Date:  June 14, 1971  
Time:  Unknown between 8:30 am and 4:34 pm  
Location:  Cabinet Room  


[General conversation/Unintelligible]  

The President entered at 10:07 am  

Attendance  
-Relation to importance of meeting  

Drug problem  
-Attack on supply source  
-Prosecution of pushers  
-Treatment of users  
-Education  
-Scope  
-Use of drugs by overseas personnel  
-Relation to larger problem  
-Focus of current meeting  
-Location of heroin production  
-Attack on supply  
-Role of administration officers
Foreign policy implications

[To listen to the segment (23s) declassified on 02/28/2002, please refer to RC# E-529.]

- Announcement of programs
- Krogh’s presentation
  - Overview of problem
  - Ingersoll’s role

Southeast Asia

[To listen to the segment (14s) declassified on 02/28/2002, please refer to RC# E-529.]

- Ingersoll’s presentation
  - Overview of problem
    - Number of addicts in United States
      - Nature of addiction
      - Age breakdown
        - Trends
      - Deaths in New York City
        - Age breakdown
      - Trends in domestic use
        - Urban versus suburban

BEGIN WITHDRAWN ITEM NO. 3
[National Security]
[Duration: 8m 14s]
SOUTHEAST ASIA

END WITHDRAWN ITEM NO. 3

[To listen to the segment (1h2m20s) declassified on 02/28/2002, please refer to RC# E-529, E-530.]

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-Consumer education
  -Effect of marijuana
  -Entrance into drug culture
- Growth of drug use
  -Class involvement
  -Upper class versus ghettos

******************************************************************************

Southeast Asia

[To listen to the segment (10m44s) declassified on 02/28/2002, please refer to RC# E-530.]

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-New initiatives
  -Narcotics office
    -Organizational location
    -Consolidation of authority
    -Effect of new agency
      -Evaluation of methods
  -Goals
  -Money for rehabilitation
  -Prosecution of corrupt officials
    -Need for expanded powers
    -Background
    -Basis for law
    -Ongoing federal investigations
- Proving of intent
- Department of Defense efforts
  - Kelley
  - Goals
- Veterans Administration programs
- Civilian programs
- Military programs
- Linkage of discharge and treatment
- International efforts
  - Congressional role
  - United Nations fund
  - United States’ role

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Germany

[To listen to the segment (6s) declassified on 02/28/2002, please refer to RC# E-530.]

******************************************************************************

- Identification of addicts
- Beliefs about addiction
- Power of Southeast Asian heroin compared to United States’ heroin

******************************************************************************

Drugs in Europe

[To listen to the segment (2m4s) declassified on 02/28/2002, please refer to RC# E-530.]

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- Thanks to ambassadors
- Priority of efforts
  - Federal Bureau of Investigation [FBI] and Attorney General role
- Magnitude of problem
  - Drugs as “public enemy number one”
- Necessity of effective action
- Use of drugs as seen by psychiatrists
- Effect of drugs on past civilizations
- Countermeasures of other countries

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Japan

[To listen to the segment (13s) declassified on 02/28/2002, please refer to RC# E-530.]

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- Effect in United States
  - Relation to crime
  - Responsibility of administration
- Diplomatic priorities
- Need for resources
- Publication of the President’s attitudes on drug abuse
  - Diplomatic drawbacks versus need for action

The President left at 11:54 am

[General conversation/Unintelligible]

Recording was cut off at an unknown time before 4:34 pm

Date: June 14, 1971
Time: Unknown between 11:54 am and 11:59 pm
Location: Cabinet Room

[General conversation/Unintelligible]

The President and James D. Hodgson entered at 4:34 pm

Introduction of railway union leaders

Photo opportunities

[General conversation/Unintelligible]

Attendance at meeting

Reasons for meeting
  -Focus on national problems
  -Meeting with railroad executives
    -Railroad future
      -Importance of railroad to economy
    -Industry problems
      -New capital
      -Regulatory reforms
    -Monopolistic trends
      -Trucking
      -Airlines
    -Work with railroad industry
    -Interstate Commerce Commission [ICC]
  -Industry problems
    -Taxation
      -Effect on jobs
      -Effect on railroad competition
    -Reinvestment of profits
      -Effect
    -Responsibility for problems
    -Railroad stock
      -Public perception
    -Advantages of railroad industry
    -Need for constructive ideas
    -Problems as pointed out by railroad executives

Labor perspective on railroad problems
  -Decline of industry
    -Composition of work force
Tape Subject Log
(rev. 10/08)

-Effectiveness of regulation
-History of regulation
-Trucking industry

-Industry problems
-Government interest in labor-management stability
-Usery’s role
-Grievance procedures
-Bargaining changes
-Open contracts
-Contract negotiating
-Focus on fundamentals
-Bargaining trends
-Progress in industry

-Operations
-Railroad’s role in trade
-Compared with 1950s
-Railroad’s competitive position

-Industry future
-National Railroad Passenger Corporation/American Track [AMTRAK] negotiations
-Report of joint railroad/union meeting
-Illinois Central
-Need for changes in railroad operations
-Obstacles
-Freight loss

-Industry task forces
-Finance
-Yard operations

-Prosperity of railroad
-Role of workers
-Prospects for railroad prosperity
-Owners of railroads
-Other interests

-Joint report
-Content
-Benefits

-Report from unions

-Railroad presidents’ committee’s relation to union presidents’ committee

-Negotiating committee
-Background
-Responsibility
-Union responsibility
- Need for railroad presidents’ participation
- Strikes
  - Recent
  - Forthcoming
  - Necessity
  - Avoidance
  - Exchange of information
- Need for railroad presidents’ active participation
- Louis Menk
- Jack Fishwick
- William Johnson
- Edd Hamilton Bailey
- Benjamin F. Biaggini
- Graham Claytor
- Jack Hill
- Menk’s part in negotiations
- Fishwick
- Hill’s responsibility
- Railroad presidents
- Bill Luxy (?)
  - Effect on unions
  - Timing on negotiations
- Regulation of railroads compared to regulation of other industries
  - Airlines
  - Shipping
  - Trucking
- Railroad’s concern of legislation
- Benefits of contact between union leaders and railroad presidents
- Experience of union leaders
  - Management
- The President’s schedule
- Regulatory situation
  - Standards of operations
    - Central New Jersey Railroad
    - Maintenance shortcomings
      - Effect
  - Computerization
  - Safety of track
    - Maintenance needs
  - Rail safety legislation
  - Safety
  - Union role
- Role of adequate oversight
- Letter file
- Management role
- Need for discussion by top level executives
- Dennis
- Luna
- Maintenance situation
  - Effort to free railroad money for maintenance
- Competition for railroad
  - Aid to railroad competitions
- Railroad taxes
  - Inequities
- Freight
  - Percentage of non-compensatory freight
  - Charges
    - Management
  - Volume
    - Prospects
      - Need for growth
- Containers
  - Benefits
  - New efforts
- Investment in railroads
- Regulation situation
  - Role of ICC
  - Investment by railroads in other ventures
  - Recently concluded negotiations
  - Reduction in outside investment
    - The President’s family background
    - Early goals

Presentation of gifts by the President
  - Cuff links
  - Pins for wives
  - Reelection and salary increase for unknown labor leader

Administration’s role in railroad industry
  - Volpe
  - Hodgson
  - Usery

The President left at 5:29 pm
[General conversation/Unintelligible]

Gladney, et al. left at an unknown time before 11:59 pm

Conversation No. 61-4

Date: June 15, 1971
Time: Unknown between 7:55 am and 11:59 pm
Location: Cabinet Room


[General conversation/Unintelligible]

The President entered at 8:02 am

Schedule of meeting
  -Ford’s commitments

Drug problem
  -Priority
  -Forthcoming programs
    -Background
    -Treasury role
  -Outline
    -Four parts
    -President’s press conference
    -Originators
    -Enforcement
      -Controlled Dangerous Substances Act
    -Rehabilitation
    -Education
    -Interdiction of supply
World provisions

[To listen to the segment (59s) declassified on 02/28/2002, please refer to RC# E-530.]

-Enforcement
  -Controlled Dangerous Substances Act
  -Content
- Treatment and education
  -Focus
- Perception of problem
- Creation of executive office
- Other programs
- Need for national strategy
  -Location of new office
  -Organizational set-up
  -Responsibilities
    -Organization
    -Accountability
- Evaluation of programs
  -New office role
- Washington, DC example
  -Results
- Rehabilitation
  -Focus on problem
  -Flexibility of programs
- Organization of new office
  -Evaluation of performance
- Goals of treatment
  -DC program
  -Employment
  -Crime reduction
- Organization of new agency
  -National Aeronautics and Space Administration [NASA] role as an example
- Money spent on drug programs
- Location
- Lyndon B. Johnson’s budget
- New proposals

- Dispersal of new money
  - Veterans’ Administration [VA]
  - Treatment programs
    - State versus local
  - Bureau of Narcotics and Dangerous Drugs [BNDD]
  - Bureau of Customs
    - Use
  - Overseas operations

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Europe

[To listen to the segment (30s) declassified on 02/28/2002, please refer to RC# E-530.]

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- Inspection of domestic producers
- Breakdown of budgeted money
  - Research
    - Role of new agency
    - Methadone substitution efforts
    - Methadone treatment details

- Details of programs
  - Legislative impact
  - Community-level efforts
    - Organization
    - Response
    - Phoenix role

- Spending details
  - Organization
  - Implementation
    - New agency’s role
  - Detection of addiction
  - Military efforts
  - Department of Defense [DOD] programs
    - Provisions
-Identification of users
  -Urine analysis
-Detoxification
  -Location
  -Counseling
-Additional treatment
-Later treatment
-Options
-Addiction to other drugs
  -Focus on heroin
  -Language of enabling legislation
-John G. Kester
-Effectiveness in Vietnam compared to United States
-Ellsworth F. Bunker
-General Creighton W. Abrams, Jr.
-European problem
-Donald H. Rumsfeld
-Military in Europe versus tourists
-Obligation of United States
-Opportunity for solving problem
-Extent of United States’ obligation
-Urine analysis
  -Timing and location of tests
  -Details of test
-Military problems
  -Exposure to drug culture
  -Handling of identified users
    -Vietnam
    -United States
-Post-discharge aid
-Marijuana use
-Focus on non-dangerous drugs
-Claims of disability
  -VA’s role
  -Legalisms
-Marijuana use
  -Exposure to drug culture
  -Need for conformity within administration
-Research
    -New York doctors
-Announcement
  -Timing
Europe and Southeast Asia

*To listen to the segment (1m22s) declassified on 02/28/2002, please refer to RC# E-530.*
Japan

[To listen to the segment (31s) declassified on 02/28/2002, please refer to RC# E-530.]

- Prosecution of pushers
  - Reward for information regarding pushers
  - Bounty versus private fund
    - Detroit News program
  - Court situation
    - New York situation
    - Use of special narcotics courts
  - Publicity of successful prosecution
  - Prosecution of police accepting bribes
- Money required to support a habit
  - Death statistics
  - New York City
- Benefits of clear administration stance
- Evidence on marijuana addiction
- Need for clear line drawn by administration
  - National Institute of Mental Health [NIMH]
  - Perception by public
  - Philadelphia program
  - Use of probation
  - Conflicting nature of evidence regarding addiction
- Funding of programs
  - Supplemental appropriations
    - DOD money
  - Elliot L. Richardson
  - John N. Mitchell
  - Agency competition
- Reaction of ambassadors
  - Concerns regarding their countries
  - Priority of drug offensive
    - Congress
  - Consumer/supplier relationships
- Public support for programs
- Scope of problem
- Government responsibilities
- Military programs
- Television speech by the President
  - Identification of drug problem
  - The President’s American Medical Association [AMA] speech
  - Role of doctors in drug control

Southeast Asia

[To listen to the segment (2m9s) declassified on 02/28/2002, please refer to RC# E-530.]

Anti-War amendments
  - McGovern-Hatfield
  - Congressional support
    - Voting breakdown
  - Wording compared to legal impact
    - Senate goals
  - John C. Stennis
  - Robert N. C. Nix [?]
  - McGovern-Hatfield
    - Vietnam veterans against the war
      - Tactics
      - Views
        - Coalition government

Southeast Asia

[To listen to the segment (10m33s) declassified on 02/28/2002, please refer to RC# E-531.]

-The President’s religion
  - Congressional Record remarks
  - Conversation among Ford, Arends, and Carl B. Albert
- Withdrawal resolutions
  - Nedzi-Whelan amendment
- Sympathy for congressional plight
- The President’s responsibilities

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Southeast Asia

[To listen to the segment (21m52s) declassified on 02/28/2002, please refer to RC# E-531.]

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- Pentagon papers
  - Origin
  - Content
  - Effect of breach of security
  - Publication of material
- History of the President’s Vietnam policy
- Critics of the President
  - Cyrus R. Vance
  - Clark M. Clifford
  - Role in previous policies
- Johnson’s role in war
  - Contingency plans
  - Barry M. Goldwater
- Effect on country of doubts regarding leadership

The President left at 9:48 am

[General conversation/Unintelligible]

Recording was cut off at an unknown time before 11:59 pm