



NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 9/08)

Conversation No. 463-1

Date: March 8, 1971
Time: Unknown between 12:10 pm and 1:13 pm
Location: Oval Office

The President met with Frederic V. Malek, Daniel T. Kingsley, Bill Horton, and H. R. ("Bob") Haldeman

[Recording begins while the conversation is in progress]

Personnel

- Public information officers
 - Departments
 - Compared with White House
 - Need for improvements
 - Need for qualified personnel

BEGIN WITHDRAWN ITEM NO. 3

[Privacy]
[Duration: 18s]

END WITHDRAWN ITEM NO. 3

- Kenneth E. BeLieu
 - Congressional relations
 - Undersecretary of the Army
- Herbert G. Klein's office
 - Paul W. Costello
- John E. Nidecker
 - Possible position
- Congressional liaison office
 - William E. Timmons
- Communications office
 - Changes
 - Klein

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Ronald L. Ziegler's office
 - Changes
 - J. Bruce Whelihan
 - Needs
- Changes
- Recommendations from Cabinet officers
 - Types
 - Walter J. Hickel
 - Employees at the Department of Interior
- Departments
- White House staff
 - President's position
 - Importance of public relations
 - Ziegler's office
 - Raymond K. Price, Jr.
 - Office
 - Egil ("Bud") Krogh, Jr.
 - Needs
 - Correspondence section
 - Compared with State Department
 - Noble Melencamp
 - Price
 - Needs
 - President's position
 - Communications offices
 - Ziegler
 - Needs
 - Research
 - Price's office
 - Mail
 - Richard K. Cook
 - Needs
 - Congressional liaison office
 - Importance
 - Needs
 - Role
 - Importance
 - Clark MacGregor
 - Timmons
 - Other staff
 - Eugene S. Cowen
 - Cook

Conv. No. 463-1 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Thomas C. Korologos
- Cook
- Cowen
- Independent agencies
 - Malek's responsibilities
 - White House coordination
 - Needs
 - Civil Aeronautics Board [CAB]
 - Secor D. Browne
 - Needs
 - President's position
 - Securities and Exchange Commission [SEC]
 - William J. Casey
- Types
 - Young men
 - Chief executive officers
 - Retired military officers
 - Value
 - Charles D. ("Tex") Thornton
 - Possible Atomic Energy Commission [AEC] chairman
 - Glenn T. Seaborg
 - Possible conflict of interest
 - John B. Connally
 - White House staff response to appointment
 - Reasons for appointment
 - Types needed
 - Malek's philosophy
 - President's view
 - Arthur G. ("Art") Linkletter
 - Possible ambassadorship
 - Australia
 - Types needed
 - Youth
 - Harvard School of Business
 - Stanford
 - Qualities
 - President's view
 - Donald W. Riegle, Jr. and Paul N. ("Pete") McCloskey, Jr.
 - Qualities
 - Difference from corporate world
 - Qualities
 - Salaries

Conv. No. 463-1 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Malek's efforts
- Cabinet officers
 - Qualities
 - Elliott L. Richardson
 - Future
 - Connally
 - John N. Mitchell
 - Melvin R. Laird
 - William P. Rogers
 - John A. Volpe and George W. Romney
 - Winton M. ("Red") Blount
 - Future
 - Performance
 - Clifford M. Hardin
- Cabinet Undersecretaries

Conv. No. 463-1 (cont.)

BEGIN WITHDRAWN ITEM NO. 4

[Privacy]

[Duration: 32s]

END WITHDRAWN ITEM NO. 4

- Defense Department
 - David Packard
- Transportation Department
- Department of State
 - John N. Irwin, II
 - Rogers
- Department of Commerce
 - Rocco C. Siciliano
 - James T. Lynn
- Dr. James R. Schlesinger
 - Laird
- Rogers C. B. Morton
- Changes

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Deputy Assistant Secretaries
 - Salaries
 - Importance
- Changes
 - Cabinet and subcabinet officers
 - Removal list
 - Rate
 - Hollis M. Dole Conv. No. 463-1 (cont.)
 - Possible position
 - Alain C. Enthoven
 - George [Surname unknown]
 - Conversation with Thornton
 - Patrick J. Buchanan
 - Resignation
- Malek's work
 - John W. Barnum
 - New York law firm salary
 - A new Assistant Secretary for Public Affairs at Department of Health, Education, and Welfare [HEW]
 - Boise-Cascade salary
 - A new Assistant Secretary for Administration at Interior Department
 - Law firm salary
 - A new Assistant Secretary for Administration at HEW
 - Salary as vice president of Hughes Tool
 - A new Assistant Secretary for Management at Environmental Protection Agency [EPA]?
 - Salary at Evans Broadcasting
- Political appointments
 - Possible problems of patronage
- Salaries
 - General Schedule [GS] grades
 - Presidential appointments
 - Super grades
- Office of Intergovernmental Relations
 - Nils A. Boe
 - Future
 - Mitchell
 - Problems
- Vice President's office
- Office of Intergovernmental Relations
 - Boe
 - Edward L. Morgan

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Problems
- Women appointees in government
 - Administration's record
 - Qualifications
 - Importance
 - Compared with black appointees
 - Concerns of women voters
- Value
 - Patricia R. Hitt
 - President's view
 - Presidential commissions and boards
 - Jayne B. Spain
 - Litton Industries, Stuart Robbins division
 - Support for the President
 - Vice Chairman of Civil Service Commission
- Black appointees
 - Importance
- Women appointees
 - Requirements
 - Political value
 - Helen D. Bentley of Maritime Commission
 - Performance

Conv. No. 463-1 (cont.)

BEGIN WITHDRAWN ITEM NO. 1

[Privacy]

[Duration: 6s]

END WITHDRAWN ITEM NO. 1

- Importance
- Requirements
 - Compared with black appointees
 - Compared with other ethnic appointees
 - Mexican-Americans
 - Italian-Americans

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Black appointees
 - A Military Appeals Court judgeship
 - The President's instructions
- Women appointees
 - Spain
 - Cabinet officers
 - Oveta Culp Hobby
 - Spain
- Black appointees
 - Possible Civil Service Commission job
 - [Name unintelligible]
 - Possible Defense Department job
- Possible Civil Service Commission job
 - Possible black appointee
 - Robert E. Hampton
 - Possible black or women appointee
- Black appointees
 - Military Appeals Court judgeship
 - Timing of announcement
 - President's instructions to John D. Ehrlichman
 - Homer Ferguson's recommendation
- Interior Department
 - Schlesinger's efforts
 - Needs
- Transportation Department
 - Changes
 - Andy Salom [?]
- Department of Housing and Urban Development [HUD]
- Agriculture Department
- State Department
 - Appointments
 - Rogers
- Agencies
 - General Counsels at SEC, Federal Trade Commission, Federal Communications Commission, Federal Elections Commission, Interstate Commerce Commission
 - Importance
 - Richard G. Kleindienst and Mitchell
 - Justice Department, judgeships, US Attorneys
- Vice President's office
 - Office of Intergovernmental Relations
 - Vice President Spiro T. Agnew

Conv. No. 463-1 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Problems
 - Government compared with private industry
- Republican and Democrat administration records
 - Appointees
- Civil Service system
 - Needs
 - Problems
 - Recruitment
 - Bureaucracy
 - Malek's efforts
 - Training
 - Job changes
 - Loyalty
 - White House
 - Program plans
 - Training
 - Recognition programs
 - Defense Department appointees
 - President's acquaintance
 - Possible meetings with President
 - Loyalty
 - Benefits
- Political leanings
 - President's position
 - Harry S. Flemming
 - Importance
 - Loyalty
 - President's position
 - Conservative Democrats
 - David Rockefeller
 - Connally
 - President's instructions to Malek
 - Importance
 - Connally
 - John G. Tower
 - Importance
 - Background
 - Enthoven
- Scientific area
 - Dr. Lee A. DuBridge
 - Dr. Edward E. David
 - DuBridge

Conv. No. 463-1 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Dr. Murray Gell-Mann
 - Antiballistic missiles [ABMs]
 - Multiple Independently-Targeted Reentry Vehicles [MIRVs]
- Malek, Kingsley, and Horton's work
 - President's appreciation
- Dwight D. Eisenhower administration
 - Employees
 - Ann Whitman
 - James C. Hagerty
 - General Andrew J. Goodpaster
 - Robert Cutler
 - Sherman Adams

Conv. No. 463-1 (cont.)

Presidential gifts

- Cufflinks
- Golf balls
- Gifts for wives

Malek, Kingsley, and Horton's work

Malek, Kingsley, and Horton left at 1:08 pm

Malek, Kingsley, and Horton

- Work efforts
- Jeb Stuart Magruder
- Work
- Flemming

Manolo Sanchez and General Walter R. Tkach entered at 1:09 pm

BEGIN WITHDRAWN ITEM NO. 2

[Personal Returnable]

[Duration: 3m 3s]

Sanchez left at an unknown time before 1:13 pm

END WITHDRAWN ITEM NO. 2

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

The President, *et al.* left at an unknown time before 1:13 pm

Conversation No. 463-2

Date: March 8, 1971

Conv. No. 463-1 (cont.)

Time: Unknown between 5:38 pm and 5:41 pm

Location: Oval Office

The President met with Alexander P. Butterfield

President's schedule

-Admiral Thomas H. Moorer

-Henry A. Kissinger

Butterfield left at an unknown time before 5:41 pm

Conversation No. 463-3

Date: March 8, 1971

Time: Unknown between 5:38 pm and 5:41 pm

Location: Oval Office

The President met with Stephen B. Bull

President's schedule

-Donald H. Rumsfeld

Bull left at an unknown time before 5:41 pm

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 9/08)

Conversation No. 463-4

Date: March 8, 1971
Time: Unknown between 5:38 pm and 5:41 pm
Location: Oval Office

The President talked with the White House operator

Call to Alexander P. Butterfield

Conversation No. 463-5

Date: March 8, 1971
Time: Unknown between 5:38 pm and 5:41 pm
Location: Oval Office

The President met with Alexander P. Butterfield

A delivery
-Two speeches
-William L. Safire

Butterfield left at 5:41 pm

Conversation No. 463-6

Date: March 8, 1971
Time: 5:41 pm - 6:38 pm
Location: Oval Office

The President met with Donald H. Rumsfeld

President's schedule
-Meeting with British ambassador [George R. S. Baring [Earl of Cromer]]

BEGIN WITHDRAWN ITEM NO. 2
[Personal Returnable]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

[Duration: 1m 42s]

An unknown man entered at an unknown time after 5:41 pm

The unknown man left at an unknown time before 6:38 pm

END WITHDRAWN ITEM NO. 2

Rumsfeld's work

- Office of Economic Opportunity [OEO]
- Department of Housing and Urban Development [HUD]
- Counselor to the President
- HUD
 - George W. Romney
- Counselor to the President
 - Position
 - Responsibilities
 - Tenure
 - Robert H. Finch
 - Comparison
 - Future
 - Comparison
- Future
 - Romney
 - Department of Health, Education, and Welfare [HEW]
 - Commerce Department
 - President's view
 - Responsibilities
- Rumsfeld's memo to the President
 - Vietnam
 - Postwar period
- Counselor to the President
 - Travel
 - Europe
 - Asia
 - Previous trips to Japan, Laos
 - Africa
 - Middle East

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Communist countries
- Latin America
- Southeast Asia
- Vietnam policy
 - Previous studies
 - David M. Kennedy's trip
 - Ellsworth F. Bunker
 - Economic issues
- Travel
 - Purpose
 - Europe
 - Soviet Union
 - The President
 - People's Republic of China [PRC]
 - Vietnam

Conv. No. 463-6 (cont.)

Vietnam

- Studies on Postwar Period
 - Samuel David Berger
 - Kennedy's trip
 - Forthcoming recommendations to the President
 - Possible position for Rumsfeld
- Cambodia and Laos situations
- Future
 - Forthcoming US troop withdrawal announcements
- General Nguyen Van Thieu
 - Presidential election

Rumsfeld's work

- Vietnam
- Soviet Union

Foreign affairs

- President's view
 - Vietnam
 - Future
 - Japan
 - PRC
 - Soviet Union
 - Europe
 - Latin America
 - Africa

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 9/08)

- Middle East
- Europe
- Soviet Union
- Eastern Europe
 - Yugoslavia and Romania
 - Hungary
 - Poland
- Communist countries
- President's previous travels
 - Spain
 - Yugoslavia
- Socialism compared to capitalism

Conv. No. 463-6 (cont.)

Rumsfeld's future

- President's advice
- Previous conversation in Florida
- [Forename unknown] Reger [?]
- Possible Cabinet position
 - President's position
 - State and Defense Department positions
 - Attorney General
 - HEW, HUD, Transportation, Interior, Agriculture, Commerce Departments
- Trade
 - Peter G. Peterson
 - International Economic Council
 - Rumsfeld's experience
 - Comparison with Arthur F. Burns

Manolo Sanchez entered at an unknown time after 5:41 pm

BEGIN WITHDRAWN ITEM NO. 8
[Personal Returnable]
[Duration: 15s]

END WITHDRAWN ITEM NO. 8

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

Sanchez left at an unknown time before 6:38 pm

Rumsfeld's future

- President's advice
- Vietnam project
- Domestic projects
 - President's interest

Conv. No. 463-6 (cont.)

US foreign policy

- President's view of the world
- President's previous meeting with Lord Cromer
 - "Hawks" compared with "doves"
- Relation to domestic conditions
- Importance of Presidency
 - Leadership
 - Solutions to problems
 - PRC
 - Japan
 - Europe
 - Soviet Union
 - Latin America
 - Africa
 - US role in the world
 - Vietnam War
 - Reason for US involvement

Rumsfeld's future

President's work in Congress

- House Education and Labor Committee
 - John Phillips
- Agriculture Committee
 - Citrus industry
 - President's experience
- Education and Labor Committee
 - Taft-Hartley Act
- House Un-American Activities Committee
 - President's service
- Travels in Europe
 - Joseph W. Martin, Jr.
 - House Import portion of Marshall Plan

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- Effect on President's district
 - Polish-Americans
- Alger Hiss case
- President's experience in foreign affairs
 - Use in Senate campaign in 1950
 - Soviet Union
- Importance compared with domestic affairs

Conv. No. 463-6 (cont.)

President's domestic policy

- The President's view
- John D. Ehrlichman
 - Welfare reform
 - Environment
 - Health
 - Revenue sharing
- Importance
 - Public's view
 - Taxes
 - Rural America Program
- Space program
 - Appeal

Rumsfeld's work

- Domestic assignment
- Undersecretary of State for Development
 - Possible position
 - William P. Rogers
 - John N. Irwin, II
 - Requirements
- Congress
 - Government Operations Subcommittee
 - Military Operations Subcommittee
 - Joint Economic Committee
- Japan
 - Possible foreign affairs position
 - Experience for Senate campaign
- Possible Defense Department position
 - Service Secretaries
- Possible position with National Security Council [NSC]
 - Henry A. Kissinger
- Undersecretary of State position
 - President's actions

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

- H. R. ("Bob") Haldeman
- Irwin
- Rogers
- Frank C. Carlucci
 - Work at OEO
 - Possible future position
 - Efforts
 - Speeches
- Department of State
- Special Trade Representative
 - Possible position
 - Work with Peterson
 - Rumsfeld's assessment
 - Political loyalty
 - Nelson A. Rockefeller
 - President
 - Work
 - Haldeman
 - Ehrlichman
 - George P. Shultz
 - Possible position
 - Carl J. Gilbert

Conv. No. 463-6 (cont.)

Age

- Optimum for government service
- President's college classmates
- President's law school classmates
- President
- Marshal Josip Broz Tito's comment to Winston S. Churchill
- Need to be useful
- Appearance
- Enthusiasm

Rumsfeld's work

- Possible appointment as Special Trade Representative
- Counselor to President
- Undersecretary position
 - Irwin
- Ambassador-at-Large
 - Kennedy
 - Efforts
 - Congress

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 9/08)

-Compared with John B. Connally

Rumsfeld's work

- Possible appointment as Special Trade Representative
 - Possible travel
 - Peterson
 - Kissinger
 - Rogers
 - Maurice H. Stans
 - Requirements
 - Peterson
 - Fields of expertise
- Possible future jobs in State or Defense Departments
 - David Packard
 - Service Secretaries
- Possible ambassadorship
 - Japan
 - Experience
 - Current ambassador [Armin H. Meyer]

Conv. No. 463-6 (cont.)

President's appointees

- Requirements
- Frederick V. Malek
 - Work
- OEO

Rumsfeld's work

- Possible ambassadorship
 - Japan
 - Brazil
 - Importance
 - Carlucci
 - Future
 - Population
- Europe

BEGIN WITHDRAWN ITEM NO. 6

[National Security]

[Duration: 36s]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

ITALY

END WITHDRAWN ITEM NO. 6

*****Conv. No. 463-6 (cont.)*****

- Japan
 - Language barrier
 - Current situation
- Possible appointment as Special Trade Representative
 - Travel
 - Work
 - Benefits
- Possible ambassadorship to Japan
 - Disadvantages
 - Appeal
 - Importance

Rumsfeld's schedule

- Blair House event for British ambassador

Rumsfeld's work

- Possible appointment as Special Trade Representative
- President's previous advice
- White House work
 - Compared with Finch
 - Responsibilities
- Possible appointment as Special Trade Representative
 - Requirements
 - Joint Economic Committee work
 - Peterson's connection

Personnel

- Peterson
 - Work
- Romney
- John A. Volpe
- Connally

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

-Possible future

Vice President Spiro T. Agnew

-Gridiron Dinner

-A note from President

-President's attendance record

-Dwight D. Eisenhower's attendance record

-President's response

-Agnew's response

Conv. No. 463-6 (cont.)

-A dinner

-Participants

-Compared with President

-Youth

-Vietnam War

-Support for Vice President

-Background

-Compared with President

-Press conferences

-Youth

Need for communication

-Administration efforts

-Blacks

-Youth

-A Chicago area commuter

-Agnew

-A television show

-President's ability

-Agnew's ability

Agnew

-Maryland experience

-Compared with Rumsfeld's experience

-Staff

-Haldeman, Ehrlichman, Finch, Rumsfeld

-Suburban voters' response

-Evanston, Illinois

-Men, women

-Style compared with President's style

-Economy

-Vietnam War

-Illinois

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 9/08)

Connally

-Lyndon B. Johnson

Agnew

-Popular support
-Rumsfeld's view

President

Conv. No. 463-6 (cont.)

-Popular support
-Compared with Connally
 -Johnson
-Background
-Accent
-Expectations of American people
 -Communication with youth

Agnew

-Needs
-Vice Presidency
-Public relations
 -Press
 -Television
 -Business
 -Public

President's schedule

-Meeting with Louis Rukeyser
 -An article in *New York Times*
-Previous meeting with Cyrus L. ("Cy") Sulzberger

Economy

-Current status
-Future
-President's talk with Charles G. ("Bebe") Rebozo
-Stock market
-President's role
 -Public perception
-Public response
 -Need for public relations effort

Rumsfeld

-Possible appointment as Special Trade Representative

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(*rev. 9/08*)

The President and Rumsfeld left at 6:38 pm

Conv. No. 463-6 (cont.)