Date: May 28, 1971
Time: Unknown between 1:18 pm and 2:39 pm
Location: Executive Office Building

The President met with Manolo Sanchez

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 11s]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 2:39 pm

Date: May 28, 1971
Time: Unknown between 1:18 pm and 2:39 pm
Location: Executive Office Building

The President met with Manolo Sanchez

President’s schedule

Sanchez left at an unknown time before 2:39 pm
Conversation No. 254-3

Date: May 28, 1971  
Time: Unknown between 1:18 pm and 3:00 pm  
Location: Executive Office Building

The President met with Manolo Sanchez

President’s schedule  
-An unknown man

Sanchez left at an unknown time before 3:00 pm

Conversation No. 254-4

Date: May 28, 1971  
Time: 3:00 pm - 5:01 pm  
Location: Executive Office Building

The President met with John D. Ehrlichman and George P. Shultz

Manolo Sanchez entered at an unknown time after 3:00 pm

BEGIN WITHDRAWN ITEM NO. 5  
[Personal Returnable]  
[Duration: 26s]

END WITHDRAWN ITEM NO. 5

Sanchez left at an unknown time before 3:10 pm
[The President talked with the White House operator at an unknown time between 3:00 pm and 3:10 pm]

[Conversation No. 254-4A]

[See Conversation No. 3-179]

[End of telephone conversation]

Proposed statute on executive pay

[The President talked with Stephen B. Bull between 3:10 pm and 3:11 pm]

[Conversation No. 254-4B]

[See Conversation No. 3-180]

[End of telephone conversation]

Executive pay
  -Assistant secretaries
    -H. R. ("Bob") Haldeman
    -John B. Connally
  -Staff needs
    -Department of Transportation [DOT]
  -Position levels
  -Arthur [F. Burns?]?
  -Salaries
  -Connally
  -Pay increase for government employees
    -Public opinion
      -Level 1
      -Deputies
      -Amount
      -Timing
      -Level 1
      -DOT
      -Connally
      -Press
      -Number
    -A commission
      -Level 4
- Amount
- New positions
- Considerations
- Department of Treasury, Department of Commerce
- Office of Management and Budget [OMB]
- Super grades
- Connally
- Level 3, level 2

Technology
- Studies
  - National Aeronautics and Space Administration [NASA], saline water, breeder reactor
  - Peter G. Peterson
  - Meetings with outside groups
- Technical issues
  - Bernard Freer [?]
    - Del Shriver [?], Peter M. Flanigan
    - Government research and development [R&D]
  - Gayford [?] Commission
    - Purpose
    - Recommendations
  - A possible new commission
    - Gayford [?] Commission
      - Report
      - Shriver
- Saline water
  - William E. Kreigsman
    - Arthur Loeb [?]
  - Atomic Energy Commission [AEC], Office of Science and Technology [OST]
  - Admiral Lewis L. Strauss
  - John A. McCon
  - Lyndon B. Johnson
  - Saline water
  - AEC
  - Department of the Interior
  - NASA
    - Funding, bureaucracy
  - Peterson
    - Assessment of report
    - Bell and Howell experience
-Johnson
  -Olsa Island project
  -Baja California
  -Problems
  -Effect

-NASA
  -Energy (breeder reactor, desalinization)
  -Discontinuation of moon shots
    -Staff
    -Timing
    -Staff
    -Announcement

-Department of the Interior
-Breeder reactor
-Ehrlichman’s conversation with McCone
  -Shriver
  -Staff
-McCone
-Breeder reactor
  -Shriver
  -Peterson
  -Reaction of John O. Pastore
    -Antiballistic Missile [ABM]
  -Possible meeting with President, Peterson, Shriver, and Shultz
  -Time

Sanchez entered at an unknown time after 3:11 pm

BEGIN WITHDRAWN ITEM NO. 6
[Personal Returnable]
[Duration: 12s]

END WITHDRAWN ITEM NO. 6

Sanchez left at an unknown time before 3:48 pm
Technology
- Breeder reactor
  - Shriver, Peterson, Dr. Edward E. David, Jr., Flanigan, McCone meeting
  - Scheduling

Peterson dinner meeting, June 2, 1971
- Ben W. Heineman
- Dr. Edwin H. Land
- Polaroid
- Patrick E. Haggerty
- Unknown person

Cancer program
- Political considerations
- Bureaucracy
- James C. Fletcher
  - Experience in artificial heart and kidney work
- Roy L. Ash
- [Forename unknown] Norton
- Biological and social sciences
- Daniel P. (“Pat”) Moynihan
- Dr. Arnold A. Hutschnecker
  - Work on violence
  - Peterson’s approach

National goals
- Peterson dinner

Proposed group on domestic R&D
- Shriver
  - David
  - Flanigan
  - Purpose

Cancer program
- Department of Health, Education, and Welfare [HEW]

Rogers C. B. Morton

Antitrust
- Peterson
An option paper

Bull entered at an unknown time after 3:11 pm

Peterson’s schedule

Bull left and Peterson and the White House photographer entered at 3:48 pm

Photo arrangements
   - Bell and Howell camera
   - Japan

The photographer left at an unknown time before 4:51 pm

Peterson’s dinner meeting
   - Jack J. Dreyfus, Jr.
   - Land
   - A Polaroid official
   - Dreyfus

Antitrust
   - Peterson

Shriver and Flanigan
   - R&D for domestic programs
     - National Science Foundation
     - A list
   - McCone
   - Shriver

Antitrust
   - Ralph McLaren
   - Administration policy
     - Peterson, Flanigan, Lee Whitten [?] meeting
     - Administration policy
       - President, Courts
   - Domestic
   - Foreign
     - Peterson or Flanigan
   - Justice Department
   - Martin C. (“Marty”) Anderson [?]
David R. Young, Jr.
  -President’s signature
  -Work for Henry A. Kissinger

Textiles
Shoes

President’s schedule
  -Bull
  -A 5:30 meeting

Textiles and shoes
  -Labor position
    -Quotas, investment abroad, jobs

Shoes
  -Foreign action
    -Common Market
  -Legislation on trade
    -Flanigan
    -Europeans
    -Italians
    -Spaniards

Oil
  -David
  -Taiwan

Japanese
  -Okinawa

Korea
  -A meeting
  -Exports
    -Industry
      -Roger Milliken
    -Department of Commerce

Economy
  -Steel quotas
  -George [P. Shultz?]
- Investments
- Wages and prices
- Labor
- Protection
- Japan
- Peterson’s conversation with unknown man [George Meany?] 
- Quotas
- United Auto Workers, American Federation of Labor-Congress of Industrial Organizations [AFL-CIO]
- Concern for jobs
  - Labor’s position
  - Trade
  - An unknown man
- Goals after Vietnam
  - Jobs
  - Future
  - Republican House leaders
  - American position
  - Japan
  - Future
- Revenue sharing
  - Public opinion
    - Ehrlichman
  - Compared with moon shots
  - Public opinion
- David
  - Desalinization work with Peterson
- Goals
  - Creating new and better jobs
    - Markets
    - Social aspects
    - Desalinization and breeder reactor
    - Political and social aspects
      - Ehrlichman
      - William L. Safire
      - John A. Scali
      - Richard A. Moore
      - New jobs
- Investment capital
  - Japan’s percent of Gross National Product [GNP] compared to US
  - Industrialized countries
  - Labor
-Plant modernization
  -Public opinion
  -Congress
  -Entrepreneurs
  -Public opinion
  -Effect on jobs
  -Building trades

-Tax break for businesses
  -Labor’s position
    -George Meany
    -Productivity study
  -Great Britain
  -R&D
  -Labor’s position

Antitrust
  -Peterson’s meeting with Ehrlichman
  -Regulations
  -A study on Japan
    -R&D
  -High technology
    -Effect on international competition
    -Public opinion

Goals
  -Need for planning
  -Dwight D. Eisenhower
  -Charles H. Percy
  -John F. Kennedy
  -Long-range plans
    -Business
    -Space program
  -Japanese, Soviet, and Office of Price Administration [OPA] methods
  -Public opinion
  -Economists, scientists, businessmen
  -US
    -Space, defense
    -Bernard Shrever [?]
    -Bicentennial
    -Technology and social plans
  -David, Council of Economic Advisers [CEA], Shultz
  -Shrever
- Credibility
  - Follow-up
  - 1972
- Dr. Arthur A. Fletcher of Labor Department
  - Pollution program
    - Interim goals and monitoring
- Interim goals
- "Soft sciences"
  - Environment, health, social programs
- Space programs
- Necessity for bi-partisan group
  - President’s role
  - Outside groups
  - Press
  - Youth
  - 1972
  - Democrats
  - John W. Gardner
    - Position on Vietnam
- President’s role
- Need for publicity
  - President’s photos with Congressional leaders
  - Business Week
  - US News & World Report
  - Possibility of speech by President
    - President’s concession speech in 1960
      - Kennedy
    - Television or radio series

[Machine noise - 4 seconds]

- Theme
  - Johnson’s “Great Society” speech in Ann Arbor
- Theme
- Proposed personnel
  - [Name unintelligible]
  - Haggerty
  - Heineman
  - Ash
  - Charles L. Shultze of Brookings Institute

[Machine noise - 3 seconds]
-Unknown man
-Heineman
-Advice to President
-Kissinger, Shultz

Camp David
-Possible meeting of Peterson’s group
-Domestic Council staff

Meetings
-Budget
-International events
-Dates
-Budget

Safire

Fiscal Year [FY] 1973 budget
-Policy
- Taxes
-Meetings

Peterson’s group
-Future of US

Arthur B. Laffer

US future
-Liberals
-Possible discussion with press
-Productivity, motivation

Blue-collar wage bill
-Public opinion research
BEGIN WITHDRAWN ITEM NO. 2
[Personal Returnable]
[Duration: 3m 21s]

END WITHDRAWN ITEM NO. 2

[The President talked with the White House operator at an unknown time between 3:48 pm and 4:51 pm]
[Conversation No. 254-4C]
[See Conversation No. 3-181]

[End of telephone conversation]

Union positions
- Public opinion

[The President talked with Alexander P. Butterfield between 4:51 pm and 4:52 pm]
[Conversation No. 254-4D]
[See Conversation No. 3-182]

[End of telephone conversation]

Unions
- Public opinion
- Railroads
- Construction industry
- A poll by Opinion Research Corporation in New York
- Legislation
- Situation
- President’s position
- Oil and steel industries
- Germany and Britain [?]
- Administration position
BEGIN WITHDRAWN ITEM NO. 4
[National Security]
[Duration: 1m 6s]

BRITAIN

END WITHDRAWN ITEM NO. 4

US position
- Unions

California meeting

Camp David meeting
- Purpose

Peterson’s schedule

Ehrlichman, Shultz, and Peterson left at 5:01 pm

Date: May 31, 1971
Time: Unknown between 2:21 pm and 2:25 pm
Location: Executive Office Building

The President met with Manolo Sanchez
Sanchez left at an unknown time before 2:25 pm

Date: May 31, 1971
Time: Unknown between 2:21 pm and 2:25 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-192]

Date: May 31, 1971
Time: Unknown after 2:21 pm until 2:25 pm
Location: Executive Office Building

The President met with an unknown person
The unknown person left at 2:25 pm

Conversation No. 254-8

Date: May 31, 1971
Time: 2:25 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-193]

Conversation No. 254-9

Date: May 31, 1971
Time: 2:26 pm - 2:27 pm
Location: Executive Office Building

The President talked with Alexander P. Butterfield

[See Conversation No. 3-194]

Conversation No. 254-10

Date: May 31, 1971
Time: Unknown between 2:27 pm and 5:38 pm
Location: Executive Office Building

The President met with Manolo Sanchez

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 8s]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 5:38 pm

Conversation No. 254-11

Date: May 31, 1971
Time: Unknown between 2:27 pm and 5:38 pm
Location: Executive Office Building

The President talked with an unknown person

[See Conversation No. 3-195]

Conversation No. 254-12

Date: May 31, 1971
Time: Unknown between 2:27 pm and 5:38 pm
Location: Executive Office Building

The President met with Manolo Sanchez [?]

President’s location
Sanchez (?) left at an unknown time before 5:38 pm

Conversation No. 254-13

Date: May 31, 1971
Time: Unknown between 2:27 pm and 5:38 pm
Location: Executive Office Building

The President talked with an unknown person

[See Conversation No. 3-196]

Conversation No. 254-14

Date: May 31, 1971
Time: Unknown between 5:38 pm and 5:43 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-197]

Conversation No. 254-15

Date: May 31, 1971
Time: 5:43 pm - 5:44 pm
Location: Executive Office Building

The President talked with Thelma C. (Ryan) (“Pat”) Nixon

[See Conversation No. 3-198]
Conversation No. 254-16

Date: May 31, 1971
Time: 5:45 pm - 6:06 pm
Location: Executive Office Building

The President talked with H. R. (“Bob”) Haldeman

[See Conversation No. 3-199]

Conversation No. 254-17

Date: May 31, 1971
Time: Unknown between 6:06 pm and 6:15 pm
Location: Executive Office Building

The President met with Manolo Sanchez

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 3s]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 6:15 pm

Conversation No. 254-18
Date: May 31, 1971
Time: 6:20 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-202]

Date: May 31, 1971
Time: Unknown between 6:20 pm and 6:30 pm
Location: Executive Office Building

The President talked with General Alexander M. Haig, Jr.

President’s location

President’s meeting with General Nguyen Van Thieu

Vietnam
- Negotiations
- Military action
- Korea
- Union of Soviet Socialist Republics [USSR]
- People’s Republic of China [PRC]
- Henry A. Kissinger
- US policy
- Negotiations
  - Russians
  - Chinese
- Casualties
- Negotiations
- Military action
- Negotiations
Conversation No. 254-20

Date: May 31, 1971
Time: 6:30 pm - 6:38 pm
Location: Executive Office Building

The President talked with William P. Rogers

[See Conversation No. 3-203]

Conversation No. 254-21

Date: May 31, 1971
Time: 6:38 pm - 6:42 pm
Location: Executive Office Building

The President talked with H. R. (“Bob”) Haldeman

[See Conversation No. 3-204]

Conversation No. 254-22

Date: May 31, 1971
Time: Unknown between 6:42 pm and 6:50 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-205]

Conversation No. 254-23

Date: May 31, 1971
Time: Unknown between 6:42 pm and 6:50 pm
Location: Executive Office Building

The President met with Manolo Sanchez

******************************************************************************
BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 6s]

END WITHDRAWN ITEM NO. 1
******************************************************************************

Sanchez left at an unknown time before 6:50 pm

Conversation No. 254-24

Date: May 31, 1971
Time: 6:50 pm - 6:52 pm
Location: Executive Office Building

The President talked with Tricia Nixon

[See Conversation No. 3-206]

Conversation No. 254-25

Date: May 31, 1971
Time: Unknown between 6:52 pm and 7:13 pm
Location: Executive Office Building
The President met with Manolo Sanchez

A request

Sanchez left at an unknown time before 7:13 pm

Date: May 31, 1971
Time: Unknown between 6:52 pm and 7:13 pm
Location: Executive Office Building

The President met with Manolo Sanchez

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 46s]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 7:13 pm

Date: May 31, 1971
Time: 7:13 pm - 7:18 pm
Location: Executive Office Building

The President talked with Tricia Nixon

[See Conversation No. 3-208]
Conversation No. 254-28

Date: May 31, 1971
Time: Unknown between 7:18 pm and 7:21 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-209]

Conversation No. 254-29

Date: May 31, 1971
Time: 7:21 pm - 7:22 pm
Location: Executive Office Building

The President talked with Tricia Nixon

[See Conversation No. 3-210]

Conversation No. 254-30

Date: May 31, 1971
Time: Unknown between 7:22 pm and 7:23 pm
Location: Executive Office Building

The President talked with the White House operator

[See Conversation No. 3-211]
Conversation No. 254-31

Date: May 31, 1971
Time: 7:23 pm - 7:24 pm
Location: Executive Office Building

The President talked with Tricia Nixon

[See Conversation No. 3-212]

Conversation No. 254-32

Date: May 31, 1971
Time: Unknown between 7:24 pm and 10:26 pm
Location: Executive Office Building

The President met with Manolo Sanchez

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 11s ]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 10:26 pm
Date: May 31, 1971
Time: Unknown after 7:24 pm until 10:26 pm
Location: Executive Office Building

The President met with Henry A. Kissinger

Kissinger’s schedule

Pakistan

Chou En-lai

A memo

President’s press conference, June 1, 1971

Vietnam negotiations
- North Vietnam
- General Nguyen Van Thieu
- Prisoners of War [POWs]
- An unknown man
- South Vietnamese government
- Le Duc Tho
- A proposal
- Future
- South Vietnam
- An unknown man
- Future
- People’s Republic of China [PRC]
- Future
- Thieu
- Results of war
- Proposals
- Tho
- An announcement
- PRC
- Thieu
- An item for President’s review
- Points
- Troop withdrawals
- POWs

Vietnam War
- Casualties
- Military action
- Troop withdrawals
- An unknown man

An unknown man entered at an unknown time after 7:24 pm

A delivery

The unknown man left at an unknown time before 10:26 pm

Vietnam War
- Military action
  - Troop withdrawals
  - Future

PRC

Anatoliy F. Dobrynin

PRC
- Vietnam
- Ping-pong
- Hanoi
- A date
- Bureaucracy

State Department
- John Foster Dulles

Strategic Arms Limitation Talks [SALT]

PRC

State Department
SALT
Berlin

China

Summit

Negotiations

Summit, PRC

Vietnam

Berlin

Vietnam

PRC

Union of Soviet Socialist Republics [USSR]

SALT

USSR

-Dr. David K. E. Bruce

PRC, USSR, Berlin

-President’s 1969 Inaugural speech

Manolo Sanchez entered at an unknown time after 7:24 pm

President’s schedule

-A memo from Kissinger [?]

The President, Kissinger, and Sanchez left at 10:26 pm