

# Richard Nixon Presidential Library

## Resources for Draft/All-Volunteer Armed Forces

### Textual

#### WHITE HOUSE CENTRAL FILES (WHCF): SUBJECT FILES

- **FG (Federal Government-Organizations)**
  - FG 6-6 National Security Council  
<https://www.nixonlibrary.gov/index.php/finding-aids/fg-6-6-national-security-council-white-house-central-files-subject-files>
  - FG 13 Department of Defense  
<https://www.nixonlibrary.gov/finding-aids/fg-13-department-defense-white-house-central-files-subject-files>
  - FG 16 Department of the Air Force  
<https://www.nixonlibrary.gov/index.php/finding-aids/fg-16-department-air-force-white-house-central-files-subject-files>
  - FG 216 Selective Service System  
<https://www.nixonlibrary.gov/finding-aids/fg-216-selective-service-system-white-house-central-files-subject-files>
  - FG 249 Commission on All-Volunteer Armed Forces  
<https://www.nixonlibrary.gov/finding-aids/fg-249-commission-all-volunteer-armed-forces-white-house-central-files-subject-files>
  - FG 372 Defense Manpower Commission  
<https://www.nixonlibrary.gov/index.php/finding-aids/fg-372-defense-manpower-commission-white-house-central-files-subject-files>
- **ND (National Security-Defense)**  
<https://www.nixonlibrary.gov/finding-aids/nd-national-security-defense-white-house-central-files-subject-files>
  - ND 8 Military Personnel (Boxes 6-9)
- **SP (Speeches)**  
<https://www.nixonlibrary.gov/finding-aids/sp-speeches-white-house-central-files-subject-files>
  - Box 38 - SP 2-3-16 The Military Draft 5-13-69 [15 folders]
  - Box 54 - SP 2-3-47 Draft Reforms, All Volunteer Armed Force 4-23-70 [5 folders]
  - Box 59 - EX SP 2-3-2 Draft Reform 1-28-71 [2 folders]

## WHCF: STAFF MEMBER AND OFFICE FILES (SMOF)

- **Martin Anderson**

<https://www.nixonlibrary.gov/finding-aids/martin-anderson-white-house-central-files-staff-member-office-files>

- Box 11 - All Volunteer Armed Force [OA 1240] [1968-70] [4 folders]
- Boxes 37-41 - AVAF [All folders]

- **Roy Ash**

<https://www.nixonlibrary.gov/finding-aids/roy-ash-white-house-central-files-staff-member-and-office-files>

- Box 4 - Roy Ash Chrons. Dec. 1972-Aug. 9, 1974 "H" [2 folders]

- **Howard A. Cohen**

<https://www.nixonlibrary.gov/finding-aids/howard-cohen-white-house-central-files-staff-member-and-office-files>

- Box 8 - VOLUNTEER ARMY

- **Leonard Garment**

<https://www.nixonlibrary.gov/finding-aids/leonard-garment-white-house-central-files-staff-member-and-office-files>

- Box 147 - Selective Service [CFOA 10180]

- **David Gergen**

<https://www.nixonlibrary.gov/finding-aids/david-gergen-white-house-central-files-staff-member-and-office-files>

- Box 42 - All-Volunteer Army Speech

- **Bryce N. Harlow**

<https://www.nixonlibrary.gov/index.php/finding-aids/bryce-n-harlow-white-house-central-files-staff-member-and-office-files>

- Boxes 1-3 - Transition Office: Congressional Correspondence [All folders]
- Box 13 - Selective Service

- **James W. McLane**

<https://www.nixonlibrary.gov/finding-aids/james-w-mclane-white-house-central-files-staff-member-and-office-files>

- Box 8 - Volunteer Army

- **William E. Timmons**

<https://www.nixonlibrary.gov/finding-aids/william-e-timmons-white-house-central-files-staff-member-and-office-files>

- Box 4 - Armed Forces
- Box 48 - Selective Service
- Box 55 - Armed Forces Legislation
- Box 73 - Military Selective Service Act H.R. 6531, H.Res. 350 [2 folders]

- Box 81 - Selective Service Amendments: H.R. 17814
- **Charles B. Wilkinson**  
<https://www.nixonlibrary.gov/index.php/finding-aids/charles-b-bud-wilkinson-white-house-central-files-staff-member-and-office-files>
  - Box 51 - Draft Reform
  - Box 51 - Publicity for Draft Reform

#### WHCF: ALPHABETICAL NAME FILES

<https://www.nixonlibrary.gov/finding-aids/alphabetical-name-files-white-house-central-files>

- Box 22 - Gates, T

#### WHITE HOUSE SPECIAL FILES (WHSF): SMOF

- **Charles Colson**  
<https://www.nixonlibrary.gov/index.php/finding-aids/charles-w-colson-white-house-special-files-staff-member-and-office-files>
  - Box 31 - All-Volunteer Army [2 folders]
- **John D. Ehrlichman**  
<https://www.nixonlibrary.gov/finding-aids/john-d-ehrllichman-white-house-special-files-staff-member-and-office-files>
  - Box 4 - JDE Notes of Meetings with the President -1/1/70-6/30/70
    - 4-2-70, 10:30 a.m. Third Meeting: “all-volunteer...”
- **Egil “Bud” Krogh**  
<https://www.nixonlibrary.gov/index.php/finding-aids/egil-krogh-white-house-special-files-staff-member-and-office-files>
  - Box 63 - [335] [Draft Deferment File-OA #2981 [1969]
  - Box 63 - 372-OA #2982 [National Selective Service Appeal Board] [1969]
  - Box 73 - 436-OA #4294 [All Volunteer Armed Forces] [1969-70]
- **President’s Personal File**  
<https://www.nixonlibrary.gov/finding-aids/presidents-personal-file-white-house-special-files-staff-member-and-office-files>
  - Box 51 - September 19, 1969, Statement on the Draft
  - Box 124 - Dinner, Gen. Lewis B. Hershey, Director of Selective Service, Tuesday, Feb. 17, 1970

#### NATIONAL SECURITY COUNCIL (NSC) FILES

- **Subject Files**

[https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/files/subject\\_files.pdf](https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/files/subject_files.pdf)

- Box 319 - DRAFT REFORM [1969-1970]
- Box 320 - DRAFT REFORM - 1971
- Box 320 - DRAFT REFORM - 1972

#### NSC INSTITUTIONAL FILES (H-FILES)

[https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/institutional/finding\\_aids.pdf](https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/institutional/finding_aids.pdf)

- Box H-065 - SRG Meeting NSSM 162 10/27/72
- Box H-100 - DPRC Meeting Manpower 11-24-70
- Box H-101 - DPRC Meeting Manpower - All Volunteer Army 1-18-71
- Box H-194 - NSSM 162 Standby Draft 07 DEC 72
- Box H-215 - NSDM 53 Draft Reform and Elimination of Draft Calls 14 APR 70
- Box H-239 - NSDM 208 - Standby Draft 16 MAR 73
- Box H-287 - NSDM 53 Draft Reform and Elimination of Draft Calls 14 APR 70
- Box H-291 - NSDM 208 - Standby Draft 16 MAR 73

#### RICHARD NIXON RETURNED MATERIALS COLLECTION

- **White House Special Files**

<https://www.nixonlibrary.gov/nixon-presidential-returned-materials-collection-white-house-special-files-whsf>

- Box 16 - folder 6
  - Recommendations for Early Action or Consideration: A Report to the President-Elect. Submitted by Arthur F. Burns, Chairman, Program Coordination Group (1/18/69)
- Box 31 - folder 8
  - Haldeman to Deborah Markovitz re: military draft (1/13/69)
  - Deborah Markovitz to Rose Mary Woods re: military draft (1/5/69)
- Box 40 - folder 5
  - Youth for Nixon Victory Progress Report. May 1968

- **White House Central Files**

[https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/findingaids/returned\\_central.pdf](https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/findingaids/returned_central.pdf)

- Box 73 - WHCF: SMOF: Garment 1968 Campaign – Topical Files: Draft, Military

## GOVERNED BY DEED OF GIFT: GENERAL DONATIONS

- **Oral Histories**

<https://www.nixonlibrary.gov/oral-histories>

- Charles Colson
- Peter Flanigan

- **Martin Anderson**

<https://www.nixonlibrary.gov/finding-aids/martin-anderson-donated-materials>

- Boxes 1-3 - All folders

## RICHARD NIXON PRE-PRESIDENTIAL MATERIALS (LAGUNA NIGUEL)

- **Series 320 General Correspondence, 1946-1962**

[https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/findingaids/findingaid\\_lagunaniguel\\_series320.pdf](https://www.nixonlibrary.gov/sites/default/files/forresearchers/find/textual/findingaids/findingaid_lagunaniguel_series320.pdf)

- Box 334 - Hershey, Lewis B. (Gen.)

## RICHARD NIXON PRE-PRESIDENTIAL MATERIALS (NIXON FOUNDATION-OWNED)

- **PPS 208 Speech File**

[https://www.nixonlibrary.gov/sites/default/files/2018-12/PPS\\_208\\_Speech\\_File\\_Inventorv.pdf](https://www.nixonlibrary.gov/sites/default/files/2018-12/PPS_208_Speech_File_Inventorv.pdf)

- Box 90 - Apr. 1968. Statement re: the military draft.
- Box 93 - Sep. 15, 1968. Youth, ending draft, suffrage for 18 year olds. Santa Barbara, CA.
- Box 93 - Sep. 19, 1968 (?). Statement re: end of draft. Army Times Publishing Co.
- Box 97 - Oct. 17, 1968. The All-Volunteer Armed Forces. Radio address.

## White House Tapes

<https://www.nixonlibrary.gov/white-house-tapes>

- Conversation Number: OVAL 479-1  
Conversation Date: April 14, 1971  
Participants: Nixon, Henry Kissinger  
Topic: Draft legislation
- Conversation Number: OVAL 479-2  
Conversation Date: April 14, 1971

Participants: Nixon, Kissinger, John C. Stennis, Margaret Chase Smith, David Packard, Clark MacGregor, and Peter M. Flanigan

Topic: Volunteer Army, manpower, draft bill

- Conversation Number: EOB 278-48

Conversation Date: September 16, 1971

Participants: Nixon, Kissinger

Topic: Draft Extension Bill

- Conversation Number: OVAL 708-2

Conversation Date: April 13, 1972

Participants: Nixon, Michael A. Dively, Christiane Garcia, Alan Cameron, Stephen Hess, Kenneth R. Cole, Jr., Rayburn D. Hanzlik, Howard A. Cohen and Stephen B. Bull

Topic: All-volunteer army, draft

- Conversation Number: CDST 137-20

Conversation Date: August 13, 1972

Participants: Nixon, Charles Colson

Topic: Draft Announcement

## Audiovisual

### AUDIO COLLECTIONS

- **White House Communications Agency (WHCA) Sound Recordings**

<https://www.nixonlibrary.gov/sites/default/files/2018-08/whca-sr-complete-20180806.pdf>

- File/ID: E-007

Date: 9/17/69

Title: Press conference by Sec. Def. Melvin Laird on draft reform at the Pentagon

Runtime: 00:27:25

- File/ID: E-009

Date: 11/8/69

Title: Press conference by Sec. Def. Melvin Laird on draft reform, in the Press Room of the Four Ambassadors Hotel, in Miami, Florida

Runtime: 00:31:00

- File/ID: E-010

Date: 11/26/69

Title: Briefing by Sec. Def. Melvin Laird on HR 14001 in the Roosevelt Room

Runtime: 00:15:00

- File/ID: H-023

Date: 5/13/69

Title: Remarks of Peter Flanigan concerning the president's message on the draft

Runtime: 00:36:00

- File/ID: H-133

Date: 2/21/70

Title: Press briefing by Ronald Ziegler and Thomas Gates regarding Presidential Commission on all-volunteer Army

Runtime: 00:25:00

- File/ID: H-147

Date: 3/12/70

Title: Press briefing by Ronald Ziegler and Curtis Tarr regarding latter's selection as Director of Selective Service

Runtime: 00:15:56

- File/ID: H-163

Date: 4/23/70

Title: Press briefing by Gerald Warren and Mac Laury on Nixon's statement regarding housing mortgages

Runtime: 00:40:00

- File/ID: H-327

Date: 1/28/71

Title: Press briefing by Ronald Ziegler, Curtis Tarr, and Roger Kelly on the volunteer army

Runtime: 00:35:00

- File/ID: P-690916

Date: 9/19/69

Title: Remarks by President Nixon regarding a reduction in military draft and an introduction of Secretary of Defense Melvin Laird to the press, with remarks by Secretary Laird and Ronald Ziegler

Runtime: 00:32:27

- File/ID: P-691119

Date: 11/26/69

Title: Remarks by President Nixon prior to signing Draft Reform Bill, HR 14001: amendment to Military Services Act of 1967

Runtime: 00:03:14

- **Main Audio File**

<https://www.nixonlibrary.gov/sites/default/files/2018-08/maf-complete-20180806.pdf>

- File/ID: MAF-690000.6

Date: 1969

Title: News Interview with Assistant Secretary of Defense for Manpower, Roger Kelly: Nixon's Draft Cuts, Draft Reform, All Volunteer Army

Runtime: 00:05:00

## MOTION FILM COLLECTIONS

- **Motion Film File**

<https://www.nixonlibrary.gov/sites/default/files/2018-08/mff-complete-20180806.pdf>

- File/ID: MFF 186

Date: 9/26/69

Title: "Seventh [Nixon] White House Press Conference, Sept. 26, 1969"

Runtime: Not Listed

## VIDEO COLLECTIONS

- **WHCA Video Collection**

<https://www.nixonlibrary.gov/sites/default/files/2020-02/nixon-library-whca-video-compl-ete-20200211.pdf>

- File/ID: WHCA 3358

Date: 6/20/69

Title: "Newsfront" on the Volunteer Army

Runtime: 01:00:00

- File/ID: WHCA 3541

Date: 11/29/69

Title: Weekly News Summary: Excerpts of evening network news broadcasts from 11/24/69 to 11/27/69

- Reasoner/Rather: President Nixon signing ceremony for Draft Bill allows lottery system, 19yr olds drafted 1st, reduced availability from 7 down to 1 year. 11/26/1969.
- Brinkley: President Nixon signs Draft Bill allows lottery system, 19 yr olds drafted 1st, reduced availability from 7 down to 1 year, first drawing of birth dates set for Monday. 11/26/1969.
- Smith/Reynolds/Jackson: President Nixon signs Draft Bill allows lottery system, 19yr olds drafted 1st, reduced availability from 7 down to 1 year, first drawing of birth dates set for Monday. 11/26/1969.

Runtime: 00:58:00

- File/ID: WHCA 3543

Date: 12/1/69

Title: Special on Draft Lottery

Runtime: 00:30:00

- File/ID: WHCA 3643

Date: 2/28/70



Title: Weekly News Summary: Excerpts of evening network news broadcasts from 2/21/70 to 2/26/70

- Gates Commission reports on All Volunteer Army. 2/21/1970 (CBS)
- Gates Commission reports on All Volunteer Army. 2/21/1970 (NBC)

Runtime: 00:42:30

- File/ID: WHCA 3672

Date: 4/4/70

Title: Weekly News Summary: Excerpts of evening network news broadcasts from 3/30/70 to 4/3/70

- Huntley/Kaplow: Report on the Draft; recruitment and deferment elimination included in President Nixon's proposition leading to volunteer Arm. 4/2/1970.

Runtime: 00:11:31

- File/ID: WHCA 3690

Date: 4/25/70

Title: Weekly News Summary: Excerpts of evening network news broadcasts from 4/18/70 to 4/24/70

- Report on expected Draft speech. 4/22/1970.

Runtime: 01:03:51

- File/ID: WHCA 3829

Date: 8/29/70

Title: Weekly News Summary - Tape I: Excerpts of evening network news broadcasts from 8/22/70 to 8/26/70

- Morton: Film report on the proposed all-volunteer Army. 8/25/1970
- Cronkite: Film report on the proposed all-volunteer Army. 8/25/1970.

Runtime: 01:00:00

- File/ID: WHCA 3906

Date: 10/17/70

Title: Weekly News Summary - Tape I: Excerpts of evening network news broadcasts from 10/10/70 to 10/14/70

- Film report on Secretary of Defense Melvin Laird's comments on the draft and the Military; all volunteer army sought by 1973. 10/12/1970.
- Film of Secretary of Defense Melvin Laird news conference on the future role of the draft in the military; calls for all volunteer army by 1973. 10/12/1970.

Runtime: 00:58:24

- File/ID: WHCA 4089

Date: 1/16/71

Title: Weekly News Summary, Tape I: Excerpts of evening news items from 1/9/71 to 1/14/71

- Brinkley: Selective Service and All Volunteer Army; Draft Director says colleges holding necessary documentation for student deferments. 1/11/1971.
- Mudd: Senate Armed Services Committee Chairman John Stennis wants military draft extended, preparing legislature to require Congressional action before forces committed to extended hostilities. 1/11/1971.

Runtime: 01:00:00

- File/ID: WHCA 4129

Date: 1/30/71

Title: : Weekly News Summary, Tape II: Excerpts of evening network news broadcasts from 1/26/71 to 1/29/71

- Reasoner/Jarriel: President Nixon on draft plans. 1/28/1971
- Cronkite: President Nixon on the draft; Secretary of the Interior Rogers Morton; Vice President Agnew. 1/28/1971.

Runtime: 01:00:00

- File/ID: WHCA 4322

Date: 4/27/71

Title: "The Advocates": Should the Draft Be Eliminated?

Runtime: 01:00:00

- File/ID: WHCA 4367

Date: 5/14/71

Title: Weekly News Summary, Tape I: Excerpts of evening network news broadcasts from 5/7/1971 to 5/10/1971

- Brinkley/Duke: Cooper/Church on the draft extention and war deadline bill. 5/9/1971.

Runtime: 01:28:01

- File/ID: WHCA 4395

Date: 5/28/71

Title: Weekly News Summary, Tape I: Excerpts of evening network news broadcasts from 5/21/1971 to 5/26/1971

- Cronkite/Mudd: Draft reform proposals. 5/25/1971.

Runtime: 01:30:00

- File/ID: WHCA 4678

Date: 9/23/71

Title: Weekly News Summary, Tape I: Excerpts of evening network news broadcasts from 9/17/1971, 9/20/1971 and 9/21/1971

- Duke/Chancellor: Antiwar Senators, lead by Senator Mike Mansfield, were defeated in effort to send the Draft Extension Bill back to committee. Keeping the Draft Bill alive, and the dove's plan for withdrawal out of Vietnam failed, the Mansfield Amendment. (Senators Mansfield, John Stennis on camera about their opinion of the war and the bill.) The filibuster is yet to be broken, ending a 3 month battle and allowing for a 2-year extension on the Selective Service. Still have no date to withdraw by. . 9/17/1971.
- Mudd/Cronkite: Bill to extend the draft passed in Senate. Issue was whether to rewrite the draft extension bill by reinserting the April 1 deadline to withdraw troops from Vietnam. Vote was against the rewriting, but several Senators expected to filibuster the deadline back into bill. Senator John Stennis filed cloture petition, hoping that will help the bill pass. Senator Mike Mansfield doesn't want to give up on war. President Nixon "lobbied" for bill, promising a pay increase and pressuring Virginia Governor to speed up appointment of new Senator to keep vote in his favor. Absence of 4 "Presidential type" Democrats noticed. (Senators Stennis, Mansfield, Robert Stafford on camera). 9/17/1971.
- Clark/Smith: The bill to extend the draft passed in the Senate and sent to White House to be signed, without the clause to end the war. Renewal of draft calls to be expected in 2 weeks as well as the biggest pay raise ever to military personnel, which they hope will help end the need for the draft and go all volunteer. But Senator John Stennis doesn't believe the military would be able to get enough of the right men to operate the military to current standards. . 9/21/1971.

Runtime: 01:30:00

- File/ID: WHCA 4679

Date: 9/23/71

Title: Weekly News Summary, Tape II: Excerpts of evening network news broadcasts from 9/21/1971 to 9/23/1971

- Chancellor: Senate votes to end filibuster against the draft extension bill, clearing it through Congress and sending it to White House. Approved by exactly 2/3 vote. Means inductions can continue until June 1973, ending college deferment.. 9/21/1971.
- Chancellor: Draft extension good news for Senator John Stennis, who thinks the draft should continue. Stennis speaks on need for draft, not volunteer army as it brings better key men.. 9/21/1971.
- Schoumacher/Cronkite: Senate shuts down filibuster intended to stop the draft, giving the government the power to again enforce the draft with a

2-year extension of the Selective Service Act. Pentagon says 20,000 men to be drafted in the remainder of this year. . 9/21/1971.

- File/ID: WHCA 4697  
Date: 9/30/71  
Title: Weekly News Summary, Tape II: Excerpts of evening network news broadcasts from 9/27/1971 to 9/30/1971
  - Smith/Shoumacher: The Draft; U.S.S. Constellation returning to combat operations in Vietnam. 9/30/1971.Runtime: 01:30:00
- File/ID: WHCA 5156  
Date: 3/2/72  
Title: Weekly News Summary, Tape I: Excerpts of evening news broadcasts from 2/25/1972 to 3/2/1972
  - Report on Secretary of Defense Laird's proposal to get an all volunteer army by 1973/ the last man syndrome. 3/1/1972.Runtime: 01:29:55
- File/ID: WHCA 6082  
Date: 2/1/73  
Title: Weekly News Summary, Tape II: Excerpts of evening network news broadcasts from 1/27/1973 to 1/29/1973
  - Mudd/Schieffer: The draft and American people. 1/27/1973.Runtime: 01:00:00
- File/ID: WHCA 6847  
Date: 3/24/74  
Title: Weekly News Summary, Tape II: Excerpts of evening network news broadcasts from 3/20/74 to 3/21/74
  - Cronkite/Schieffer: The Draft. 3/20/1974.Runtime: 01:00:35
- File/ID: WHCA 7035  
Date: 6/30/74  
Title: Weekly News Summary, Tape V: Excerpts of evening network news broadcasts from 6/29/1974 to 6/30/1974
  - Gates Commission reports on All Volunteer Army. 2/21/1970.Runtime: 00:42:30

## PHOTOGRAPHIC COLLECTIONS

- **White House Photo Office (WHPO) Collection**

[https://www.nixonlibrary.gov/sites/default/files/2018-10/whpo-complete-20181001\\_1.pdf](https://www.nixonlibrary.gov/sites/default/files/2018-10/whpo-complete-20181001_1.pdf)

- Roll Number: WHPO 2496-2497  
Date: 11/26/69  
Title: President Nixon speaking to the press corps and signing an act to amend the Military Selective Services Act of 1967 / Draft Lottery Bill.  
Participants: Nixon, Major General John Russell Blandford, Frank Slatinshek, Roger Kelley, Rep. F. Edward Hebert, Rep. L. Mendel Rivers, Rep. Leslie Arends, Rep. Clark MacGregor, Melvin Laird
- Roll Number: WHPO 2855  
Date: 2/1/70  
Title: Commission on All Volunteer Armed Services  
Participants: Not listed
- Roll Number: WHPO 3002  
Date: 2/21/70  
Title: President Nixon meeting with the Commission on An All-Volunteer Armed Force  
Participants: Nixon, Commission members
- Roll Number: WHPO 5145  
Date: 11/25/70  
Title: President Nixon seated at his Oval office desk during a meeting with Dr. Curtis W. Tarr, Director of Selective Service Commission and Peter Flanigan  
Participants: Nixon, Curtis W. Tarr, Peter M. Flanigan
- Roll Number: WHPO 7411  
Date: 9/28/71  
Title: President Nixon signing H.R. 6531, a bill amending the Military Service Act of 1967, "the Draft Extension Bill"  
Participants: Nixon, Melvin R. Laird, John C. Stennis, Leslie C. Arends, Gordon L. Allott, F. Edward Hebert

### Additional Resources

#### PUBLIC PAPERS OF THE PRESIDENCY

- **American Presidency Project**  
<https://www.presidency.ucsb.edu/>

#### PUBLISHED MATERIALS

- **Kissinger, Henry. *White House Years*. Boston: Little, Brown, and Company, 1979**

- Nixon, Richard M. *RN: The Memoirs of Richard M. Nixon*. New York: Grosset and Dunlap, 1978
- Rostker, Bernard D., *I Want You! The Evolution of the All-Volunteer Force*. Santa Monica, CA: RAND Corporation, 2006.

#### PRIMARY RESOURCES

- **The All-Volunteer Military: Issues and Performance, Congressional Budget Office, July 2007**  
[https://www.cbo.gov/sites/default/files/110th-congress-2007-2008/reports/07-19-militaryvol\\_0.pdf](https://www.cbo.gov/sites/default/files/110th-congress-2007-2008/reports/07-19-militaryvol_0.pdf)
- **Lewis B. Hershey Papers, U.S. Army Heritage & Education Center**  
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