Conversation No. 578-1

Date: September 24, 1971
Time: Unknown between 8:13 am and 9:05 am
Location: Oval Office

President met with Stephen B. Bull.

Major league baseball
- Washington Senators
- Last game
- Date
- [RFK Stadium]

Bull left at an unknown time before 9:05 am.

Conversation No. 578-2

Date: September 24, 1971
Time: Unknown between 8:13 am and 9:05 am
Location: Oval Office

President met with H. R. ("Bob") Haldeman; an unknown person was present at the beginning of the conversation.

President's schedule
- September 24
  - Afternoon
  - Departure for Northwest trip
  - Day
    - Time

Press relations
- The President’s question and answer [Q&A] session at Detroit Economic Club, September 23, 1971
- Television coverage
  - Evening news
  - National Broadcasting Corporation [NBC]
  - Columbia Broadcasting System [CBS]
- Time Length
- Wage and price control Phase II question
- News reporters coverage
  - Comparison to television coverage
- Haldeman's conversation with Ronald L. Ziegler
  - Type of coverage
    - Effect
    - Impact
- Ziegler's analysis
  - Amount of coverage
  - Demonstrators
- Television coverage
  - "Today Show"
- Lead story
  - Wage and price control
  - Type of coverage
    - Still shots
- Demonstrators
- President's comments
  - Pollution
  - Employment
  - Amount of coverage
- CBS
  - Question on Supreme Court nomination
- Television coverage
  - Impact
  - Frequency
  - Local telecasts
    - Detroit
- Coverage for administration
  - Chicago
  - Illinois
  - Wisconsin
  - Indiana
  - Ohio
    - Key States
  - Michigan
    - Time
    - Length of coverage
    - Effort
- Ziegler's handling of press
- Ziegler's analysis on coverage
  - Administration's position
  - Type of impact
  - Amount of effort
    - Pros and cons for results
- President's appearance
- Questions and answers
- Preparation
  - Type of question
  - Responses
  - President's responses
- Questions asked by newsmen
  - Politeness
    - Pros and cons
    - Antagonism
- Comparison to press conference
  - News coverage
    - Unknown person
    - Time of day
    - Television
    - Detroit
- News coverage
  - Night time
- Past experiences
- Coverage
- President's efforts
- Trips
- Guidelines by administration
  - Restrictions on questions
  - Balance of questions
    - Foreign
    - Domestic
- Questions
  - Vietnam
  - Strategic Arms Limitation Talks [SALT]
  - Conservative revolt
    - Patrick J. Buchanan
    - Significance
      - Number of people
- Types of questions
  - Election in Vietnam
-Number
-Nguyen Van Thieu
-People’s Republic of China [PRC] initiative
-Vietnam
-Technical preparation and staffing
   -Mark I. Goode
   -Type of individual needed
      -Richard A. Moore
      -Director of operations
-President's experience in Detroit
   -Introduction of President for newsman
      -Panel of questioners
      -Television audience
         -Awareness
         -Type of introduction
      -Television and radio audience
         -Need for introductions
      -Radio audience in Michigan
         -Comparison to television audience
         -Lack of knowledge of President's appearance
-Demonstrators
   -Location
   -Moore
-Goode
-William H. Carruthers
   -Demonstrations
-Moore
-Goode
-Carruthers
   -Demonstrators
-Moore
-Completion of question period
   -Cut-off
      -Goode or Moore
      -Control of situation
         -Format
      -Veterans of Foreign Wars [VFW] speech
-Future press situations
   -Limitation on answers
      -Buchanan
      -Number of words
-Background information
  -Wage and price freeze question
    -Number of words statement
    -International monetary conditions
  -Profits
    -Preparation of answers
    -Thought process

-Type of response
  -Number of words
    -"One liners"

-Henry A. Kissinger's preparations
-John B. Connally's preparations
-Buchanan
-George P. Shultz
-Kissinger
-Paul W. McCracken

-Questions
  -Types of questions
    -Question of who should answer questions
    -Back ups
      -Buchanan

-Review of speeches
  -Example
  -The President’s comment about welfare and work

-Speech writers
  -Raymond K. Price, Jr.
  -Buchanan

-Politics
-Repetition by President
  -Concern
  -John F. Osborne
  -John F. Kennedy
  -Quote
  -Number of repetitions

-President's speeches to Congress
  -Type of lines
  -Repetition
  -Types of lines
  -Welfare and employment
    -Type of line
    -Impact
- Repetition of statements
  - Possible audience assumptions
  - Old material compared to new material
  - Listening ability of audience
- Appearances after 9:00 pm
  - Television coverage
  - Questioners
    - Atmosphere
    - Inhibitions because of television
    - Detroit television
  - Working people
    - Location
      - Office compared to home
- Detroit trip
  - Type of coverage
  - Preparation
- Grand Rapids
- Demonstration
  - Willie J. Usery
    - Teamsters
    - United Auto Workers [UAW]
    - American Federation of Labor-Congress of Industrial Organization [AFL-CIO]
  - Reasons for demonstration
    - Anti-police
      - Blacks
    - Anti-war
  - Organization
  - Signs
  - Actions
    - Laughter
- Audiences
  - Type
  - Advance men
    - Planning for audience
    - Program
    - Warm-up of audience
      - Rock music
      - Meeting with milk producers
- Detroit Economic Club
- Detroit response to President's appearance for Economic Club
The President and Haldeman left at 9:05 am.

Date: September 24, 1971
Time: Unknown between 9:05 am and 9:52 am
Location: Oval Office

Manolo Sanchez met with an unknown people.

Situation Room

[Unintelligible]
Sanchez and the unknown people left at an unknown time before 9:32 am.

Conversation No. 578-12

Date: September 24, 1971
Time: Unknown between 9:05 am and 9:52 am
Location: Oval Office

An unknown person [Secret Service agent] talked with an unknown person.

[Unintelligible]

The unknown person left at an unknown time before 9:52 am.

Conversation No. 578-4

Date: September 24, 1971
Time: 9:52 am - 10:29 am
Location: Oval Office

The President met with H. R. (“Bob”) Haldeman.

President's schedule
- Forthcoming Florida trip
- Washington Senators game
  - President's attendance
- San Diego Padres
  - C. Arnholt Smith
  - Possible move

John B. Connally and Arthur F. Burns entered and Haldeman left at 9:53 am.

Reception by the President
Pierre-Paul Schweitzer
   - Possible invitation to reception
     - Connally
   - Impact
   - Credentials
     - Travel
     - Meetings with foreign leaders
     - Programs
   - Possible meeting with President
     - Result
     - Usefulness to administration
       - Intermediary
       - Initiative
         - Depreciation of money
           - Percentage
             - Japan
   - Friend

US international economic policy
   - Reason for meeting between President, Connally and Burns
     - Cabinet members
     - Need for unified answers
       - Strategy
       - Europeans' attention
         - Conflicting position for US
           - Assistant Secretary, Secretary Maurice H. Stans, David M. Kennedy
           - European negotiating strategy compared to US negotiating strategy
   - Negotiations
     - President's, Connally's and Burns's role
       - United position
       - William P. Rogers
       - Nathaniel Samuels
       - Peter G. Peterson
     - International Monetary Fund [IMF]
       - Possible speech by the President
         - Conversation between the President and Connally
           - Preparation
           - US position
           - Connally speech
           - Reception by President
- View of Peterson group, Paul A. Volcker group, State Department, Connally, Burns
- Reception by President
  - Informal remarks
  - Time length
  - Questions at Detroit Economic Club
- Connally's speech
- US position
  - Strategy
    - Fixed exchange systems
      - Option for future
- Connally's speech
  - Offering of a plan
  - Discussion
- Solutions
  - Avoid negativity
- Issues
  - Import surcharge
  - Gold
    - Position of Connally and Burns
- Changing the price of gold
  - Congress's approval
    - Protectionism
    - Domestic climate of opinion
    - Difficulties
      - Possible risks
- Import surcharge
  - Possible removal
    - Restrictions
    - Free-floating currency
      - Transitional period
      - Advantages for free market
- Deputy Prime Ministers of economics
- Group of Ten
  - Revaluation
- Removal
  - Reciprocal action by Europeans
    - Transition period
    - Free floating currency
    - Reactions by foreign countries
    - Risks
- Problems
  - Re-alignment
    - Amount
  - Surcharge
  - Changing price of gold
    - Reasons
  - Re-alignment
    - Yielding by individual countries
  - Transitional float
    - Changing price of gold
  - Removal of import surcharge
  - Re-alignment
    - Market determination
    - Country determination
      - Japanese yen
      - Canadian dollar
      - German mark
      - French franc
  - Transitional period
    - Reactions
      - Risk involved
        - Yen compared to the dollar
          - Percent
        - Control of float
          - German mark
      - US position
        - Changes in administration
  - Import surcharge
    - Removal
  - Free floating currency
  - Capital controls
    - Reactions in foreign market
    - Stopping compared to starting controls
  - European countries
    - Intelligence
      - Relations with US
      - Comparison with US
  - US proposal
    - European Finance Ministers' possible reaction
      - Acceptance of conditions
      - More conditions
-Quotas
-Tariffs
-Quotas
-Oil import problems
-Textiles
-Steel
-Agricultural commodities
-European nations
-Gold price
-William Proxmire's views
 -House of Representatives
 -Henry S. Reuss
-Capitol Hill
 -Reservations of price of gold
 -Debates
-Increase of price
 -Amount of money
 -Percentage
 -Rewards to producers, speculators
  -South Africa
  -Soviet Union
  -France
-Official price
 -Date
 -Current price
  -Charge
  -Date
  -Impact
-Bargaining position
-US interests
 -Price of gold
  -Economic significance
  -Political significance
  -European position
-Need to de-emphasize
-US position
-Proposed solution
-Rogers
-Stans
-Burns's role
 -United front
-French
-Germany
-Japan
-Possible conversation with Burns or Connally

BEGIN WITHDRAWN ITEM NO. 3
[National Security]
[Duration: _11s_]

FOREIGN AFFAIRS

END WITHDRAWN ITEM NO. 3

US international policy
-Germany
  -Relationship with US
  -Conversations with Burns
-Europeans
  -Relationship with Japan
-Henry A. Kissinger
  -Willy Brandt
    -Berlin
-Japan
  -Conversation with Earl Of Cromer
  -US policies toward Britain
    -South Africa
    -Rhodesia
    -Edward R.G. Heath
-Conversation with Cromer
  -Jordanian crisis
-Great Britain's position
  -Relations with US
    -Common Market
-European Common Market
  -Great Britain
    -The President’s comments during 1969 trip to Europe
    -Economic aspect
    -Political future
      -Germany
      -France
      -Italy
    -Political responsibility
    -Position in Common Market
      -United trading unit
      -Number of people
    -Political issue
  -US position
    -Importance
      -Relationship with Great Britain
        -Economic and political considerations
          -France
            -Georges J.R. Pompidou
        -Connally's conversation with Kissinger
  -Great Britain
  -France
  -Germany
  -Japanese
  -US position
    -Relationship of politics and economics
  -Time frame for Common Market
    -January 1973
    -France
    -Decision
  -Decision
    -International political considerations
    -US domestic political scene
      -1972 elections
        -Cabinet Room conversation
        -Anti-foreigner attitude
        -US interests
        -US deal
          -Timing
          -Importance
-Possible speech by President
  -Connally
  -President's remarks
  -Reception
    -Governors' attendance
  -President's knowledge
    -Connally's knowledge
    -Possible reactions by foreign economic ministers
    -US domestic scene
      -President's effectiveness in comparison to foreign economic scene
  -IMF
    -Television coverage
      -Type of impact
        -US domestic issues
  -Connally
  -Burns
  -President's appearance
    -Remarks
  -Central Bankers of Group of 10
    -Dinner given by Burns
    -Private dinner
      -Burns's home
        -Unknown person
  -Meetings with Burns
  -Previous Cabinet meeting
    -Time factor
      -David N. Packard
      -World governed by reason
        -Emotions
  -Foreign countries
    -Interests
    -Trade
    -Business pressures
    -Political problems
  -Central Bankers’ analysis
    -Recession
    -Japan
      -Recession
    -Germany
      -Recession
-Recession
  -Inflation
-International recession
  -US role
-Europe and Japan
  -Inflation
  -Comparison to US
-US anti-inflation policy
  -Type
  -Comparison to other countries
  -Report to President
  -Quadriad meeting
-Report from Burns to President

Connally's schedule
  -J. William Fulbright

John Foster Dulles

Connally left at 10:27 am.

Burns's schedule
  -White House dinner for Japanese
    -Haldeman's conversation with Burns
    -Rogers
    -Burns's attendance
    -Invitations
      -State Department
      -Japanese
    -Breakfast meetings
      -Japanese

Burns left at 10:29 am.

Date: September 24, 1971
Time: 10:33 am – 11:44 am
Location: Oval Office

The President met with H. R. ("Bob") Haldeman.

Dinner
- Arthur F. Burns
- Invitation
- Concern

The President’s trip to the Detroit Economic Club
- Press coverage
- Questions and answers
  - "Today Show"
    - Time and length of filming
    - Ecology
    - Employment
    - Phase II
    - Surcharge
    - Interest rates
    - Supreme Court
- Columbia Broadcasting System [CBS]
- Time length

Astronauts’ visit to White House
- Helen A. Thomas
- Coverage
  - News summary
  - President as tour guide
- Lucy A. Winchester
- Coverage (press story)
  - President as tour guide for White House
- History
  - Abraham Lincoln
  - Emancipation Proclamation
  - Lincoln bedroom
  - Winston S. Churchill story
  - Lincoln Sitting Room
  - Secret staircase
  - Locked doors
  - Children
- Type of story
- Thomas
  - Type of stories
    - "Back stairs at the White House" story
    - United Press International [UPI] service

President's People's Republic of China [PRC] initiative
  - Donald H. Rumsfeld
  - Japan
    - Relationship with Japanese legislators
    - Public relations aspect

-Latin America
  - Robert H. Finch
  - Rumsfeld and Finch
    - Possible appearance in small Latin American countries
      - Taiwan
        - United Nations [UN]
          - Taiwan seat
        - World politics
        - Domestic politics
          - Conservatives
            - Seating of PRC in Security Council

- UN

**************************************************************************
BEGIN WITHDRAWN ITEM NO. 1
[National Security]
[Duration: _11s_]

TAIWAN

END WITHDRAWN ITEM NO. 1

**************************************************************************

- UN votes
  - Small actions
- Compared to US and Great Britain
  - George H.W. Bush
- Personal representatives
  - Haldeman
    - Possible conversations
      - Bush
      - Henry A. Kissinger

President's schedule
- Planning Board of White House Conference on Aging
  - Executive Office Building [EOB]
- Purpose
  - The President’s Chicago speech
    - President's interest
- Time
  - Length of day
    - Arthur S. Flemming

Press coverage of administration
- Questions and answers [Q&A]
- Future events
- Amount of preparation
  - Phase II
    - International monetary situation
  - PRC
  - Soviet Union
  - Strategic Arms Limitation Talks [SALT]
  - National defense
  - Budget
- Televised press conference
  - Preparation
    - Ronald L. Ziegler
      - Speech in California

Stephen B. Bull entered at an unknown time after 10:33 am.

- Kissinger
  - Location
    - California

Alexander M. Haig, Jr.
- Vietnam

Bull left at an unknown time before 11:03 am.

Kissinger's schedule
-Speaking appearances
  - Dinner
    - Taft Schreiber
    - Number of people
    - Coverage
  - David Frost
    - CBS
    - National Broadcasting Corporation [NBC]
    - American Broadcasting Company [ABC]
-Speech in Philadelphia
  - President's approval
    - Hugh Scott
  - Princeton University
  - Yale University
  - Oklahoma
  - Ohio State University
  - University of Illinois
-Speaking appearances in India
  - University of Chicago
-Speaking appearances in New Jersey
  - Northwestern University
    - Comparison to Illinois
-Speaking appearances in New York
  - Harvard
  - Yale
-Speaking appearances in other cities
  - Princeton University
    - New Jersey
  - Rutgers University
  - Ohio State
-Speaking appearances in other cities
  - Number of people
    - City
    - US
    - Television coverage
-Speaking appearances in other cities
  - Jewish sector
    - Impact for administration
    - John N. Mitchell
      - Speaking appearances
-Money
  -Impact for administration
  -Kissinger's speaking appearances

-Contributions
  -Israel
  -Amount of money
  -Jewish sector

-Staff
  -Murray M. Chotiner
  -Unknown Israeli General
  -Moshe Dayan
  -Jewish support in US

-Jewish support
  -Support for President
  -Israel
    -US aid

Press relations
  -The President's trip to the Detroit Economic Club
    -Questions asked
      -Effect
        -Precision
        -Dullness
        -Politeness
    -Advance man
      -[Unknown advance man]
    -Dwight L. Chapin
      -Conversation with [Forename unknown] Sisler [?] and Director

-Television coverage
  -Types of questions
    -Henry C. Cashen, II
    -Restrictions
      -Future situations
        -Campaign
        -Types of questions
          -Public desire
          -Good questions
    -Citizens' panel in Detroit
    -Questions
      -Television coverage
  -Past situation
- Type of questions
  - Timing
- Screening questions
  - Telephone call-ins
  - Telethon
- Citizens' panel in Detroit
- National television
  - Questions
    - Phase II
    - Peter G. Peterson
- IMF
  - President's appearance
    - Speech
    - Decision
- President's conversation with Burns and John B. Connally
  - President's appearance
    - Peterson
- President's appearance
  - Connally's analysis
    - American audience
  - Reception
    - Speech
    - Impact for economics
- George P. Shultz
- Paul W. McCracken
  - Free market
- Shultz
  - President's speech
    - Connally's impact
- President's knowledge
- Detroit Economic Club speech
  - President's speech
    - Knowledge
    - Balance
    - National television
    - US interests
      - Applause
- American audience
- Information
  - IMF
    - Confusion
-Businessmen compared to general public
-Barriers to trade

-Questions asked
  -Press conference
    -Detroit Economic Club
    -Type of question asked regarding PRC
    -Connally
      -Trip to Europe
    -President's response
      -John Foster Dulles's diplomacy

-Type of question
  -Tone, format, content
    -Type of response
    -Point of question
    -Response

-Patrick J. Buchanan
  -Responses
    -Number of words

President's schedule
-Federal Communications Commission [FCC]
  -Senator John L. McClellan
    -Mitchell's opinion
    -Cable television
    -Friend of administration
  -President Moktar Ould Daddah of Mauritania
    -President of organization of African unity
      -Attendance
        -Five foreign ministers
        -William P. Rogers
        -David D. Newsome
      -Length of time

-Farewell call
  -Bogdan Crnobrnja
    -Belgrade, Yugoslavia
  -Public relations
    -Josip Broz Tito

-Future situations
-Agha Hilaly of Pakistan
  -Conversation
  -Presidential gift
- Wristwatch
- Kissinger
- Farewell call
  - Meeting with the President
  - Pictures
- Farewell calls
- Future
- Procedure
- Informal dinner with million dollar contributors

BEGIN WITHDRAWN ITEM NO. 8
[Personal Returnable]
[Duration: 32 ]

END WITHDRAWN ITEM NO. 8

- Location
  - Camp David
- Timing
  - Phase II announcement
- Stag dinner
- Length
- Elkins, West Virginia
- Helicopter trip
  - Camp David
  - Returns
- Editorial writers
- Pittsburgh
  - Meeting with the President
  - Date
    - Forthcoming announcement about visit to Soviet Union

Press relations
- Questions and answers
- Subjects
-Ziegler
-California trip
  -Questions posed
  -John A. Scali
    -President's action
-Stories
-National television
  -Oval Office press conference
  -Idea of performance
    -President's knowledge

William M. Magruder
  -Meeting
    -Research and development [R&D]

Editorial

Milton Friedman and George P. Shultz entered and Haldeman left at 11:03 am; Oliver F. (“Ollie”) Atkins was present at the beginning of this meeting.

Greetings

Introductions

Testimony

Photographs

General conversation
  -Photographs
  -Meeting
  -Burns
  -Connally

US foreign economic policies
  -IMF
    -Burns
    -Conversation with the President
      -Rogers
      -Maurice H. Stans
      -US position
Unknown person [Manolo Sanchez?] entered at an unknown time after 11:03 am.

Refreshments
- Coffee
- Tea

Unknown person [Sanchez?] left at an unknown time before 11:44 am.

US foreign economic policies
- Connally
- Memorandum to administration and Burns from Friedman
  - October 1968
  - Close gold window
  - Capital controls
- The President's conversation with Burns, September 24
  - Connally
  - International economists
  - Popular belief of failure
  - Trip abroad
  - Connally's position
-Timing
-World situation
  -President's action
-Connally
  -Press criticism
  -Sensitivity
  -European trip
  -Lyndon B. Johnson
  -Capabilities
-Dinner party given by Shultz
  -Date
  -Connally
  -Friedman
  -Ezra Solomon
  -John D. Ehrlichman
-Controls on wages and prices
  -Political problems
    -Domestic scene
-International scene
  -US position
    -Success
-Gold prices
  -Raise
  -Lower
  -Elimination
  -Meaning
  -Burns's explanation
    -Ritual of economics
-Convertibility
  -Camp David meeting
    -Burns's position
      -Mystique
  -Political implications
  -Hypothetical situation
    -Central banker
    -Congressmen
      -Dollar standard
        -Response
  -Domestic front
-Changes in the price of gold
  -Impact
-Dollar amounts
-Europeans' position
  -Maintenance of sales
-Benefits for US
-Future implications
-Import surcharge
  -Possible changes
    -Date
      -Time length
-Benefits for US
  -Japanese yen
    -Float
  -German mark
    -Pressure
-Equilibrium of prices
  -Percent
    -Japanese yen
      -Depreciation
    -Willingness for depreciation by foreign countries
      -Japan
-Reductions in trade barriers
  -Numerical shift of balance of payments
    -Present system
  -Flexibility in currencies
    -Productivity
-Possible illusions
-Surcharge and exchange rate
  -Imports compared to imports and exports
    -Definition related to surcharge and exchange rates
  -Equilibrium
    -Removal of surcharge
    -Aid to export companies
-Agriculture industry
  -Reactions to raising surcharge
    -Exporters
-American goods
  -Lower prices
    -Impact on farmers
      -Agricultural commodities
  -Pro agriculture position
-Protectionism in US
- Previous Cabinet meeting
- American foreign policy
  - 1916-1968
    - [Thomas] Woodrow Wilson
    - Benevolent paternalism
- Changing American policy
  - Benevolent paternalism to cooperative partnerships
  - Possible speech
  - Questions
  - Opportunities
    - Competition
- Import surcharge
  - Importance
    - Deadline
    - Date
- Suspension of surcharge
  - Plan
    - Stipulation
    - Floating currencies
    - General Agreement on Tariffs and Trade [GATT] rules
  - Latin America
- GATT rules
  - US position
    - Violation
      - Belief
- Floating currencies
  - Japan, Great Britain, France, West Germany
  - Canada
  - Germany
    - Qualifications
- US position
  - Japan, Britain
    - Importance
    - Surcharge
    - Floating currency
    - Trade
  - Japan
    - Automobiles
      - US sales
        - Percentage
        - Date
-Surcharge
  -Removal

-Yen
  -Appreciation
  -Value
    -Automobile industry
  -Effect
  -Political consideration

US domestic economic policies

US international economic policies
  -Prohibition of private ownership and purchase of gold
    -Elimination
    -Current action
      -Shultz
      -Connally
        -Bureaucracy
        -Timing
        -Note from Shultz
          -US patriotism
            -Ownership of gold
              -Pros and cons
            -US legislation
              -Executive Order
              -Treasury Department position

-Gold Reserve Act
  -Section Three
    -Regulation by Secretary of Treasury
      -Holding of gold
  -Executive Order
  -Executive Order
    -Political question
      -Conservatives
-Gold Reserve Act
  -History
    -Date of establishment
    -Purpose
      -Prohibiting private profit
      -Franklin D. Roosevelt
    -Expropriation
US domestic economic policies
- Bureaucracy
  - Changes
    - Opposition
      - Government reorganization
      - Revenue sharing
      - Welfare reform
      - Congress
      - Opposition to change
    - Economic goals
      - Price control
      - Possible dangers
        - Suppression of inflation
          - Congressmen
            - Cost of Living Council [COLC]
            - Spending more money
            - Federal Reserve Board [FRB]
              - Printing more money
  - Political factors
    - 1972 election
      - Upsurge of prices
    - 1970 recession
      - Possibility of another recession
        - 1974
          - Setback of economic goals
          - Democratic victory
    - Avoidance of recession
      - Money supply
        - Burns
        - Congress
          - Deficit
        - FRB
        - Increase
        - Burns
-Rate of increase
  -Percent
-Directions
  -Repercussions
-Expansion
  -Positive movement
-Figures
  -Retail sales
  -Auto sales
    -Reasons
      -Freeze
  -Housing starts
  -Inventories
  -Consumer purchasing power
  -Savings
  -Real spendable earnings
-Momentum
-History
  -Action of expansion
    -1933-1937
    -Growth
      -Rate
-Great Depression
-Date
  -Type of recession
-Growth
-1970 Recession
-Reasons
  -Previous factors
  -Unemployment figures
-Unemployment
-Men in workforce
  -Number
  -Vietnam
    -Problems
      -Geographical distribution
        -California
        -Chicago
        -Gary, Indiana
        -Connecticut
        -Wichita
-Current economic atmosphere
  -Washington, DC
-Unemployment
  -Future situation
  -Post-election period
  -Figures
  -Maintenance
-Technical problems of Phase II
  -President's previous action
    -Politics
    -Approval
  -Speculations
    -Controlling prices
  -Public support
    -Already-existing economic factors
-Consumer Price Index [CPI]
-Sanction policy
  -Industries
    -Control of wages and prices
    -Effect
-Wage and price increase
  -Approval
  -Disapproval
    -Deadline
      -Effect
      -Number of days
      -Pressure
        -Cosmetic influence
-Shultz, Herbert Stein
  -Restraints
    -Supervision
      -Major industries
        -Effect on inflation
-Bureaucracy
-Decisions
-Deferred increases
  -Impact
-Deferred rate increases
  -Labor-management panel
    -Speculation
    -Effect
-Automobiles
-Union and management policies
  -US society
    -Contract between two parties
      -Valid
  -Arguments against administration's policies
    -Contract
    -James W. Roach
-Union leaders
-Contracts
-Importance of contracts
  -Validity
  -Wage and price increases
    -Government position
    -Union leaders
    -Possible effect on contract
      -New contract
-Railroad union
  -Contract
  -Result
-Burns
-Equity
-Meeting between Burns and Shultz
  -Guidelines
    -West coast strike
      -Length
      -Percentage of proposed wage increase
        -Cause for strike
-Contract
  -Percent
    -Burns's position
    -Strike
-Longshoreman, coal miners
  -Steel settlement
-Wages and prices
  -Friedman's analysis
  -Burns
  -Wage and Price Review Board
- Legal precedent
  - History
    - 1932
    - Eugene Meyer
    - FRB
    - Reconstruction Finance Corporation [RFC]

- Deferred contracts
  - Impact on wages and prices
- Economic system
  - Complexities of system
- Guidelines
  - Numbers
    - Averages
    - Effect on unions
- Principles of economics
- Congress
- Freeze
  - Effect on price index
    - Percentage deviation
- Walter E. Heller
  - Prediction of numbers
  - Alan Greenspan’s prediction

General conversation

US economic policies
- Congress
- Labor leaders
- Businessmen
  - Business Council
    - Labor
- Speculators
  - President’s announcement
    - Japan

Shultz and Friedman left at 11:44 am.
The President met with John D. Ehrlichman and William M. Magruder.

Greetings

Progress report

Unknown person

New technology opportunities program
  - Supersonic Transport [SST]
    - Japan
    - 1972 US elections
  - US position
    - Future plans
  - Objective

President's schedule
  - Time

New technology opportunities
  - US national needs
  - Magruder's research
  - Congressional study
    - International transfer of technology
  - National Aeronautics and Space Council
    - Position for future developments
    - SST
    - Date
  - Trade organizations
    - Letters from Magruder
      - Type of response
        - Ideas
        - James T. Lynn
  - Government initiatives
    - Tax incentives
-Congress
-Research and Development [R&D]
-Innovation of industry in government
-Task forces
  -Scientific and engineering
    -Dr. Edward E. David, Jr.
-Anti-trust laws
  -Lewis A. Engman
  -John N. Mitchell
  -John B. Connally
  -Report
-Industry and government
  -Available initiatives
  -Economics
    -Early depreciation
      -Paul W. McCracken
      -Solomon [Surname unknown]
-Impact on labor law practices
  -Examples
  -Effect
    -George Meany
    -Jim Lewin [?]
  -International transfer
-Initiatives
  -Assistant Secretaries
  -Type of initiatives
    -Technological resources
    -Human resources
    -Natural resources
    -Community and economic development
  -Approaching Congress
-Date
  -Report
-Technology
  -Needs
  -Gen B. A. Schriever and Harold A. Geneen
    -Management
    -Financing
    -Blue Ribbon Council
-Industrial input
  -Results
- Timing
  - Administration's position
  - National response
  - Strategy
    - Cancer
      - Amount of money
      - Actions taken
        - Elliot L. Richardson and Department of Health, Education and Welfare [HEW]
  - Bureaucrats
    - Former, traditional procedure of action
  - Strategy
    - Methods
      - Psychological effect
      - Comparison to traditional procedure
        - Manhattan Project
        - Moon shot
    - Idea of new agency
      - Possible impact
        - Idea of taking action
        - Comparison to traditional government agencies
      - Ehrlichman
  - Subsidizing American industry
    - Competition with Japan
    - Tax policy
    - Initiatives
  - Responses from various agencies
    - Department of Treasury
    - Department of Commerce
  - Law enforcement
    - J. Edgar Hoover
    - Arrests
      - Reactions
      - Heroin bust
        - Amount of money
        - Washington Star
        - Press response
          - Location in paper
  - National Air Space Administration [NASA], Atomic Energy Commission [AEC], Department of Defense [DOD]
    - System management capabilities
- Feasibility
- Market and public needs
- Management capabilities
  - Manhattan and Apollo Projects
- James C. Fletcher
- George M. Low
  - Systems management initiatives
- Possible future situation
  - Comparison to Apollo
  - Samuel C. Phillips
    - Air Force
  - NASA's capabilities
    - Experience
- Department of Transportation [DOT]/NASA package
  - SST
- Other nations' plans
  - Concorde
  - A-300 Airbus
  - Mercure[?]
  - Boeing
    - Italians
  - General Electric [GE]
    - Jet civil engine
      - France
    - Senegman[?]
  - Pratt and Whitney
  - Japan
- Type of program
  - NASA, DOT, Commerce Department
  - Noise reduction
  - Staff
  - Package
  - SST
  - Civil aviation industry
  - William Proxmire
  - Gaylord Nelson
  - Democrats
    - Unemployment
  - New possibilities
  - Deadline
    - Date
-Education and tax reform
  -Education costs
    -Relationship to rebate of property taxes
    -California case
  -Employment
    -Number of people
  -Department of Treasury
    -Value-added tax
    -Response in numbers
    -Inclusion of program
    -Taxes
    -Edwin S. Cohen
    -Conversation between Ehrlichman and Connally
  -US position in world
    -SST
      -Question of technical advancement
  -Exports
    -Percentage of Gross National Product [GNP]
      -Comparison to Canada, Japan and Great Britain
  -Type of market in comparison to rest of world
    -Japan
    -Europe
      -Impact on US market
  -Competition
    -Exports
  -Scientific community
    -Problems
      -Inertia
      -Regulators
      -Basic research
    -National Science Foundation
      -Director, Dr. William D. McElroy
        -Political appointment
        -Possible people
        -David

Appointments
  -Supreme Court

Ehrlichman and Magruder left at 12:05 pm.
Date: September 24, 1971
Time: Unknown between 12:05 and 12:07 pm
Location: Oval Office

President met with Alexander Butterfield.

Butterfield left at an unknown time before 12:07 pm.

Date: September 24, 1971
Time: 12:07 pm - 12:23 pm
Location: Oval Office

The President met with Melvin R. Laird, Brig. General Cunningham C. Bryant, Brig. General Benjamin L. Hunton, and Rear Admiral Samuel Gravely; the White House photographer was present at the beginning of this meeting.

Greetings
   Press photos
      -Arrangements

Military personnel policies
   -Women
      -Navy
         -One star ranks
            -Promotion to Commodore
            -Ranks
      -Army
      -Air Force
      -Navy
         -Promotions
- Intelligence
- Medical Corps
- WAVES
- Supply
- Promotion policies
  - Type of individual
  - Jackie Robinson
    - Game against Oregon
    - Type of player
    - Kennie Washington
    - Montreal
    - Brooklyn Dodgers
    - Major League player
      - Breaking color bar
- Vida Blue
- George Preston Marshall
  - West Virginia
  - Jim Brown's efforts against Washington Redskins
- Comparison between sports and armed forces
- Laird and Joint Chiefs of Staff [JCS]
- Peace time forces
- Blacks
  - Ranks
    - Proportion compared to White
  - Volunteer policies
    - Promotion potential
  - Enlisted individuals
  - Officer corps
- Promotion policies
  - Reasons
- Future needs
  - Support for military men
    - Promotion opportunities
- Washington, DC National Guard
  - Black officers
    - Population
    - Promotion opportunities
  - Respect
- President's military aide
  - Lieutenant Colonel Vernon C. Coffey, Jr.
  - Type of job
-Spirit
-Racism
-US military service
-Prejudices
-Opportunities
-Reverse discrimination
-Leaders
-Opportunities for blacks
-"Uncle Tom" category
-All-volunteer force
-Opportunities
-Occupation
-Minority groups
-US history
-New York
-Jews
-Professions
-Teaching
-Catholics
-Protestants

-Irish-Americans
-Effectiveness in big-city politics
-Opportunities
-Comparison to Protestants
-Political recognition

Presidential gifts
-Cuff links
-Golfers
-Golf balls
-Golf game
-Practice

Laird and JCS

Copies of photos

Laird, et al. left at 12:23 am.
Conversation No. 578-9

Date: September 24, 1971
Time: 12:23 pm - 12:32 pm
Location: Oval Office

The President met with Stephen B. Bull, Michael "White Antelope" Naranjo, Mrs. Michael "Desert Flower" Naranjo, Mrs. Larry Underwood, and Donald E. Johnson.

Greetings
-White House

Introductions

Presentation to the President
-Indian heritage
-Sculpture of Pueblo Indian dancer
-Wax mold
-Bronze
-Naranjo's background
-Ability as artist
-Naranjo's family

Art
-President's background
-Abilities in school

Press photographs
-Arrangements

Members of the press entered at an unknown time after 12:23 pm.

[Photographs]

Introductions
-Frank Cormier
-Associated Press [AP]
-Helen A. Thomas
-United Press International [UPI]
Indian sculpture
  -Method of construction
  -Emotions involved
    -Indian dancing
    -Continuous procedure
  -Wax mold
    -Period of time of planning
    -Number of hours
  -Indian dance
    -Observation by Naranjo
    -Reservation
  -Work
    -Weight
  -President's knowledge of art
    -Indian sculpture
    -Indian dancer
  -Naranjo
    -Service to country
    -Sacrifice
  -Sculpture
  -Indian heritage
  -Handicap
    -Determination
    -Creativity
    -Strength of character
  -Example
  -Continuation of work
  -Themes
    -Biblical figures
    -Greek mythology
    -Indian heritage

Pakistan sculpture
  -Age
  -Profile
  -Greek Buddha
    -Gift from King of Afghanistan
    -Age
  -History
    -Greek culture
Presidential gifts
- Money clip
- Presidential seal
- Cuff links
- US seal
- US seal
- Oval Office ceiling and rug
  - Stars
  - Eagle
  - Palm
- Cuff clip
- Money clip

Indian heritage
- President's coach at Whittier College
  - Wallace ("Chief") Newman
    - University of Southern California [USC]

General conversation

Naranjo, *et al.* left at an unknown time before 12:32 pm.

Michael Naranjo
- Face
- Sensitivity of hands
- Thomas
  - The President’s remarks

Bull and Johnson left at 12:32 pm.

Date: September 24, 1971
Time: 12:32 pm
Location: Oval Office

The President met with Stephen B. Bull.
President's schedule
- Photograph
  - Dwight D. Eisenhower portrait
- Meeting with Mrs. J. Willard Marriott
- Location
  - Cabinet Room
- Gift
  - Compact

The President and Bull left at 12:32 pm.

Conversation No. 578-13

Date: September 24, 1971
Time: Unknown between 12:32 pm and 12:44 pm
Location: Oval Office

Unknown people [Secret Service agents] talked.

[Unintelligible]

The President’s location

Conversation No. 578-11

Date: September 24, 1971
Time: Unknown between 12:46 pm and 1:32 pm
Location: Oval Office

The President met with H. R. (“Bob”) Haldeman.
[This recording began at an unknown time while the conversation was in progress]

President’s appearance in Detroit
  - Detroit Economic Club
  - News stories
    - Radio
      - Lyndon B. Johnson [?]
  - Unknown reporter
NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rew. 10/06)

- J. Willard Marriott
- Questions asked of President
- Reports of President's appearance
  - Length
- Columbia Broadcasting System [CBS] interview with audience
  - Type of reactions
    - Lynn A. Townsend
- President's appearance
  - Amount of work

President's schedule
  - Patrick J. Buchanan
    - Statement for President
      - Changes
        - Possible questions
  - Detroit trip
    - Audience
      - Compared to prime time
  - Press conference
    - Prime time
    - Possible questions to be asked

President's appearance in Detroit
  - Detroit Economic Club
    - Review on President's appearance by Walker Sisler[?]
      - Impact
      - Free enterprise
      - Union reactions
      - Location of club
        - Michigan
    - Review by Russel A. Swaney
      - President's appearance
        - Positive response
        - Protest
        - Format
        - Steel industry panel member
          - Response
    - Review by William B. Milliken
      - Impact of President's appearance
      - Positiveness
    - Review by Robert P. Griffin
The President talked with the White House operator at an unknown time between 12:59 pm and 1:11 pm.

[Conversation No. 578-11A]

[See Conversation No. 10-1]

[End of telephone conversation]

President's schedule
- Detroit
- Sisler
- Previous appearance

The President talked with John N. Mitchell between 1:11 pm and 1:13 pm.

[Conversation No. 578-11B]

[See Conversation No. 10-2]

[End of telephone conversation]

President's schedule
- John D. Ehrlichman

Long weekend

Manolo Sanchez entered at an unknown time after 1:11 pm.

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 1m]
END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 1:32 pm.

President's golf game
   -Mitchell
   -Work
   -Martha (Beall) Mitchell

US economic policies
   -Expectations
   -Detroit trip

President's schedule
   -Northwest trip
      -Montana
         -President's arrival
         -Crowd for President's arrival
            -Kalispell Airport
         -Libby Dam
            -Activities
               -Helicopter sightseeing
         -Michael J. Mansfield
            -President's visit
               -Statements on President's foreign policy
         -Airport
            -Crowd for President's arrival
         -Hotel
      -Alaska
         -President's schedule
            -Receptions
               -Walter J. Hickel’s home
   -Fifty states
      -President's visits
         -West Virginia
            -Queen of Festival
               -Daughter of Harley O. Staggers
Conv. No. 578-11 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 10/06)

- Staggers
  - Network
- Robert C. Byrd

Press relations
  - Daniel L. Schorr
    - Credibility
      - President's campaign speech
        - Criticism
    - CBS
      - Charles W. Colson
        - Note from Haldeman
      - Role as commentator
        - Criticism of President's speech
        - Kennebunkport, Maine
    - Colson's meeting
    - Wire service
      - Criticism of President
      - Role as commentator
    - The Administration’s possible response
      - Colson's possible efforts
        - CBS affiliates
      - Peter M. Flanigan
        - Television affiliates
  - Quotes
    - Criticism of the President
      - Programs
      - Motives
  - Quotes
    - The President and people

This recording was cut off at an unknown time before 1:32 pm.