

Ambassadorships
- The President’s conversation with Maurice H. Stans
  - 1972 campaign
    - Contributors list
  - Contributors list
    - Flanigan's review
    - Walter H. Annenberg
      - Retention
      - W. Clement Stone
    - Stone
      - Possible conversation with the President
      - Stans
      - Statement

- John N. (“Jack”) Irwin, II
Conversation No. 815-13 (cont’d)

-France
  -Reasons
    -Campaign contributions
  -Size
  -Qualifications
    -Georges J. R. Pompidou
    -Arthur K. Watson
  -Service
    -Contributions
    -Henry A. Kissinger
    -Public impression
  -Campaign contributions
  -Behavior
    -The President’s view

-John A. Volpe
  -Italy
  -Annenberg
    -Lord Anthony Barber
    -Edward R.G. Heath
  -[Robert S. Ingersoll’s] performance
  -Japan
  -Shelby Davis
  -Annenberg
  -Duration
    -Compared to Cabinet positions
    -Ingersoll
  -The President’s confidence
  -Europe
  -Contributors list
    -Stans
      -Forthcoming telephone call from Flanigan
      -Recent meetings with Flanigan
      -Forthcoming telephone call from Flanigan
      -Flanigan’s meeting with the President
      -Forthcoming meeting with the President
  -Flanigan's review
  -Forthcoming meetings

-Bureaucracies
  -Organization for Economic Cooperation and Development [OECD]

-Richard M. Helms
NIXON PRESIDENTIAL LIBRARY AND MUSEUM

Tape Subject Log
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Conversation No. 815-13 (cont’d)

-Iran
   -Joseph S. Farland
      -Possible appointment
      -State Department
         -Assistant Secretary
            -Loyalty

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BEGIN WITHDRAWN ITEM NO. 5
[National security]
[Duration: 5s]
[Subject Intelligence]
END WITHDRAWN ITEM NO. 5
***********************************************************************

-Service with Central Intelligence Agency [CIA]
- Loyalty
- Background
   -Georgetown
- Candidates
   - Flanigan’s Review
      - Annenberg
         - Retention
- Irwin
- France
   - Irwin’s work with Valery Giscard D’Estaing
       - Irwin’s background
          - Under Secretary of State
          - The President’s confidence
          - Economic knowledge

Second term reorganization
- William J. Casey
   - Under Secretary of State for Economic Affairs
- William P. Clements, Jr.
   - Deputy Secretary of Defense
   - Relationship with Flanigan
Ambassadorships
-Contributor’s list
  -Flanigan’s review
  -Stan’s forthcoming meeting with the President
-Kissinger’s judgment
  -Non-careerists and careerists
  -National Security Council [NSC]
  -Careerists
    -Source
  -Flanigan’s forthcoming conversation with Kissinger
-Kissinger’s recommendations
  -H.R. (“Bob”) Haldeman
  -Instruction
  -Conversation with the President
  -Flanigan’s recommendations

-Qualifications
  -Commissions
  -Campaign contributors
    -Europe
    -Commissions
  -European appointees
    -Regional conflicts
      -Belgium, Netherlands
      -France
    -Work with finance, trade, prime ministers

Football
-Washington Redskins
  -Dallas Cowboys’ recent victory
-The President’s viewing on television [TV]
-Redskins
  -Age, speed
  -Cohesion
  -[Larry Brown]
  -Billy Kilmer
  -George E. Allen
  -New York Giants
  -Atlanta Falcons
  -Green Bay Packers
Conversation No. 815-13 (cont’d)

- Allen’s performance
  - Team age
  - Effect on Washington, DC

Washington, DC

Ambassadorships
  - Irwin
    - Relationship to Watson
      - Jane Watson
        - Death
    - Support in State Department
      - Toughness
      - France
    - Graham A. Martin
      - Italy
      - Age
      - Plans
        - Return to US
      - Paper
        - Foreign Service Officers [FSO] recommendations
          - Removal from State Department
      - Toughness
      - Paper
        - FSOs
          - Original structure
            - State Department
            - Commerce, Treasury, Agriculture, State Departments

Second term reorganization
  - State Department
    - Commerce attaches
      - Commerce Department
      - FSOs
        - Economic competence
        - Social sciences, political philosophy
      - Non-careerists
        - Business background
    - Casey
    - FSOs
Conversation No. 815-13 (cont’d)

-Careerists
  -State, Commerce, Treasury, Agriculture Departments
  -Legislation
  -Executive Order

Ambassadorships
  -Martin
  -Duration
    -Martin J. Hillenbrand
    -Assignment to West Germany
    -[David] Kenneth Rush
    -West Germany
    -Adm. Horatio Rivero, Jr.
    -Spain
      -Defense Department
      -Melvin R. Laird
    -Hillenbrand
      -European Security Conference
    -Rivero
    -New appointments
    -John D. Lodge
      -Removal
      -Age
  -The President’s recent conversation with Stans
    -France
    -Ireland
      -Raymond R. Guest
  -William A.M. Burden
    -Age
  -Flanigan’s forthcoming conversation with Stans
    -Ages
  -Burden
    -Age
    -Energy
    -Campaign contributions
      -Stans
    -Canada
  -Canada
    -Adolph W. Schmidt
      -Mellon family
-Pierree E. Trudeau
-John Turner
-Possible removal
- Europe
- Campaign contributions
- Mellon family
- Pittsburgh
- Paul Mellon
- Stan’s view
-Possible removal
- Timing

-Timing
-Economic expertise
-Italy
- Volpe
- John D. Ehrlichman
- 1972 campaign
- Cabinet departure
- Possible performance
- Embassy building
- Martin’s effort
- Garden
- Suites
- Views
- Rome

-Volpe
- Age
- Health

Second term reorganization
- William P. Rogers
- Retention
- Vietnam negotiations
- Kissinger
- Conflicts with Kissinger
- Motives
- Kissinger’s publicity
- Credit
- Departure
- Publicity
Conversation No. 815-13 (cont’d)

Press relations
Support of administration
Economic problems

Economy
Flanigan
George P. Shultz
Peter G. Peterson
Intelligence
“Sales” ability

North Atlantic Treaty Organization [NATO] and European Economic Community [EEC] ambassadorships
Peterson
Advantages of combination
Peterson
Interest in position
Confidentiality of idea
Work with Europeans

David M. Kennedy
NATO ambassadorship

NATO ambassadorship
Importance
EEC ambassadorship
Peterson
Deputy
EEC ambassador [Joseph A. Greenwald]
Work with Europeans
Stans, Flanigan
Qualifications
Creativity
“Sales” ability

Europeans
Ingersoll

Bull entered at an unknown time after 10:20 am.

The President’s schedule
Flanigan’s responsibilities

Flanigan and Bull left at 10:43 am.
Date: November 24 1972
Time: 10:43 am - 11:37 am
Location: Oval Office

The President met with John D. Ehrlichman.

Second term reorganization
- John A Volpe’s recent meeting with Ehrlichman
- Volpe’s retention
  - Duration
- Volpe’s forthcoming meeting with the President
  - The President’s recent meeting with George W. Romney
    - Department or US future
    - Future meeting
- Volpe’s activities
- The President's forthcoming meeting with Volpe
  - Tone
  - First term cabinet

The President left at an unknown time after 10:45 am.

Volpe entered at 10:45 am.

[General conversation]

Volpe's schedule
- Recent trip to Venezuela
  - Trans-Amazon
    - Villages

The President entered at an unknown time after 10:45 am.

Volpe’s weight

Volpe’s schedule
Volpe’s health
-Back
-Dr. W. Kenneth Riland
  -Nelson A. Rockefeller
  -The President
    -Sitting
    -Muscle spasms
  -Pain
  -Rockefeller
  -US Steel
  -Osteopathy
  -[Warren E. Burger]
  -John N. Mitchell
  -The President
-Source
  -Nerve
    -Remedy
  -Riland
    -Possible appointment with Volpe
  -Timing
  -Volpe’s recent trip to Venezuela
    -Mexican doctors
      -Luis Echeverria Alvarez

US-Mexico relations
-Echeverria
  -Trip to US
    -Remarks
  -Personality
  -Volpe’s schedule
    -Virgin Islands
    -International Conference on Highway Transportation in Developing Countries

Volpe’s health
-Hospitals
US-Latin America relations
- Volpe’s view
  - Volpe’s recent trip to Mexico
    - Possible report to the President
  - US aid
  - Brazil
  - International Conference on Highway Transportation in Developing Countries
    - Volpe’s meetings
      - [Echeverria]
      - Venezuela
      - Rafael Caldera
    - Brazil
      - Emilio Garrastazu Medici
        - Duration of meeting
        - Relationship with the President
  - Brazil
    - Importance
    - The President’s travels
      - Australia
    - Wealth
    - Volpe’s recent conversation with Ehrlichman
      - Volpe’s visit to Trans-Amazon
    - Volpe’s schedule
    - Trans-Amazon
      - Development
        - Roads
    - US aid
      - Military sales
        - Congress
    - US business
      - Lost opportunities
    - US aid
      - Military sales
Second term reorganization
- Volpe
  - Performance at Department of Transportation
  - Successor
-Domestic affairs
  - First term Cabinet
    - Moves to other positions
      - Romney
    - Departure
    - New approaches
- Department of Transportation
- Cabinet officers
- Department of Housing and Urban Development [HUD] Secretary
  - New role
-Peter G. Peterson
  - Performance at Commerce Department
    - International economics
- Treasury Department
  - George P. Shultz
  - Commerce Department, Labor Department, State Department
- International economics
  - Expertise
    - Shultz
- New assignment
  - Peterson’s forthcoming meeting with the President
    - Timing

[Begin segment reviewed under deed of gift]

- 1972 election
  - Charles W. Colson
  - Ethnic vote
  - Southern vote
  - Labor vote
NIXON PRESIDENTIAL LIBRARY AND MUSEUM

Tape Subject Log
(rev. Jan.-08)

Conversation No. 815-14 (cont’d)

-Shultz
-Ethnic vote
-Catholics
-Italian-Americans
  -Breakthrough
- Polish-Americans
-Irish-Americans
  -Massachusetts
-Edward M. (“Ted”) Kennedy
-Italian-American vote
  -Volpe’s aid
  -The President’s future book
  -Knights of Columbus dinner
  -Maryland
-[Unintelligible name]
  -Kennedy
  -Support for the President
  -“Folk hero”

[End segment reviewed under deed of gift]

Volpe
  - Ambassadorship to Italy
  - Timing
    - Political situation in Italy
    - Crisis
  - Graham A. Martin
    - Performance as ambassador to Italy
    - Foreign service
    - Knowledge of Italy’s politics, heart
    - The President’s meetings with Italians
  - Compared to other European ambassadorships
  - US-Vatican City relations
    - [Pope Paul VI] Giovanni Battista Motini
    - Third secretary
    - Henry Cabot Lodge
    - Italian government
    - Special representative
Conversation No. 815-14 (cont’d)

-Volpe’s relations with the Pope
  -Advantages
    -Check on left wing
    -Appeal to Italian-Americans
  -US-Vatican City relations
    -1972 election
    -Vatican City political orientation
      -Left wing
        -Roman Catholic Church in Latin America
      -The President’s interest
        -John Cardinal Krol
        -Terence Cardinal Cooke
  -Tenure
    -Second term reorganization
      -Recommendations
        -Report to Ehrlichman
  -Ambassadorships
    -Appointments
      -State Department
      -Bureaucracy
      -Great Britain
      -Walter H. Annenberg
      -France
      -West Germany
      -Japan
      -Back channel to White House
      -State Department
      -Bureaucracy
    -Job offer to Volpe
      -State Department
      -Bureaucracy
      -Volpe’s possible conversation with Clare Boothe Luce
  -Timing
    -Martin

Department of Transportation
  -Volpe’s service in administration
    -Department age
    -Publicity
    -Airline strikes
- Hijackings
- The President’s forthcoming trip to New York
- Challenges
- Volpe’s recent conversation with Ehrlichman
- Highway Trust Fund
  - Public transportation
  - Volpe’s successor
  - The President's directive to Ehrlichman
- Congressional relations
  - Mass transit amendment defeat
  - Procedural vote
    - The President’s request for a report
    - House of Representatives parliamentarian’s [Lewis Deschler’s] conversation with Edward P. Boland
      - Boland’s relationship with Volpe
      - Reversal
    - Wilbur D Mills
    - Outcome
      - Thomas P. (“Tip”) O’Neill, Jr.
      - [Thomas] Hale Boggs
- Future effort
- Volpe's lobbying
  - American Public Works Association
  - Truckers
  - Oil companies
  - Adm. Eugene Joseph Peltier
    - American Road and Transportation Builders Association [ARTBA]
    - Conversation with Volpe
    - Relationships with Volpe
    - Background
      - Navy
      - Bureau of Yards and Docks
    - Engineering consulting
      - St. Louis
      - Contracting
    - Bureau of Yards and Docks
    - Conversation with Volpe
    - Peltier’s conversation with executive vice president
Conversation No. 815-14 (cont’d)

-Character
-Background
  -American Society of Civil Engineers
  -ARTBA
  -Retirement
  -Bureau of Yards and Docks
-Age
-Relationship with Volpe
  -Scabees

World War II
-Scabees
  -Volpe’s experience
  -The President’s experience
  -Food
  -Alleged thievery

Volpe
  -Highway Trust Fund
  -Ambassadorship to Italy
    -The President’s previous conversation with Volpe
    -William P. Rogers

BEGIN WITHDRAWN ITEM NO. 5
[Privacy]
[Duration: 1m 42s]

END WITHDRAWN ITEM NO. 5

BEGIN WITHDRAWN ITEM NO. 6
[Deed of gift-privacy]
[Duration: 1m 22s]
Volpe
-Ambassadorship to Italy
  -Opportunities
  -US Vatican City relations
    -Personal contacts
      -Compared to formal diplomacy
        -Third secretary
        -Lodge
    -Volpe’s previous visit
  -Meeting with Pope VI, November 1969
    -Vietnam War
      -The President’s policies
        -Support
          -US troop withdrawals
          -Consequence
            -Blood bath
        -Opposition
          -Roman Catholic clergy
            -Unknown person
      -Pope Paul VI’s support for the President
        -Consequences of North Vietnamese victory
          -Blood bath
            -Communist and North Vietnamese brutality
  -Qualifications for job
  -1971 meeting with Italian leaders
    -Mariano Rumor
    -Giulio Andreotti
    -Industrialists
    -Embassy
    -Communism
      -Christian Democrats
        -Martin
  -Martin
Conversation No. 815-14 (cont’d)

-Relationship with the President
  -Thailand
  -Dwight D. Eisenhower
  -State Department
-Symbolism of appointment
  -Volpe’s relationship with the President
  -Impact on Italians
    -Compared to Great Britain
      -[Annenberg]
    -Compared to France, West German
  -Volpe’s stature as Cabinet member

[Begin segment reviewed under deed of gift]

Italian-American vote
  -Support for Republican Party
  -Consultation with Volpe
  -Speeches by Volpe
-Democratic Party tactics
  -John A. Gronouski
    -Warsaw
    -Polish-American vote
  -Volpe
    -New Majority
    -Speeches

[End segment reviewed under deed of gift]

Volpe
  -Ambassadorship to Italy
  -Cost of living
    -Comparison with Great Britain and France
  -Martin’s wealth
  -H. Gardner Ackley’s wealth
    -Ackley’s conversation with Ehrlichman
      -US Embassy
Conversation No. 815-14 (cont’d)

-Residence
-US embassy
  -The President’s 1947 trip
    -James C. Dunn
-alcide de Gasperi
  -Communism
  -Possible visit from Volpe to de Gasperi’s wife
-Acceptance of offer
  -Possible delay
    -Volpe’s family
    -The President’s conversation with Ehrlichman
      -Martin
    -The President’s conversation with Maurice H. Stans
      -Timing
      -Martin
    -Volpe’s relationship with the President
-Acceptance of offer
  -Effect on Italian-Americans
-Other possible positions in administration
  -Congressional relations
    -Clark MacGregor
    -Democratic Congress
    -Volpe as Congressional relations officer
      -Problem
      -Status
        -Downgrade
  -International commission
   -Agencies
     -Peter M. Flanigan
   -Cabinet to major embassy
     -Status
   -Cabinet to White House staff
     -Status
      -Downgrade
   -Cabinet to commission
     -Status
      -Downgrade
   -Ambassadorships
     -Volpe’s cabinet colleagues
      -Pattern
   -Ambassadorship to Italy
[Begin segment reviewed under deed of gift]

Massachusetts
- The President’s campaigning with Volpe
  - 1962 election
    - Defeats
- Republicans
  - John P. Roche Column
    - Reasons for defeats
      - Kennedy family
    - Students
    - Lack of Republican organizations
      - Compared to Connecticut, Rhode Island
- Francis W. Sargent
  - 1972 election
    - Edward W. Brooke
- Volpe
  - Loyalty
- Organization
  - Absence
    - Colson
    - Volpe’s service as governor
  - 1972 election
    - State chairman
      - John N. Mitchell
    - Sargent

The President’s trips
  - 1952 convention
    - Worcester
  - Dinner
  - Bocchi
Volpe’s health
- The President’s doctor
- Virgin Islands

[End segment reviewed under deed of gift]
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Volpe
- Ambassadorships to Italy
  - Acceptance
  - Timing
    - Announcement
    - Effect on Martin
    - Foreign policy assignment
    - Compared to John B. Connally
      - President’s Foreign Intelligence Advisory Board [PFIAB]
      - Connally
        - Brazilian Finance Minister’s view
  - Martin's performance
    - Schedule
      - Social life
******************************************************************************
[Begin segment reviewed under deed of gift]
1972 elections
- Republican candidates
  - The President’s victory margin
  - House of Representatives
    - Quality
      - Age
- Campaigning
  - Contact with voters
    - Spiro T. Agnew
    - Volpe
    - The President
Volpe
- Plans
  - Work with Ehrlichman
  - Department of Transportation
    - Second term reorganization
      - Volpe’s views
        - Volpe’s conversation with Ehrlichman
        - Timing
  - Successor
    - Candidates
  - Peltier
    - Age
    - Consulting engineer firm
    - Reputation
    - Name
      - French derivation
      - Possible Catholicism
      - Civil engineering

Volpe and Ehrlichman left at 11:37 am.

Date: November 24, 1972
Time: 11:38 am - 11:44 am
Location: Oval Office

The President met with Ronald L. Ziegler.

Greetings

Ziegler’s forthcoming press conference
  - The President’s forthcoming trip to New York
Conversation No. 815-15 (cont’d)

-Announcement
  -New York Port Authority
-Press pool
  -Size
    -Restrictions
      -Ziegler’s role
        -The President’s visit to Mudge, Rose, Guthrie and Alexander;
          restaurants, theater
        -Barricades
-Reasons
  -Post-1972 election
    -Second term reorganization
  -A break in work
    -First Family
    -Exception
      -Vietnam negotiations
        -Henry A. Kissinger
        -Paris
  -First Family
-Return time
-Kissinger
  -Return to US
    -Report to the President
  -Lunch
  -Play
    -Much Ado About Nothing
  -Dinner
-Visit to Mudge, Rose, Guthrie and Alexander
  -Reason
    -Greetings
    -Previous visit
      -1968 election
  -Press coverage
    -Ziegler’s role
-The President’s schedule
  -Camp David

Second term reorganization
  -Announcements
Conversation No. 815-15 (cont’d)

-Camp David
  -Timing
  -Ziegler’s conversations with H.R. (“Bob”) Haldeman and John D. Ehrlichman
  -Cabinet
-Hangar
  -Arrangements
  -Heaters
  -Press pool
  -Trailer
  -Lunch
-Compared to 1968, 1969
-Significance of locale
  -Extension of White House
-Work
  -Vacation
  -Perception
-Recent news

Press relations
  -Post-1972 election period
  -Vietnam negotiations
  -The President’s forthcoming trip to New York
    -First Family

The President's schedule
  -Trip to New York
    -Departure time

Ziegler left at 11:44 am.

Conversation No. 815-16

Date: November 24, 1972
Time: Unknown between 11:44 am and 11:47 am
Location: Oval Office

The President met with Stephen B. Bull.
The President’s schedule
Meeting with H. R. (“Bob”) Haldeman
- The President’s forthcoming trip to New York

Bull left at an unknown time before 11:47 am.

Date: November 24, 1972
Time: Unknown between 11:44 am and 11:47 am
Location: Oval Office

The President met with Manolo Sanchez [?].

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[Begin segment reviewed under deed of gift]

Refreshments

[End segment reviewed under deed of gift]
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Sanchez left at an unknown time before 11:47 am.

Date: November 24, 1972
Time: Unknown between 11:44 am and 11:47 am.
Location: Oval Office

The President met with Stephen B. Bull.

The President’s schedule
Conversation No. 815-18 (cont’d)

-Bull left at an unknown time before 11:47 am.

Conversation No. 815-19

Date: November 24, 1972
Time: 11:47 am - 12:47 pm
Location: Oval Office

The President met with Rose Mary Woods.

Present

Oval Office furnishings
- Music box
  - Antique
  - Elephant
  - Louie B. Nunn
  - Heirloom
  - Placement in office
  - Nunn’s [?] telephone call
    - Lucy Ferguson

[Music box in operation]

[My Old Kentucky Home]

White House gifts
- Music boxes
  - Cost
  - Number
  - Cost
  - Songs
    - Selection
Conversation No. 815-19 (cont’d)

-Costs
  -Tie pins
  -Cuff links
  -Tie tacks
-Cabinet
-Women
  -Bow pins
-Cuff links
-Cabinet
  -Departures
    -Robert H. Finch
    -Herbert G. Klein
    -George W. Romney
    -John H. Volpe
    -Wives
    -Ambassadors [?]

H. R. (“Bob”) Haldeman entered at 11:49 am.

-Cost
-Cabinet
-State gifts
  -Music boxes
    -Tricia Nixon Cox, Edward R. F. Cox
-Music boxes
[Music box in operation]
-Cabinet
-Sample
-Description
  -Date
  -Lighthouse
-Purchase
-Numbers
-Manufacturer
  -Belkin

White House mail
Conversation No. 815-19 (cont’d)

White House gifts
  - Vases
    - Presentation of boxes
    - Composition
    - Lucite
    - Alloy
    - Description
    - Replica
    - Walter H. Annenberg
      - Star of the President
      - Steuben
  - Styles
    - Presentation boxes
  - The President’s memoranda
  - Recipients
    - Celebrities
    - Friends, supporters
    - Foreign visitors
  - Costs
    - Star of the President
    - Presentation boxes
  - Distribution
    - Display
      - Presentation boxes
      - Cost
  - State gifts
  - Cuff links
    - Number
  - Music boxes
    - Cabinet
    - Cost
    - Songs
      - Catalog
      - Color
      - Presidential blue
    - Songs
      - Victory at Sea
      - Musical comedy
        - Oklahoma, The King and I
      - Color
Conversation No. 815-19 (cont’d)

-Blue
  -Compared to brown

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[Begin segment reviewed under deed of gift]

-Cost
  -F. Donald Nixon
  -Ryan family
  -Close family friends
    -Charles G. (“Bebe”) Rebozo
    -Robert H. Abplanalp
  -Music boxes

[End segment reviewed under deed of gift]
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The President’s schedule

Weather

The President’s schedule
  -Forthcoming trip to New York
    -Leonard Garment
      -Reaction to invitation

Woods left at 12:01 pm.

  -Recent meetings with John A. Volpe and George W. Romney
    -Tone
    -Haldeman
      -John D. Ehrlichman
    -Volpe
      -Ambassadorship to Italy

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BEGIN WITHDRAWN ITEM NO. 2
END WITHDRAWN ITEM NO. 2
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-Departure
-Romney
-Meeting with Peter G. Peterson

Vietnam negotiations
-William P. Rogers, unknown person
-Haldeman’s recent conversation with Henry A. Kissinger
-Report of meeting of Kissinger and Le Duc Tho, Xuan Thuy, and Alexander M. Haig, Jr.
-Decisions
-November 25, 1972 meeting
-The President's trip to New York
-November 25, 1972 meeting
-Instructions
-Message
-November 25, 1972
-US position
-Explanation
-Kissinger's return to US
-Timing
-The President's messages to Kissinger
-Instructions
-Kissinger's call to Haldeman
-Haldemans’s recent conversation with John N. Mitchell
-Tone
-The President's message to Kissinger
-Possible breakdown of talks
-October 8, 1972 meetings
-Strategy
-Recall of Kissinger for consultations
-US bombing
-Public Relations [PR]
-Compared to the President’s November 3, 1969, Cambodia
Conversation No. 815-19 (cont’d)

[April 30, 1970] and May 8, 1972 speeches
-1972 campaign
-Recent meetings
  -State Department
-“Let down”
-Congressional relations
-Options
  -Limitations

-PR
  -Kissinger’s responsibility
    -Pace of talks
      -South Vietnam
      -Raised expectations
        -1972 election
      -Political problems
        -1972 election
        -Peace with honor
  -Settlement agreement
    -Necessity
    -Opposition by Nguyen Van Thieu
      -The President's recent message
        -Tone
        -Kissinger
        -Possible separate peace
    -The President’s May 8, 1972 proposals
      -US public support
        -Prisoners of War [POWs]
        -Cease-fire
        -South Vietnamese self-determination
  -US Options
    -PR
      -Congress
      -Aid cut off
        -Effect on South Vietnam
      -The President's Message
        -Tone
    -The President’s message to Kissinger
      -North Vietnamese intransigence
Conversation No. 815-19 (cont’d)

-October 8, 1972 meetings
-Recall of Kissinger for consultations
  -The President’s directive
    -Subtlety
-Kissinger’s mood
-Alternative
  -Congress
    -Reactions in January 1973
    -George S. McGovernites
      -Lie allegation
      -US bombing
        -Funding
-Polls
  -Timing
  -Change
  -Thieu
    -Tenure
  -Cease-fire
  -POWs
-South Vietnamese self-determination
  -Elections
-North Vietnamese troops in South Vietnam

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[Begin segment reviewed under deed of gift]

Republican National Committee Chairmanship
  -Robert J. Dole
    -Meeting with the President
      -Mitchell
        -Arrangements
      -Possible problems
        -Party support for change
    -Meeting with the President
      -Difficulties
      -Full-time chairman
    -Meeting with Mitchell
  -The President’s letter to Finch
    -Support
Watergate
  -Mitchell
    -Recent conversation with Haldeman
    -Possible meeting of Haldeman, Mitchell, John D. Ehrlichman and John W. Dean, III
    -Discussion of problems
    -The President’s conversation with Dean, September 15, 1972
    -Ehrlichman’s possible presence at current meeting
    -Protection of Presidency
    -Dean’s possible statement
    -Timing
      -The President’s August 29, 1972 statement
        -Dean report
        -Involvement of White House staff
        -Reiteration
      -Committee to Re-elect the President [CRP]
        -Maurice Stans
        -Mitchell
        -Jeb Stuart Magruder
      -Donald H. Segretti
        -Timing
        -Ehrlichman’s view
          -“Hang-out”
        -Dean’s investigation
        -Rebuttals
          -Charles W. Colson
          -Haldeman
          -Dwight L. Chapin
          -Ronald L. Ziegler
        -Ehrlichman’s and Dean’s view
          -The President’s involvement
Conversation No. 815-19 (cont’d)

- PR
  - Dean’s report per the President’s direction
    - Findings
      - White House involvement
      - White House staff
        - Chapin
          - CRP request
          - Recommendation
          - Direction and knowledge of activities
            - Forthcoming staff meeting
          - Departure
    - Chapin
      - White House plans
    - Segretti
      - Gordon C. Strachan
        - Activities
          - Compared to Chapin
        - Activities
          - Timing
            - 1972 primaries
            - 1972 election
            - Republican National Convention
    - Chapin
      - White House plans
        - Departure
        - Nixon Foundation
        - Marriott Corporation
    - Strachan
      - Law practice
        - Age
          - Compared to Chapin
    - Ehrlichman
      - Conversation with the President
      - Legalistic approach
      - Protection of Presidency
    - Dean report
      - Dean’s possible statement
      - Clarity
      - Dean report
        - Individuals’ involvement
The President's schedule
- Meeting with Gerald R. Ford
- Timing
  - Return to Washington, DC
- Cabinet appointments
  - Presentation to press
    - Timing
    - Lunch
    - Briefing
    - Ehrlichman
      - Letters
      - Changes
      - Public service
      - Departures and new appointments

Second term reorganization
- Cabinet appointments
  - Presentation to press
    - Ehrlichman’s view
    - Camp David
  - The President’s possible statement
    - Letters
    - Changes
    - Public service
    - Departures and new appointments
- Rogers
  - Possible statement
- Photograph opportunity
- The President’s role
  - Ehrlichman’s view
  - Questions
  - Announcements
    - Camp David
    - Timing
    - Decisions
    - Future
    - Arrangement
Conversation No. 815-19 (cont’d)

-Roy L. Ash
-Caspar W. (“Cap”) Weinberger
-Elliot L. Richardson
-Melvin R. Laird
-Rogers
-George P. Shultz
-Herbert Stein
-Peterson
   -Europe
-David M. Kennedy
-Donald H. Rumsfield
-Labor Department
-Department of Housing and Urban Development [HUD]
-Labor Department
   -Peter J. Brennan
      -Colson
      -Timing
-HUD
   -Romney
-Rogers C. B. Morton
-Richard G. Kleindienst
-Earl L. Butz
-United Nations [UN]
-Economic European Community [EEC] [?]
-Kleindienst
   -Shultz

-News coverage
   -Ehrlichman’s view
-Camp David
-Haldeman’s recent conversation with John B Connally
   -William P. Clements, Jr.
   -Richardson
-State Department
   -[David] Kenneth Rush
      -Under secretary
      -Duration
      -William T. Casey’s role
-Casey’s role
   -Compared to Clements’s role
Conversation No. 815-19 (cont’d)

-Defense Department
  -Connally’s request for a meeting with the President
    -Agenda
    -Soviet Union gas deal
-National Park Service
  -George B. Hartzog, Jr.
    -Retention
    -Claudia A. (Taylor) (“Lady Bird”) Johnson
  -Belton K. (“B.K.”) Johnson
-Administration's image
  -Camp David
    -The President’s schedule
  -Appointments
    -Announcements
      -Camp David
      -Ziegler’s role
      -Presence of appointees
        -Biographies
        -Press relations
        -Clements
        -Teens
    -Press relations
      -The President’s role
      -Tone
    -Meeting with President

The President's schedule
  -Meeting with Ford
  -Meeting with Archibald K. Davis
  -James T. Lynn
  -John A. Scali
  -Thomas (“Tommy the Cork”) Corcoran
  -Under Secretaries
    -Ehrlichman
    -William E. Simon
      -Treasury Department
    -Selection for meetings
    -Counselors
      -Importance
Conversation No. 815-19 (cont’d)

Second term reorganization
- Cabinet
  - Brennan
  - Department of Transportation
    - Frederic V. Malek
  - Ivy League image
    - Brennan
    - Davis
    - Butz
    - Lynn
      - Education
        - Adelbert College
          - Ohio
        - Harvard University
      - West Coast
      - Harvard University
        - Richardson
        - Kleindienst
        - Weinberger
        - Lynn
        - Ash
          - Masters of Business Administration [MBA]
      - Lynn
        - Background
          - Ohio
          - Ethnicity
            - Scandinavia
        - Age
          - Compared to Peterson
      - Recruitment
        - States
          - Texas
          - Midwest
        - Shultz
        - Chicago
      - West
      - Education
        - Shultz
          - Princeton University
          - Massachusetts Institute of Technology [MIT]
Conversation No. 815-19 (cont’d)

-Butz
  -Purdue University

-Davis
  -University of North Carolina

-Malek

-Brennan
  -City College

-Rogers
  -Colgate University
  -Cornell University
  -Harvard University

-State background
  -New York
  -Massachusetts
    -Arizona
    -Illinois
    -California
    -Ohio
  -Indiana
  -North Carolina
  -Maryland
  -New York
    -Brennan
  -California
    -Ash

-Ash
  -Education
    -Harvard University

-Malek
  -Education
    -Harvard University

-Department of Transportation
  -Volpe
    -[Adm. Eugene Joseph Peltier]
      -Background
        -Ethnicity
          -France
        -Navy
          -Bureau of Yards and Docks
          -The President’s recent meeting with Volpe
Conversation No. 815-19 (cont’d)

-Ehrlichman
-Robert J. Hitt
-Morton
 -The President’s conversation with Ehrlichman
 -Loyalty
-Department of Transportation
 -Benjamin F. Biaggini
  -Background
   -Possible Catholicism
 -Support for the President
  -Fund raising
 -Possible conflict of interest
-Qualifications
  -Management ability
 -Biaggini

-Hitt
 -Loyalty
  -The President
  -Morton

Post-1972 election
 -Haldeman’s recent conversation with Mitchell
  -Gabriel Hauge
  -[Watergate]
  -Mood
 -Hauge letter
  -Flanigan’s view

Ambassadorships
 -Flanigan’s responsibility
  -The President’s recent conversation with Flanigan
  -Stans
 -Stan’s responsibility
 -Kissinger’s role
 -Haldeman’s role
  -Rogers
  -Kissinger’s role

Post-1972 election
 -Hauge letter
Conversation No. 815-19 (cont’d)

-Flanigan’s view
  -Mood

White House Staff
  -Letter writing
    -Lyndon B. Johnson
    -Speech writing

Haldeman’s possible telephone call to Rogers
  -Vietnam negotiations
    -The President’s instructions
      -Option
      -Copies
    -Second term reorganization
      -State Department
        -John N. Irwin, III
          -Ambassadorship to France
        -U. Alexis Johnson
          -Departure

Stephen B. Bull entered at 12:31 pm.

  Bull’s schedule
    -The President’s forthcoming trip to New York

  Bull’s job
    -1972 Campaign [?]

Bull left at 12:32 pm.

Ambassadorships
  -Elmer H. Bobst
    -“Intelligence reports”
    -The President’s possible telephone call
    -The President’s schedule
      -Possible visit to [Elmer Holmes Bobst General Library and Study Center]
Second term reorganization
  - Morale
    - The President’s possible visits to agencies and departments
      - Ehrlichman’s view
      - [Watergate]
      - Heckling
    - Alternative
      - The President’s possible meetings with Cabinet level officials
        - Cabinet Room
        - State Department, Defense Department
      - Ehrlichman’s view
      - Appointments [personnel changes]
        - Number
        - Retentions
        - Promotions
        - Departures
      - Alternative
        - The President’s possible meetings with Presidential appointees
          - Presentation by Cabinet officers

Bull entered at unknown time after 12:32 pm.

White House
  - Chairs
    - Thelma C. (“Pat”) Nixon
Haldeman and Bull left at 12:47 pm.